|  | Page 1 |  | Page 3 |
| :---: | :---: | :---: | :---: |
| 1 | September 23, 2021 | 1 | The primary focus of today's and tomorrow's and |
| 2 |  | 2 | Saturday's evidence will be a search that took |
| 3 | THE CLERK: | 3 | place in late July and early August of 2013 for |
| 4 | This Commission of Inquiry is now open. | 4 | Mr. Ches Sweetapple, who is here today. |
| 5 | Commissioner James Igloliorte presiding as | 5 |  |
| 6 | Commissioner. Please be seated. | 6 | We also, as we have done in the past, will be -- |
| 7 | COMMISSIONER IGLOLIORTE: | 7 | this team will give evidence as to their personal |
| 8 | Thank you very much, and welcome everybody to | 8 | involvement as individuals, as we've heard, their |
| 9 | today's session. I'll be asking Mr. Budden to | 9 | level of commitment, how they became involved and |
| 10 | lay out the morning for us. But our COVID | 10 | so forth, as well as general issues that are |
| 11 | protocols require us to keep our mask on, please, | 11 | important to the Commission such as their |
| 12 | but if you're speaking, you can take it off. So | 12 | concerns about equipment. Their concerns about |
| 13 | that's not an issue. Thanks. | 13 | fundraising. The role they play in the |
| 14 | MR. BUDDEN: | 14 | community, and the skills and expertise they |
| 15 | Good morning, Mr. Commissioner. It's Geoff | 15 | bring. |
| 16 | Budden, Commission counsel. As this is our first | 16 |  |
| 17 | session in Grand Falls-Windsor, I thought I'd | 17 | As always, we have Mr. Harry Blackmore of the |
| 18 | just speak a moment or two about the work of the | 18 | Newfoundland and Labrador Search and Rescue |
| 19 | Commission and where we have been. | 19 | Association, Mr. Richard Smith, our retained |
| 20 |  | 20 | expert, and others to provide information and |
| 21 | The Commission has held public sessions in | 21 | guidance from time to time, as well as the |
| 22 | Makkovik, Labrador for four days earlier this | 22 | witnesses for the other parties. |
| 23 | month, and we're just coming from three days in | 23 |  |
| 24 | Corner Brook. | 24 | We, as well, have Ms. Louise Bradley, a leader in |
|  | Page 2 |  | Page 4 |
| 1 |  | 1 | the field of mental health who is available with |
| 2 | In Makkovik, we heard from the Makkovik Search | 2 | respect to the trauma-informed aspect of our |
| 3 | and Rescue team. In Corner Brook we heard from | 3 | mandate, and is available to the search team, to |
| 4 | the Bay of Islands Search and Rescue team, and | 4 | the Sweetapples, and otherwise as may be |
| 5 | also from the Deer Lake Search and Rescue team, | 5 | necessary. |
| 6 | and the Bonne Bay Search and Rescue team, through | 6 |  |
| 7 | a representative. | 7 | Those are my introductory remarks. I anticipate |
| 8 |  | 8 | other counsel will wish to make brief comments, |
| 9 | The role of this inquiry is to inquire into the | 9 | and then I'll begin my evidence. And also the |
| 10 | state of ground search and rescue in the Province | 10 | Sweetapples wish to. |
| 11 | of Newfoundland and Labrador and to make | 11 | COMMISSIONER IGLOLIORTE: |
| 12 | recommendations, which it is presided over, as | 12 | Yes. As we've done in previous hearings, I think |
| 13 | we've heard, by Commissioner Igloliorte who will | 13 | we'll just go around the inside table for this |
| 14 | make those recommendations after hearing this | 14 | session, and then when other people come to the |
| 15 | evidence and other evidence. | 15 | table they'll introduce themselves. But we can |
| 16 |  | 16 | begin in that manner. |
| 17 | Today, Mr. Commissioner, after introduction of | 17 |  |
| 18 | counsel and a brief statement from Mr. Sweetapple | 18 | Fine. We'll start with Ms. Mulrooney and her |
| 19 | and -- or the Sweetapples, rather, and anybody | 19 | role, and we'll go around the table and have |
| 20 | else who wishes to, if counsel wished to make an | 20 | people explain who they are, who they're |
| 21 | introductory statement, we will be hearing from | 21 | representing. |
| 22 | the Exploits Search and Rescue and the Red Indian | 22 | THE CLERK: |
| 23 | Lake Search and Rescue teams. | 23 | Hi. My name is Marcella Mulrooney, and I'm the |
| 24 |  | 24 | hearing clerk, administrative staff for the |

## September 23, 2021

THE CLERK:
This Commission of Inquiry is now open.
Commissioner James Igloliorte presiding as
Commissioner. Please be seated.

Thank you very much, and welcome everybody to today's session. I'll be asking Mr. Budden to lay out the morning for us. But our COVID protocols require us to keep our mask on, please, but if you're speaking, you can take it off. So that's not an issue. Thanks.

Good morning, Mr. Commissioner. It's Geoff Budden, Commission counsel. As this is our first session in Grand Falls-Windsor, I thought I'd just speak a moment or two about the work of the Commission and where we have been.

The Commission has held public sessions in month, and we're just coming from three days in Corner Brook.

Page 2

In Makkovik, we heard from the Makkovik Search and Rescue team. In Corner Brook we heard from the Bay of Islands Search and Rescue team, and also from the Deer Lake Search and Rescue team, the Bonne Bay Search and Rescue team, through

The primary focus of today's and tomorrow's and Saturday's evidence will be a search that took place in late July and early August of 2013 for Mr. Ches Sweetapple, who is here today.

We also, as we have done in the past, will be -this team will give evidence as to their personal involvement as individuals, as we've heard, their level of commitment, how they became involved and so forth, as well as general issues that are mportant to the Commission such as their concerns about equipment. Their concerns about fundraising. The role they play in the community, and the skills and expertise they bring.

As always, we have Mr. Harry Blackmore of the Newfoundland and Labrador Search and Rescue Association, Mr. Richard Smith, our retained expert, and others to provide information and guidance from time to time, as well as the witnesses for the other parties.

We, as well, have Ms. Louise Bradley, a leader in the field of mental health who is available with respect to the trauma-informed aspect of our mandate, and is available to the search team, to the Sweetapples, and otherwise as may be necessary.

Those are my introductory remarks. I anticipate other counsel will wish to make brief comments, and then I'll begin my evidence. And also the Sweetapples wish to.

Yes. As we've done in previous hearings, I think we'll just go around the inside table for this session, and then when other people come to the table they'll introduce themselves. But we can begin in that manner.

Fine. We'll start with Ms. Mulrooney and her role, and we'll go around the table and have people explain who they are, who they're representing.

Hi. My name is Marcella Mulrooney, and I'm the hearing clerk, administrative staff for the

## Page 5

Page 7

RALPH, Q.C.:
Good morning. My name is Peter Ralph, and I'm counsel for the Province. And I would just like to thank everyone for attending. This is now, I guess, into our second full week of hearings, and it's been a remarkable experience learning about the sort of the sacrifices and the commitment that people like yourselves who are, with respect to Ground Search and Rescue teams throughout the province, are making and the contribution they are making to the province. So thank you for coming.

I'd also like to thank the Sweetapples for coming. And it's an important part of this inquiry is to getting the perspective of the person that was lost, but also the families, and the difficulties that they experienced in terms of being lost and fearing for their loved ones.

So thank you for coming. I think it's greatly appreciated in this important part of this inquiry. Thank you.

## Page 6

MR. RUMBOLT:
Good morning. My name is Mitch Rumbolt. I'm the Director of Emergency Services Division for the Province. So we are the division that the lead police agencies would call when they require air support to assist ground search and rescue teams and their taskings.
MS. BEDFORD:
Good morning. I'm Corrine Bedford. I'm lawyer with Department of Justice Canada. I represent the federal entities here today, being RCMP and the Canadian Armed Forces.

We are here to be as helpful and cooperative as possible with the Inquiry, and hope that it does result in some improvements to search and rescue in the province. And thank you all for coming today. And I would echo the comments made by my colleague, Mr. Ralph. Thank you.
SERGEANT WILLIAMS:
Good morning. I'm Sgt. Danny Williams with the RCMP. I'm in charge of the Emergency Management Section, "B" Division, Headquarters, which oversees the policing aspects of search and
rescue for the province in all RCMP jurisdictions.
MR. BUDDEN:
Perhaps we'll skip over the searchers just for now. You will introduce yourselves perhaps once done with the other part of the inner table.
MS. SWEETAPPLE:
Good morning, I'm Florence Sweetapple.
MR. SWEETAPPLE: Good morning.

WILLIAMS, Q.C.:
Good morning, Mr. Commissioner, Tom Williams. I represent the Burton Winters family as well as other families seeking advice and assistance during the inquiry process, including the Sweetapples who are currently with us today.

MR. SMITH:
Good morning, Commissioner, Richard Smith from SARA Canada. Here as a consultant for ground search and rescue support.
COMMISSIONER IGLOLIORTE:
One second. Can we get Louise a microphone as well to introduce herself?

## Page 8

MS. BRADLEY:
Good morning. Louise Bradley, mental health consultant.

MR. BUDDEN:
I'm not sure if we've missed anybody, but the next person I would ask to speak would be Harry Blackmore. And then I was going to move on to the search and rescue teams, if that pleases the Commissioner?

COMMISSIONER IGLOLIORTE:
Thank you. Mr. Blackmore?
MR. BLACKMORE:
Harry Blackmore, President of the Newfoundland and Labrador Search and Rescue Association, representing all 25 teams across the Province and Labrador.
MR. BUDDEN:
And when the search and rescue team introduce themselves, perhaps they could say their names and also how long they've been involved and which team they're with. How long they've been involved in search and rescue, and perhaps a sentence or two of how they came to be involved.

## Page 9

Page 11

And also there are members of the team who are not at the table. They're sort of spilled over into the general audience. And perhaps when the table is done, a microphone, remote microphone could be brought to them and they could also introduce themselves in the same fashion.
MR. CLARKE:
Good morning. My name is Winston Clarke. I've been a volunteer member with Exploits Search and Rescue for approximately 23 years. And I just absolutely love it. It's a great team to be involved with. And I started because I just wanted to give back to our community somewhat, and I found this an absolutely excellent way to do it.
MR. GOOBIE: Hi, my name is Roger Goobie. I'm the Coordinator of Exploits Search and Rescue. I've been a volunteer member for 34 years with the team. Got me interested. My dad got lost some 50 years ago, and I followed in the footsteps of my brother. And so 34 years later, I'm still at it.

MR. SNOW:
Good morning, Cameron Snow, Exploits Search and

## Page 10

Rescue. I've been a part of the team for a
little over ten years, and look after the membership and recruitment for the team. I think a sense of giving back to the community, like the rest of the guys, is the primary reason why we've stepped in and been involved.

MR. MORROW:
My name is David Morrow. I've been a member. I joined originally in 1982 when the search and rescue teams first started, and I was on the team for eight years then. And I rejoined in 2003, I think. And like Winston, I've been involved for pretty close to 23 years. I serve as a trainer with the team at the present time.
MR. CHIPPETT: Good morning, my name is Jeremy Chippett. I'm assistant coordinator with the Red Indian Lake Ground Search and Rescue team. I've been a member of the team for about 12 years.

We draw our membership from three communities: Buchans, Buchans Junction and Millertown. And having the population of about 1,000 people, everybody tries to get involved in any small town
community events and tries to get as much as you can with a small group of people.

I really enjoy helping out as a group of people, both search and rescue and fire department, all together, and it's just one of those things you just try to help everybody any way you can, right?
MR. BUDDEN:
And perhaps a handheld mic could be brought to the other members of the team?
MR. SIMMONS:
Good morning, my name is Art Simmons. I've been with the Search and Rescue for 25 years. I joined after I retired and have really enjoyed it. Have been hopefully a helpful part of the team.

MR. CARTER:
My name is Barry Carter. I've been with the team 12 years. I joined the team after I retired. My older brother was a founding member of the Exploits Search and Rescue team. And I seen an interest in it myself, being a national lifeguard for 38 years, swim instructor, I felt I had

Page 12
something to add to the team. Thank you.

The other gentleman here is Junior Downey. Junior has been on the team, I think, 14 years. He had to step out for a few minutes.
MR. BUDDEN:
I understand the Sweetapples -- perhaps before we return to the Search and Rescue team, the Sweetapples, I'm not sure if they plan to do it directly or through counsel, wish to give a brief opening statement.
WILLIAMS, Q.C.:
Thank you, Mr. Commissioner and Mr. Budden. Just a couple of matters. Before we start today's proceedings and to have matters pertaining to the Sweetapple search, first of all, on behalf of Mr. and Mrs. Sweetapple who are here today and who welcome the opportunity to come out, we want to thank the Commission for providing that opportunity.

When they learned of the hearings going ahead, they certainly wanted to be a part of it, and to find out the details of what goes into it and the

|  | Page 13 |  | e |
| :---: | :---: | :---: | :---: |
| 1 | particulars obviously pertaining to their | 1 | both rotary wing and fixed wing aircraft if and |
| 2 | individual circumstances, which we are all | 2 | hen needed |
| 3 | obviously delighted to see had a successful | 3 |  |
| 4 | outcome, despite some scary moments during the | 4 | Multiple air and marine assets were tasked |
| 5 | course of things, and immediate | 5 | is search throughout the weekend. It was the |
| 6 |  | 6 | derstanding that at different times there was |
| 7 | In addition, Mr. Commissioner, as you know, I've been looking after the interests of the Winters family and have been updating them with respect to progress about us. | 7 | mbined six air assets involved. These included |
| 8 |  | 8 | military assets, a Cormorant, an Aurora, a |
| 9 |  | 9 | riffin, and two Hercules and a Provincia |
| 10 |  | 10 | irlines aircraft |
| 11 |  | 1 |  |
| 12 | Obviously, they are not able to attend all the proceedings. They did attend the proceedings in Makkovik and may be able to attend some proceedings later. But they had been following the progress of the inquiry, and I have been in contact with them with respect to updates. And in speaking with them last night, they ask that I specifically express, on their behalf, their thoughts and prayers go out to the families of Mark Russell of Mary's Harbour and Joey Jenkins of St. Lewis, the two Labrador fishermen who are still missing since last Friday. | 12 | dditionally, there were three Canadian Coast |
| 13 |  | 13 | uard ships, a factory freezer fishing vessel, |
| 14 |  | 14 | nd civilian boats involved. |
| 15 |  | 15 |  |
| 16 |  | 16 | On Sunday evening, DSD was advised by the RCMP |
| 17 |  | 17 | that it would be taking over the search. DSD |
| 18 |  | 18 | engaged with the RCMP, Government Air Services, |
| 19 |  | 19 | and the volunteer group of Civil Air Search and |
| 20 |  | 20 | Rescue Association, and proposed a Government of |
| 21 |  | 21 | Newfoundland and Labrador water bomber be |
| 22 |  | 22 | utilized to assist in the search. And the |
| 23 |  | 23 | aircraft and its crew were deployed from Deer |
| 24 |  | 24 | Lake that morning. |
|  | Pa |  | ge 16 |
| 1 | Having gone through such torturous emotions and enduring such loss, the Winters family knows only too well what their families are going through and what they are thinking of. And they are thinking of them at this time. | 1 | In addition, we understand a private company on |
| 2 |  | 2 | contract to Newfoundland and Labrador Hydro was |
| 3 |  | 3 | also authorized to participate in the search |
| 4 |  | 4 |  |
| 5 |  | 5 | Mr. Commissioner, it's important to note that the |
| 6 |  | 6 | Winters family thinks it is fantastic that such |
| 7 | Obviously reading such stories brings back a flood of emotions for the family, and they're pleased that every resource appears to be applied to this SAR mission, including both federal and joint provincial resources. | 7 | efforts are being made. But ironically, it |
| 8 |  | 8 | highlights the sentiments that Natalie Jack |
| 9 |  | 9 | ferenced in her remarks in Makkovik regardin |
| 10 |  | 10 | the inequity in terms of deployment of resources |
| 11 |  | 11 | as in the case of her son. |
| 12 |  | 12 |  |
| 13 | The family noted and were pleased to see that the provincial government had noted that every effort was going into the search. | 13 | As she stated and said to me last night on the |
| 14 |  | 14 | phone, I guess it was a little too late -- "A |
| 15 |  | 15 | little too little and a little too late for |
| 16 |  | 16 | Burton." Thank you. |
| 17 | In a press release, the government stated that since Saturday morning the Emergency Services Division of the Department of Justice and Public Safety has been engaged with the Canadian Coast Guard officials, Joint Rescue Coordination Centres, the Marine Rescue Sub-Centre, and others involved in the search. DSD offered the provincial government assistance in the form of | 17 | MR. BUDDEN: |
| 18 |  | 18 | Thank you, Mr. Williams. I would note that we |
| 19 |  | 19 | had a moment of silence in recognition of those |
| 20 |  | 20 | missing fishermen at the beginning of our session |
| 21 |  | 21 | in Corner Brook, and they have very much been in |
| 22 |  | 22 | our thoughts, I think, of all of us as this week |
| 23 |  | 23 | has unfolded. |
| 24 |  | 24 |  |


|  | Page 17 |  | $\text { Page } 19$ |
| :---: | :---: | :---: | :---: |
| 1 | Madam Clerk, if you can call up Exhibit 72, | 1 | So at 2245, like I say, we had the call come in. |
| 2 | because I imagine Mr. Goobie and others will be | 2 | e assembled at our building in Grand |
| 3 | referring to this quite a bit over the next few | 3 | Falls-Windsor. Got our team and equipment |
| 4 | minutes. | 4 | ssembled, and left that night to drive to the |
| 5 |  | 5 | cene of the Round Harbour area near Red Indian |
| 6 | How we plan to proceed this morning, | 6 | th the Red Indian Lake group |
| 7 | Mr. Commissioner, is much like we have done with | 7 | Millertown Junction there, and |
| 8 | other searches. Mr. Goobie will take the lead as | 8 | we proceeded into the scene |
| 9 | I understand he will reveal himself as the search | 9 |  |
| 10 | manager in a moment. Will talk about the | 10 | So once we got into the scene area, the road |
| 11 | deployment of the Exploits and Red Indian Lake | 11 | oing into the area, just to give you a picture |
| 12 | SAR teams to assist in the Sweetapple search. | 12 | what we were going in with equipment-wise. We |
| 13 |  | 13 | eople with their personal pickups. Our team |
| 14 | He will walk us through that in some detail and | 14 | at the time had a converted school bus, which we |
| 15 | we will then move on to talk about issues of | 15 | used for our command of operations. And we were |
| 16 | information that the members of this team have to | 16 | eading up through some back roads that was quite |
| 17 | offer about the level of their commitment, the | 17 | rown in and alders overhead, and our school bus |
| 18 | equipment they have, their training, their | 18 | trying to plow through to get up to the scene. |
| 19 | engag | 19 | . BUDDEN: |
| 20 |  | 20 | Q. Mr. Goobie, sorry to interrupt, but just a |
| 21 | Mr. Blackmore may supplement any of this at any | 21 | reminder that there are a number of pictures. |
| 22 | time because he obviously has knowledge and | 22 | report is excellent. It's quite |
| 23 | expertise. And we will also hear from them, as | 23 | prehensive, and you've included pictures and |
| 24 | we have from others, about other issues such as | 24 | maps. Don't be afraid to refer to those if you |
|  | Page 18 |  | Page 20 |
| 1 | fundraising, recruitment and anything e | 1 | nk that would help us. Just give the page |
| 2 | anybody wishes to put to any member of the team. | 2 | umber to Madam Clerk and I'll call those up in a |
| 3 |  | 3 | second. |
| 4 | So perhaps, Mr. Goobie, you could take the | 4 | R. GOOBIE: |
| 5 | and begin walking us through this search. And as | 5 | A. Thank you, Geoff. So once we got to the scene |
| 6 | I've said in our meeting earlier the week and | 6 | that night, it was roughly about 20 after 12:00 |
| 7 | earlier this morning, don't be afraid to include | 7 | past midnight when we got there. It was about 14 |
| 8 | a bit of detail. We want to know about the | 8 | grees at night. A real humid night. So we |
| 9 | techniques employed, about the expertise shown. | 9 | assembled and the location that we were told that |
| 10 | Why certain things were done as opposed to other | 10 | r. Sweetapple went missing from was on another |
| 11 | things, and | 11 | side road from the road that we just went in |
| 12 |  | 12 |  |
| 13 | n | 13 | So we looked at the situation and it was |
| 14 | n't be afraid to walk us through | 14 | possible for us to take our Command Centre any |
| 15 | detail. | 15 | rther than we were at the junction of this |
| 16 | , GOOBIE | 16 | ad. So then we had to take quads and pickups |
| 17 | A. Thank you. Hi, Roger Goobie, Search Manager for | 17 | and get into the scene where Mr. Sweetapple's |
| 18 | Exploits Search and Rescue in conjunction with | 18 | pickup was located. |
| 19 | the Red Indian Search and Rescue team. | 19 |  |
| 20 |  | 20 | So we assembled our group there that night, and |
| 21 | On July 27th, we got a call from the RCMP at 2240 | 21 | e made a plan of a hasty search. And basically, |
| 22 | in the evening stating that we had a missing | 22 | what a hasty search is grab the most probable |
| 23 | person, a berry picker in the Red Indian Lake | 23 | eas. Let's get out. Do a quick fan out. See |
| 24 | area. | 24 | what we can pick up. Any tracks. Evidence. |

## Page 21

Page 23
1 Just try the scene.

2

So just a short distance from where
Mr. Sweetapple's truck was located on the road, there was a trail that was leading into the bog. So we looked at it and said it was probably the most probable area that he walked in through.

So we got into the bog that night and, first of all, you're in the darkness. You got a job to get a lay of the land of what it was. So we put up two parachute flares at night to try to illuminate the area, just to get a little bit of a picture of what type of terrain that we are dealing with.

So once we got those flares up, we were probably about 40 seconds worth of light we got to just give a quick overview of what we're dealing with terrain-wise.
MR. BUDDEN:
Q. Okay. Tell me what a parachute search is or a parachute flare is, for those of us that don't know?

## Page 22

MR. GOOBIE:
A. Okay. So what happens with a parachute flare, the flare will go up in the air roughly about 300 feet. It will burst out into a light source and a parachute comes on it. So it slowly will go back to ground level before it extinguishes.

So it just gives you that illumination, a quick illumination of the area that you're dealing with. Plus, it's also a sign that if someone is in the area, they can see that help is here. That gives a location of where we're at.

So once we got that, we seen that we were dealing with a fair size of the bog area. So we started out with groups, then, of hasty teams. And that night we had, I think it was, 18 members from Exploits Search and Rescue there and nine members from Red Indian Lake team there. So we split up in groups of three and four.

We did the perimeters of the bog. We had a couple of quads with some driving lamps on their quads that went around the bog area trying to
pick up to see if there is any sign of anyone.

Sometimes there's an indication that if someone was further down the bog, that they know there's someone there and it's a light source that if someone was really close by, that they could come to us as well.

So we proceeded at that for several hours that night with the initial search. There was some woods roads. There was some cabins in the area. Team members were all deployed to those areas, that high probabilities that someone could have got into a cabin. So they were all checked that night, and the local roads.

Roughly, at 2:20 in the evening, that morning, that we deployed the search team down to get a couple hours' rest before daylight come, which give us a lot more probability of locating someone with daylight hours.

So while the team was trying to get a few hours' rest, because you have to imagine that this

## Page 24

happened, this call came in at a little after 10:00 in the night. So it was a Saturday that all the team members have been on the go all day that day. So here you are, well into close to the next morning that team members need some rest to be effective in searching.

So during the time that the team was down, made some phone calls. Sergeant Keith Frampton at that time was our search and rescue contact to the RCMP. And Keith Frampton served the same role as Sergeant Danny Williams does at the moment.

So I made some phone calls to Keith and I told him about the situation that we had there. And I said it was a good opportunity to -- it would be an asset to us in the morning if we could get some air support in.

So like I say, Keith went back and around three o'clock in the morning did get word back from JRCC out of Halifax that the Cormorant helicopter out of Gander would be joining our search around

|  | Page 25 |  | Page 27 |
| :---: | :---: | :---: | :---: |
| 1 | 6:30 in the morning. | 1 | we talk between us when we get there. What are |
| 2 |  | 2 | we looking for? Would it be a moose hunter? |
| 3 | So around 5:45 that morning our teams got up with | 3 | Would it would be a berry picker? Would be a |
| 4 | a little bit of broken rest and started in on the | 4 | child? So things like that comes into factors of |
| 5 | search again. It was just getting daylight at | 5 | how you plan your search and how you plan your |
| 6 | that time, so we wanted to get the first light | 6 | hasty search. |
| 7 | and get in on the bogs, the roads that we did | 7 | MR. BUDDEN: |
| 8 | again that night. | 8 | Q. Thank you. And on that same topic, are you |
| 9 | MR. BUDDEN: | 9 | familiar with the concept or the term "lost |
| 10 | Q. Just perhaps a question or two. I'm going to do | 10 | person behaviour"? |
| 11 | this from time to time, I'm sorry. But this one | 11 | MR. GOOBIE: |
| 12 | is, you said something about that first hasty | 12 | A. Yeah. We take into fact, like I say, lost person |
| 13 | search looked at high probability areas. | 13 | behaviour. Again, we look at the profiles of was |
| 14 |  | 14 | the person berry picking or a hunter or a hiker, |
| 15 | And I guess the question is, how do you determine | 15 | and you try to imagine what a person in that |
| 16 | what is a high probability area? And tell me a | 16 | scenario would do depending on what their plans |
| 17 | little bit perhaps about how you get to that? | 17 | are for what they're doing. |
| 18 | MR. GOOBIE: | 18 | MR. BUDDEN: |
| 19 | A. The high probability areas, I guess, what first | 19 | Q. I just want to quickly run through, as well, the |
| 20 | we would do is look at the maps of the areas. | 20 | timelines just, I guess, to provide clarity. So |
| 21 | Look at what natural barriers are there. Whether | 21 | I see from your report that the contact to |
| 22 | it be streams, bogs, woods, woods roads, cabins | 22 | Exploits Search and Rescue came in at 10:40 p.m. |
| 23 | that's in the area. | 23 | on July 27th, which you said is a Saturday. And |
| 24 |  | 24 | the team assembled only 15 minutes later? |
|  | Page 26 |  | Page 28 |
| 1 | So you look at all those areas and some of it | 1 | MR. GOOBIE: |
| 2 | comes from, I guess, experience over time that | 2 | A. That's correct, yes. |
| 3 | where you found people in the past, how far away | 3 | MR. BUDDEN: |
| 4 | you found people in the past, and you bring it | 4 | Q. Okay. And how did that happen? Like when you |
| 5 | altogether. And you try to, okay, we got a few | 5 | got -- you, I assume, got the call? |
| 6 | hours now before we needs to get a little bit of | 6 | MR. GOOBIE: |
| 7 | rest for our guys to be effective then in the | 7 | A. I would get the initial call. We have a callout |
| 8 | morning with daylight. | 8 | system within our team. At that time, we were |
| 9 |  | 9 | just using a phone call. So what we had, we had |
| 10 | So we sent teams out that, okay, the bog area. | 10 | our team broke up into five different sub-teams. |
| 11 | Number one, Mr. Sweetapple was going berry | 11 | So what you'd do, I would make five phone calls |
| 12 | picking for bake apples is what we were told. So | 12 | to the captain of each of those teams and they |
| 13 | the high probability area that he would be in the | 13 | would, in turn, then, contact the rest of their |
| 14 | bog area that we were looking at that had bake | 14 | members on their teams by telephone. |
| 15 | apples growing. So those areas. | 15 | MR. BUDDEN: |
| 16 |  | 16 | Q. Got you. So that sounds like 25 people and 18 |
| 17 | We did a sweep of the roadway that was there | 17 | were able to show up within 15 minutes? |
| 18 | because if someone came off the bog and came out | 18 | MR. GOOBIE: |
| 19 | through the woods, when they came to a woods | 19 | A. That's correct, yeah. |
| 20 | road, well, they might stay put on the woods | 20 | MR. BUDDEN: |
| 21 | road. And it would be a high probability area | 21 | Q. Okay. And perhaps Mr. Chippett could very |
| 22 | that you would pick someone up on the road. | 22 | quickly jump in and talk about how the Red Indian |
| 23 |  | 23 | Lake went about it and what kind of time frame it |
| 24 | So this is things that we take into account. And | 24 | took to assemble your nine members of the team? |


|  | Page 29 |  | Page 31 |
| :---: | :---: | :---: | :---: |
| 1 | MR. CHIPPETT: | 1 | So, Dan, you were on the scene, I understand, if |
| 2 | Q. Well, at the time, we received the call from RCMP | 2 | I'm following this, very early on the 28th at |
| 3 | after they contacted Roger. Being in Red Indian | 3 | just 20 after midnight, and you continued |
| 4 | Lake area, our team, with the experience of the | 4 | searching that night until about what time? |
| 5 | guys that's from Millertown and Buchans Junction | 5 | MR. GOOBIE: |
| 6 | and Buchans, we had a great idea of the area. | 6 | A. It was around 2:20 we broke for a break with the |
| 7 |  | 7 | team members. |
| 8 | So after the RCMP called Roger, Roger contacted | 8 | MR. BUDDEN: |
| 9 | us and said this is what we have. So we have the | 9 | Q. And how long a drive is it back to Grand |
| 10 | same thing. We have a list and we call out. | 10 | Falls-Windsor? |
| 11 |  | 11 | MR. GOOBIE: |
| 12 | As for being prepped for team, most of our gear | 12 | A. Grand Falls-Windsor was roughly an hour and half |
| 13 | is parked in a building ready to go on very short | 13 | drive. Now, that night we stayed on scene in our |
| 14 | notice. The trailer is ready. You just hook up | 14 | vehicles. Just laid back for a rest and for |
| 15 | to it. | 15 | ready to go in the morning. |
| 16 |  | 16 | MR. BUDDEN: |
| 17 | When you return from a search, you make sure | 17 | So you had a full day Saturday. You got the |
| 18 | everything is ready to go for the next search. | 18 | call. Assembled in 15 minutes. Drove. |
| 19 | So when someone called, there's a list of this is | 19 | Searched. Slept in your cars. And by 5:45 you |
| 20 | what we need to have. A checklist to make sure | 20 | were out searching again? |
| 21 | this is in the truck. This is in the trailer. | 21 | MR. GOOBIE: |
| 22 |  | 22 | A. That's correct, yes. |
| 23 | So after we receive a call it would be myself or | 23 | MR. BUDDEN: |
| 24 | the coordinator, my brother. As one is calling | 24 | Q. Okay. Okay, carry on. That was very helpful. |
|  | Page 30 |  | Page 32 |
| 1 | the team members to determine who is home and who | 1 | And perhaps start with the next day. |
| 2 | is not and who can return, someone will | 2 | MR. GOOBIE: |
| 3 | automatically be getting the truck and the | 3 | A. Okay. So at 5:45, like I say, we put the teams |
| 4 | trailer. | 4 | back out again and did a quick hasty teams again, |
| 5 |  | 5 | very similar to the scenarios that we done in the |
| 6 | So the timeline of getting mobile is very | 6 | darkness the previous -- earlier in the morning |
| 7 | quickly, when everything is ready and put back by | 7 | when we got there that same day. So we got those |
| 8 | volunteers after every time we return from any | 8 | cleared off. |
| 9 | search. | 9 |  |
| 10 |  | 10 | It was 6:18 in the morning. Rescue 912 was the |
| 11 | So when Roger called us, when you get your | 11 | call signals for the Cormorant that showed up |
| 12 | members together, it's only a short time to get | 12 | on-site that morning. The morning was, when we |
| 13 | ready to go. | 13 | started off first you had the, I guess you call |
| 14 | MR. BUDDEN: | 14 | it, the mist and the fog that morning first when |
| 15 | Q. Thank you, Mr. Chippett. I should say if other | 15 | we started off. Weather conditions weren't great |
| 16 | members have something to add at any particular | 16 | because it cooled down a little bit after. It |
| 17 | time, don't hesitate to indicate. And you'll | 17 | was humid first and then it cooled down a bit. |
| 18 | have a chance to speak as well. | 18 | So we got a bit of fog in the area. |
| 19 |  | 19 |  |
| 20 | And at the end I'll be going around and asking | 20 | Like I say, Rescue 912 came on at 6:28 after they |
| 21 | anybody if they have anything else to add to what | 21 | made their few passes back over. I was able to |
| 22 | we've heard about the search. So you'll get your | 22 | contact them on marine radio channel 16. |
| 23 | chance. No worries there. | 23 | Usually, we made agreement. We talked to the 103 |
| 24 |  | 24 | squadron in Gander from previous searches that we |


|  | Page 33 |  | Page 35 |
| :---: | :---: | :---: | :---: |
| 1 | had and it was made clear to us that the easiest | 1 | food arrived. We had some meals brought up from |
| 2 | way to contact the Cormorant, when she's in the | 2 | Grand Falls-Windsor to feed the group. So |
| 3 | area on a search, was to contact them on marine | 3 | asically, around 11:50 that morning, we got the |
| 4 | radio 16 , and they would give us a working | 4 | archers all assembled back to the Command |
| 5 | channel to go to, to be able to talk to them. So | 5 | entre and give everyone a little hour break, and |
| 6 | we were given the channel 19 that day, that | 6 | back on the ground again. |
| 7 | morning, to be able to make contact with the | 7 | R. BUDDEN: |
| 8 | Cormorant in the air. | 8 | Q. Just to fill in that detail. You indicated the |
| 9 |  | 9 | food arrived. Was the food delivered |
| 10 | So basically, talked to the communications | 10 | commercially? Was it delivered by volunteers? |
| 11 | officer onboard the aircraft, and let him know | 11 | MR.GOOBIE: |
| 12 | what the scenario we had. Where Mr. Sweetapple's | 12 | A. That was delivered by volunteers, Geoff. |
| 13 | truck was located. What he was doing. That he | 13 | R. BUDDEN: |
| 14 | was berry picking. And then they started their | 14 | Q. Oh, okay. Who were those volunteers? |
| 15 | grid pattern of searching with the aircraft. | 15 | MR. GOOBIE: |
| 16 |  | 16 | A. That was Barry Carter and Brandon Sheppard at |
| 17 | We just gave them the scenario that we got there | 17 | hat time came with meals for us. |
| 18 | and they determine their search patterns of how | 18 | MR. BUDDEN: |
| 19 | they're going to search and the radius, I guess, | 19 | Q. Okay. Were they part of the Exploits team as |
| 20 | they search in | 20 | ell? |
| 21 |  | 21 | MR. GOOBIE: |
| 22 | So | 22 | A. Yes, part of the team as well. |
| 23 | crew was out doing their hasty searches again | 23 | MR. BUDDEN: |
| 24 | that morning, the Cormorant would be doing | 24 | Q. Okay. Thank you. |
|  | Page 3 |  | Page 36 |
| 1 | flyovers and you hear her gone. You just hear | 1 | MR. GOOBIE: |
| 2 | her barely in the background, and then you hear | 2 | A. So just to back up just a little bit there. I |
| 3 | her coming back again, as she was doing her grid | 3 | had said at 8:15 that the Cormorant went back to |
| 4 | patterns back and forth | 4 | Deer Lake. I just overlooked that we did get |
| 5 | R. BUDDEN | 5 | word back. At 10:05 they came back on scene with |
| 6 | Q. Were any of your team or the Red Indian Lake team | 6 | us and continued on with their search pattern |
| 7 | spotters on that particular Cormorant? | 7 | that morning. |
| 8 | R. GOOBIE | 8 |  |
| 9 | A. No, negativ | 9 | Like I say, we broke for lunch. The Cormorant |
| 10 | flight crew was aboard | 10 | was still in the air searching. And about |
| 11 |  | 11 | quarter after 12:00 that morning, Rescue 912 |
| 12 | So that continued up until about 8:15 in the | 12 | advised that they completed their initial search |
| 13 | morning. Rescue 912 contacted me via channel 19 | 13 | of the area and they were returning to Gander. |
| 14 | and said they had to head back to Deer Lake to | 14 |  |
| 15 | refuel. They had no sign of the missing person | 15 | While this was going on with the Cormorant, with |
| 16 | at that time, and they would head into Deer Lake | 16 | the weather conditions and that there, the |
| 17 | and let us know and update whether they had more | 17 | weather was clearing, and Keith Frampton from the |
| 18 | airtime or whether they were going back to | 18 | RCMP had made arrangements for Universal |
| 19 | Gander. | 19 | Helicopters to end up on scene with us to provide |
| 20 |  | 20 | air support. And with 103 -- or with Universal |
| 21 | So our teams, like I say, continued on th | 21 | Helicopters our search teams members would go up |
| 22 | morning, trying to cover off all good probability | 22 | with Universal Helicopters as spotters. |
| 23 | areas. So at that point our search teams were | 23 |  |
| 24 | starting to get hungry. So we had to wait until | 24 | So the search: Basically, about 12:37 that |


|  | Page 37 |  | Page 39 |
| :---: | :---: | :---: | :---: |
| 1 | midday on, that was a Sunday morning, our teams | 1 | your team's understanding at this time as to when |
| 2 | went back in the woods again. What we did then, | 2 | Mr. Sweetapple had gone missing? Did that |
| 3 | we took different areas. We split up the teams. | 3 | derstanding later change, and how might that |
| 4 | We looked at what was done in the hasty searches | 4 | have affected your search strategy? |
| 5 | in the morning and talked to each team that came | 5 | MR. GOOBIE: |
| 6 | back of what they seen. If they seen any clues, | 6 | . Initial information that we were given was that |
| 7 | and things as simple as gum wrappers or a bar | 7 | Mr. Sweetapple went missing on the Saturday. And |
| 8 | wrapper or drink can sometimes can give you a | 8 | we looked at the probability, okay, the timeline. |
| 9 | clue that someone was there. | 9 | Okay, it got dark at that time. Was probably |
| 10 |  | 10 | around 9 p.m., I would think, in July. 9:30 |
| 11 | So when the teams came back we had no indication | 11 | area. |
| 12 | that anything was found. So we started in. We | 12 |  |
| 13 | split the teams up in groups again. And we used | 13 | So when we got there at midnight we were thinking |
| 14 | to take some from Red Indian Lake team and some | 14 | he only had a couple of hours onto us. But |
| 15 | from our own team, because the Red Indian Lake | 15 | throughout the search, when further investigation |
| 16 | team are more familiar with the area, obviously | 16 | was done, it came back to us that Mr. Sweetapple |
| 17 | in the Red Indian Lake area, so we wanted to have | 17 | went missing on the Friday evening. |
| 18 | some of their local knowledge with our team | 18 |  |
| 19 | members. And we broke up in groups and we | 19 | So basically, when we got to the scene we were |
| 20 | searched the bog areas. We searched further down | 20 | over 24 hours behind him. So it changes your |
| 21 | the bogs. There was a pond further down. We | 21 | thinking then, and that didn't get brought to our |
| 22 | went down to the pond | 22 | tion, to my best recollection, until it was |
| 23 |  | 23 | probably the Thursday meeting that we had with |
| 24 | And at the same time, the RCMP dog handler came | 24 | the RCMP. |
|  | Page 38 |  | Page 40 |
| 1 | on scene. It was Glen B | 1 | MR. BUDDEN: |
| 2 | help out with the search | 2 | Q. Thursday. Five or six days later? |
| 3 |  | 3 | MR. GOOBIE: |
| 4 | So he took some sweeps around the bog area trying | 4 | A. Correct. Yes. |
| 5 | to pick up any scent of where the dog was. And | 5 | MR. BUDDEN: |
| 6 | the way the RCMP dogs works, they're not a | 6 | Q. We'll get to that in time, but thank you for that |
| 7 | tracking dog like you see on TV. Okay, here | 7 | arification. And I assume if the moment you |
| 8 | piece of clothing that belongs to the pers | 8 | arrived you were aware of that, in fact, |
| 9 | The dogs sniffs it and follows that scent. | 9 | Mr. Sweetapple was missing 24-plus hours, rather |
| 10 |  | 10 | than just a few hours, how might that have |
| 11 | The way the RCMP dogs work, they go by air scent. | 11 | impacted your strategy, if at all? |
| 12 | So when the dog goes in and, for instance, he | 12 | MR. GOOBIE: |
| 13 | smells bog area or forest area, okay, there's a | 13 | A. It certainly would put your range out for what a |
| 14 | smell there that doesn't match the rest of his | 14 | person can travel. Would certainly put your |
| 15 | surroundings. And that's how the RCMP dogs work. | 15 | probability areas further out. And that's the |
| 16 | They follow by air scent. | 16 | challenges that we as searchers sometimes when we |
| 17 |  | 17 | get to scenes is trying to get the right |
| 18 | So Glen Brown, with the help of his dog and one | 18 | information. And sometimes we have to do some |
| 19 | of our team members did, he did basically a hasty | 19 | investigation on our own as volunteers. |
| 20 | search up through the country trying to pick up a | 20 |  |
| 21 | track, a scent that was different from the | 21 | And when you got a group of people that comes |
| 22 | surrounding areas. | 22 | together, we find that -- we use a lot of |
| 23 | . BUDDEN: | 23 | different resources now that wasn't available |
| 24 | I should have asked this earlier, but what was | 24 | back in 2013. |

midday on, that was a Sunday morning, our teams went back in the woods again. What we did then, we took different areas. We split up the teams. We looked at what was done in the hasty searches in the morning and talked to each team that came back of what they seen. If they seen any clues, dhings as simple as gum wrappers or a bar wrapper or drink can sometimes can give you a clue that someone was there.

So when the teams came back we had no indication that anything was found. So we started in. We the teams up in groups again. And we used to take some from Red Indian Lake team and some from our own team, because the Red Indian Lake are more familiar with the area, obviously in the Red Indian Lake area, so we wanted to have some of their local knowledge with our team members. And we broke up in groups and we searched the bog areas. We searched further down the bogs. There was a pond further down. We went down to the pond.

And at the same time, the RCMP dog handler came

## Page 38

on scene. It was Glen Brown and his dog came to help out with the search.

So he took some sweeps around the bog area trying to pick up any scent of where the dog was. And the way the RCMP dogs works, they're not a tracking dog like you see on TV. Okay, here's a piece of clothing that belongs to the person. The dogs sniffs it and follows that scent.

The way the RCMP dogs work, they go by air scent.
So when the dog goes in and, for instance, he smells bog area or forest area, okay, there's a smell there that doesn't match the rest of his surroundings. And that's how the RCMP dogs work. They follow by air scent.

So Glen Brown, with the help of his dog and one of our team members did, he did basically a hasty search up through the country trying to pick up a track, a scent that was different from the surrounding areas.
MR. BUDDEN:
Q. I should have asked this earlier, but what was

MR. BUDDEN
Q. Thursday. Five or six days later?

MR. GOOBIE:
A. Correct. Yes.

MR. BUDDEN:
Q. We'll get to that in time, but thank you for that clarification. And I assume if the moment you arrived you were aware of that, in fact, Mr. Sweetapple was missing 24-plus hours, rather than just a few hours, how might that have impacted your strategy, if at all?
MR. GOOBIE:
It certainly would put your range out for what a person can travel. Would certainly put your probability areas further out. And that's the challenges that we as searchers sometimes when we get to scenes is trying to get the right information. And sometimes we have to do some investigation on our own as volunteers.

And when you got a group of people that comes together, we find that -- we use a lot of back in 2013.


|  | Page 45 |  | Page 47 |
| :---: | :---: | :---: | :---: |
| 1 | following Thursday when I had the meeting with | 1 | And as I alluded to earlier, like I say, the |
| 2 | e RCMP | 2 | search was 18 members of Exploits SAR and |
| 3 | WILLIAMS, Q.C. | 3 | 9 members of Red Indian SAR responded. |
| 4 | Q. Okay. Thank you. Okay. Thank you. | 4 |  |
| 5 | MR. GOOBIE: | 5 | n July 29th, I wasn't on scene myself due to |
| 6 | A. So at 1715, by this time our members were getting | 6 | mitments, that I wasn't able to attend. |
| 7 | pretty -- | 7 | an pass it over. I can allude to the notes |
| 8 | R. BUDDEN: | 8 | can pass it over to |
| 9 | Q. Sorry, just to make sure that, because you didn' | 9 | e of the members that was on scene that Monday |
| 10 | rry to interrupt. But your | 10 | or |
| 11 | swer was to Mr. Williams's question was, you | 11 | R. BUDDEN: |
| 12 | dn't find that information out until Thursday | 12 | Q. Whatever you think most effective, Mr. Goobie. |
| 13 | or words to that effect. Am I correct? | 3 | $m$ in your hands on that. |
| 14 | OOBIE: | 14 | R. GOOBIE: |
| 15 | A. That |  | . I can go ahead. Like I say, I got a pretty good |
| 16 | MR. BUDDEN: | 16 | derstanding of what went on and the |
| 17 | Q. Thank you. | 17 | mmunication was still back to me at work. But |
| 18 | MR. GOOBIE: | 18 | e I say, if there's any questions I can pass |
| 19 | A. So at 1715 that evening, like I say, our members | 19 | on to some of the members that was on scene that |
| 20 | were getting pretty exhausted at that time. Lack | 20 | day too as well. |
| 21 | of sleep and been on the go now for well over 24 | 21 | R. BUDDEN: |
| 22 | hours. So it was deemed that the members would | 22 | Q. Sure. Just, this might be a good a place, I |
| 23 | get back to Command Post and we start packing up | 23 | should have done it earlier. Of the members here |
| 24 | and heading back to our SAR building in Grand | 24 | today, who were involved in the searches and |
|  | Page 46 |  | Page 48 |
| 1 | Falls-Windsor | 1 | erhaps on which days? Could you tell us? |
| 2 |  | 2 | R. GOOBIE: |
| 3 | At 1930 that evening, we were back to Grand | 3 | A. The initial search, everybody present here today |
| 4 | Falls-Windsor at our SAR building. It was Sunday | 4 | elonged to Exploits Search and Rescue and Red |
| 5 | evening. So once we get back to our building, as | 5 | dian Lake was present on the initial search for |
| 6 | Jeremy alluded to earlier, you just don' | 6 | Mr. Sweetapple. |
| 7 | your equipment into the building and say I'm done | 7 | R. CLARKE: |
| 8 | for the night and | 8 | t me, Rog. |
| 9 |  | 9 | R. GOOBIE: |
| 10 | Whenever we back our equipment into our building, | 10 | A. Okay, you weren't. Okay. Okay, I'm sorry, |
| 11 | we don't know if it's going to be ten minutes' | 11 | inston wasn't there the first initial search. |
| 12 | time or ten days' time before that equipment goes | 12 | MR.BUDDEN: |
| 13 | out again. | 13 | Q. Okay. And the subsequent day, you said six |
| 14 |  | 14 | embers of your team showed up, can you tell us |
| 15 | So when we get back to our building, the | 15 | who those persons were? |
| 16 | equip | 16 | R. GOOBIE: |
| 17 | that we're ready to roll whenever the call arises |  | A. I can, yeah. The members from our Exploits |
| 18 | again | 18 | earch and Rescue team that was on July 29th, was |
| 19 |  | 19 | Barry Carter, Junior Downey, David Miller, and |
| 20 | So that night when we got back, everything had to | 20 | erald Collins from our team. And Jeremy may be |
| 21 | be cleaned up. Fueled up. Supplies put back in. | 21 | le to allude to his members that was on scene |
| 22 | Everything ready to go again for the search. So | 22 | from Red Indian. I don't have that list. |
| 23 | it was 2200 hours before we left the building to | 23 | MR. CHIPPETT: |
| 24 | head home for some rest again that night. | 24 | A. Yeah, I don't have the list in front of me. I |

6 A. I think it was five to six members.
MR. CHIPPETT:
A. Five or six members. I myself was there that Monday when we continued the search the day. It was the same thing. At that point then we done a foot to foot trying to determine, to cover every square inch. Instead of doing a grid at that point, we done a foot to foot to see any detail we missed initially.

But we were there all day then. The dog handler was there. We had our Argo up with us, and we're just trying to cover as much ground as you possibly can. I mean, with a helicopter covering ground. We were just trying to see if we found if we missed any details. But we were there all day, then, again Monday.
RALPH, Q.C.:
Q. Mr. Budden, if I could just intervene for a

Page 50
was there that Monday. I returned to the scene that Monday. Roger was working. Our team, I think we had five members. I believe it was five members.

MR. GOOBIE: referring to now, is that what you call it is a log book? Is that what you call it?

MR. GOOBIE:
A. That's correct, yeah. It's our log book.

RALPH, Q.C.:
Q. And how lengthy is that log book for this particular search? How many pages?
MR. GOOBIE:
A. That particular search, it's roughly about eight pages.
RALPH, Q.C.:
Q. Okay. Thank you.

MR. BUDDEN:
Q. Okay. Good, Mr. Goobie. Perhaps you can continue. Even though you weren't search manager that day, you do have the notes. And if there's any points of clarification are required, you can either turn to the other member or it could come up later. Thank you.
MR. GOOBIE:
A. Thank you. So at 6:40 in the morning, on July 29th, again, Exploits Search and Rescue headed out to the scene to resume the search for

## 

Mr. Ches Sweetapple. The group again was to meet up with members from the Red Indian Lake SAR team at the Round Harbour area again to resume the search.

At 8:47 in the morning the team arrived on-site and along with the dog handler from the RCMP searched further up the bog.

At 10:15 that morning the team noticed a track. From my understanding being told, it was up towards a pond. The dog handler searched that area intensely, but came up with negative results of any track that he could follow with the dog.

At 12 o'clock -- Jeremy can clarify a little bit of what went on. But again, was 12 o'clock, the team broke. Came back to the Command Centre to have lunch.

At 12:45, the members resumed the search of the bog area.

At 13:45, they completed a nine-person grid

## Page 52

search of the bog area.
MR. BUDDEN:
Q. Perhaps that's something new, this grid search. Perhaps you or Mr. Chippett, Jeremy, if he was there, can tell us a bit about how that was done. Because that's interesting. That's a new technique that we haven't heard yet in this search. So perhaps you could inform us on that?
MR. GOOBIE:
A. I can pass it over to Jeremy on that.

MR. CHIPPETT:
A. Well, at the time, then, you take the members and you put them almost arm to arm, so I could see everything between whoever is the member next to me. So you make sure you cover every square inch of the ground you're looking at.

So if you take the members and stretch them out side by side and you walk in a set distance, then you cross over and you come back. So you'd cover every square foot.

So at some point there's a set of eyes looking at the ground to determine if you missed any type of
evidence whatsoever. So that way you would have a greater understanding of every square inch of the area you're looking, right.

So it would be a foot to foot. You wouldn't be touching each other, but you would be within speaking distance. So I could see there and Cameron could see alongside of me, so you'd cover every inch, right.
MR. BUDDEN:
Q. You might be 20 feet apart? More than that? Less than that?
MR. CHIPPETT:
A. Well, depending on the terrain you're in. If you're in an open area, you would be farther. If you're in the heavy woods, which is a lot of it up there, you would be closer, so you could see if there's a hole, if there's a hump. There could be something between you and the gentleman next to you that you can't see. So depending on the terrain, you'd have to adjust the distance between the members, right?
MR. BUDDEN:
Q. Got you. And how many -- what kind of area was

## Page 54

covered in this fashion? If you're able to speak in terms of square kilometres or a square kilometre or something, just to give us a sense of it?
MR. CHIPPETT:
A. There was a distance of heavy wood between the road where Mr. Sweetapple's truck was parked and then the bog. And so then we continued past the bog for, I don't know the exact distance, maybe a kilometre or so, and then you come back and you sweep side to side from that, right?
MR. BUDDEN:
Q. So perhaps a couple of square kilometres? A little more? A little less?
MR. CHIPPETT:
A. Yes, perhaps. And perhaps a bit more. Yeah.

MR. BUDDEN:
Q. Okay. And I should have asked again. The weather. We heard about the weather at the morning of the 28th when the searchers first arrived.

What kind of weather conditions were you guys dealing with on the 28th and the 29th?

## MR. CHIPPETT:

A. Well, Monday was a nice day, actually. There was a high ceiling. Monday was a clear day. It was probably the better of the two days before prior to that.

MR. BUDDEN:
Q. I interrupted you when you were doing this search, which was at 1345 . If you wish to pick it up from there, that would be great.
MR. GOOBIE:
A. So at 1600 hours, there was a hasty team went back, along with the RCMP, to search Mr. Sweetapple's cabin. It was reported that Mr. Sweetapple had a sum of money with him that I understand he was doing some groundwork or something maybe by his cabin area. So that report came in. So the RCMP, along with a couple of our team members, did go back to the cabin.

I wasn't given any information what was found, so I can't comment on that. But just was a note made in the search report.

At 1755 that evening, the team was heading back

## Page 56

to Grand Falls-Windsor. So roughly 6 o'clock in the evening.

1925, the team arrived back in Grand
Falls-Windsor. And 2030 that evening, everything was all cleaned up, stocked replenished, and the team ready to respond again and heading home.
MR. BUDDEN:
Q. So that was, if my math is correct, a 13-hour and 50-minute day, from 6:40 a.m. when the team headed out to the scene, until 2030, 8:30 p.m. when the team would have finished cleaning up. So is my math correct on that?
MR. GOOBIE:
A. That would be correct, yes.

MR. BUDDEN:
Q. Okay. Thank you.

MR. GOOBIE:
A. So at that point that evening when everybody was back I did get word from the RCMP that it was decided to stand down. They were doing some more investigation the next day, and to wait further investigation from their part.

|  | Page 57 |  | Page 59 |
| :---: | :---: | :---: | :---: |
| 1 | July the 30th, again, which would be a Tuesday, |  | MR. GOOBIE: |
| 2 | still no word back of any resuming of the search. |  | A. So all search teams in Newfoundland and Labrador |
| 3 | And the same again for July the 31st. It's the | 3 | me under Department of Justice, which, in turn, |
| 4 | same scenario. The team was still stood down, | 4 | governed by which police force is in your |
| 5 | awaiting instructions from the RCMP | 5 | ea. So for us it's the RCMP. So our team |
| 6 |  | 6 | annot go out on our own to do a search. In |
| 7 | August the 1st, at 1330, which is 1:30 in the | 7 | us to be dispatched, it has to come |
| 8 | fternoon, I was asked to meet at the RCMP | 8 | rough the RCMP. Once we are dispatched from |
| 9 | detachment to discuss further progress with | 9 | the RCMP, then our insurance policies kick in. |
| 10 | Mr. Sweetapple's search. So all notes of the | 10 |  |
| 11 | search were discussed. | 11 | So if we went out on our own and one of our team |
| 12 |  | 12 | embers happened to get hurt or injured or |
| 13 | We looked at the maps. Looked at the areas that | 13 | hatever, we're not covered insurance-wise. So |
| 14 | was searched, and a plan was put back in place to | 14 | our team do not go unless we're dispatched |
| 15 | resume the search for Mr. Sweetapple again the | 15 | through the police force. |
| 16 | next morning, which would have been a Friday | 16 | MR. BUDDEN: |
| 17 | morning | 17 | Q. Thank you. And having got past my interruption, |
| 18 |  | 8 | rhaps you could resume where you were when I |
| 19 | Again, the information came up about th | 9 | broke you off. And you were talking about August |
| 20 | difference in the time scenario of when, | 20 | 2nd. |
| 21 | actually, Mr. Sweetapple went missing. So it was | 21 | MR. GOOBIE: |
| 22 | a 24-hour time span there different than the | 22 | A. So after our meeting on August the 1st, it was |
| 23 | information that we were initially | 23 | s a Friday morning, that |
| 24 |  | 24 | we were going to resume the search for |
|  | Page 58 |  | Page 60 |
| 1 | So on Augus | 1 | Mr. Sweetapple. And at 7 o'clock that morning, |
| 2 | . BUDDEN: | 2 | e had four members from our Exploits Search and |
| 3 | Q. Just before we move on to the next part | 3 | Rescue team head to the site. And Jeremy may be |
| 4 | search. Sorry to interrupt you mid-sentence, but | 4 | able to allude to how many members he had there |
| 5 | a couple of points of clarificatio | 5 | from the Red Indian Lake team. |
| 6 | explanation. | 6 | R. CHIPPETT: |
| 7 |  | 7 | A. Yeah. There was five members from our team that |
| 8 | Again, it was at that meeting, in the a | 8 | day. Unfortunately, I wasn't there. I had work |
| 9 | of August 1st, that you as team coordinator found | 9 | commitments. But then, unfortunately, all five |
| 10 | out for the first time that Mr. Sweetapple had, | 10 | embers that were on that day both are either |
| 11 | as you said, a 24 -hour head start on you guys? | 11 | orking or, unfortunately, some of them are no |
| 12 | MR. GOOBIE: | 12 | nger with us, so. But we had five members |
| 13 | A. That's corre | 13 | there that day. That Friday. |
| 14 | MR. BUDDEN: | 14 | R. GOOBIE: |
| 15 | Q. Okay. And also this might be a good time as any | 15 | A. So I'll go through the transcript of the notes |
| 16 | to explain, as we've heard in previous searches, | 16 | at was taken by the recorder that day there. |
| 17 | the relationship between the team and the RCMP. | 17 | o have one of the members that was in the |
| 18 | Like you speak of being stood down. | 18 | helicopter, a spotter in the helicopter that day. |
| 19 |  | 19 | So we'll get some input from him that day as well |
| 20 | I guess put it this way, does the team just go on | 20 | there. |
| 21 | its own searches? Are you dispatched? Who makes | 21 |  |
| 22 | the determination as to whether to engage the | 22 | So at 8:58 that morning, the team arrives on site |
| 23 | team? Just tell me briefly a little bit about | 23 | to resume the ground and the aerial search. So |
| 24 | that? | 24 | Universal Helicopters, again, was availed of that |



|  | Page 65 |  |
| :---: | :---: | :---: |
| 1 | Sweetapple lying on a bog with a blue jacket on | 1 |
| 2 | and an orange hood. | 2 |
| 3 |  | 3 |
| 4 | As we were coming in, I seen Mr. Sweetapple's | 4 |
| 5 | jacket move, but I was just thinking it was just | 5 |
| 6 | the wind from the blades. But as I got down and | 6 |
| 7 | ran over to Mr. Sweetapple, I could see that he | 7 |
| 8 | was alive, but barely. | 8 |
| 9 |  | 9 |
| 10 | So we looked at Mr. Sweetapple. We got him | 10 |
| 11 | adjusted. We talked to him and so on, and told | 11 |
| 12 | him to help us come in. And at that time the | 12 |
| 13 | chopper flew back to the Command Post, picked up | 13 |
| 14 | the RCMP officer and returned to the location. | 14 |
| 15 |  | 15 |
| 16 | Mr. Sweetapple was put on a stretcher and loaded | 16 |
| 17 | into the chopper, and they went to Corner Brook. | 17 |
| 18 | We just stayed on the ground and waited for the | 18 |
| 19 | chopper to come back and pick us up about two or | 19 |
| 20 | three hours later. | 20 |
| 21 |  | 21 |
| 22 | On the way back to the Command Centre in the | 22 |
| 23 | chopper, we happened to see a backpack on the | 23 |
| 24 | ground as well, on the bog. So we went down and | 24 |
|  | Page 66 |  |
| 1 | picked up the backpack. That turned out to be | 1 |
| 2 | Mr. Sweetapple's backpack. So then we flew back | 2 |
| 3 | to the Command Post and went from there. | 3 |
| 4 | MR. BUDDEN: | 4 |
| 5 | Q. We see the coordinates here. For those of us who | 5 |
| 6 | aren't able to, which I suspect is pretty much | 6 |
| 7 | all of us, to look at those and see where things | 7 |
| 8 | lie in relation to where Mr. Sweetapple was | 8 |
| 9 | believed to have been lost from, what kind of | 9 |
| 10 | distance are we talking about? | 10 |
| 11 | MR. SNOW: | 11 |
| 12 | A. Geoff, you can bring it on page 17 in the report. | 12 |
| 13 | MR. BUDDEN: | 13 |
| 14 | Q. Perfect. | 14 |
| 15 | MR. SNOW: | 15 |
| 16 | A. There is an illustration of point last seen and | 16 |
| 17 | where Mr. Sweetapple was found. | 17 |
| 18 | MR. BUDDEN: | 18 |
| 19 | Q. Thank you, Cameron. That would be down the lower | 19 |
| 20 | left-hand portion, I believe. And what kind of | 20 |
| 21 | distance are we talking about, say, in | 21 |
| 22 | kilometres? | 22 |
| 23 | MR. GOOBIE: | 23 |
| 24 | A. That was roughly about three and a half | 24 |

kilometres from his truck to where Mr. Sweetapple was found.

MR. BUDDEN:
Q. Okay. Thank you. Mr. Goobie, you've got several pages of notes. Sort of, I guess, an analysis of the search. And you have a number of pictures and maps and so forth, as Mr. Snow, Cameron Snow, just pointed out.

Could you perhaps just work us through the rest of your search materials and then your notes, and then perhaps we will take a break and then we'll have questions. But the analysis is informative. So if you could walk us through that and the pictures and actually then I'll ask if anybody else wishes to comment.

MR. GOOBIE:
A. So if we could go to Appendix B, that's on page 18. Just give you a little bit of overview. In this picture, this was early morning on the Sunday morning. As the Cormorant was coming in their grid search --

MR. BUDDEN:
Q. July 28th.

## Page 68

MR. GOOBIE:
A. So just to give you an overview, this is one of our team members just looking on the bog area. And as you could see in the top part is the Cormorant as the team was searching. It just gives you an idea.

You can see, there's a bit of, I would call it a bit of a mausey morning. The sky is not bright by no means. As you get up, we'll say, the ceiling we call it, of what your visibility. You can see the sky is still white there or gray of fog there. So the visibility early morning is not great.

As you scroll down to page 19, so at the time this was our Command Post, an old converted school bus. So this was the main road. The intersection of the road that where the RCMP vehicle is to your right there in the picture. That's the intersection of the road where Mr. Sweetapple's truck was located, roughly about a couple of kilometres in that roadway.

|  | Page 69 |  | $\text { Page } 71$ |
| :---: | :---: | :---: | :---: |
| 1 | So this was where our main Command Post was set | 1 | you can see the vastness of the bog system that |
| 2 | up as for recording the documents that I've read | 2 | s in the area. And I think that was it for the |
| 3 | out today. But the actual search scene and the | 3 | pictures. |
| 4 | coordination was done further in the road a | 4 |  |
| 5 | couple of kilometres. | 5 | So just to try to paint a little bit of overview |
| 6 |  | 6 | the obstacles that we encounter out in the |
| 7 | So this is where we would come back to the | 7 | field. And no two searches are alike. No two |
| 8 | Command Post to get some food. In our Command | 8 | terrains are alike. So you'd have to try to |
| 9 | Post and that there, like I say, we had a | 9 | adjust your mindset to what you're looking for. |
| 10 | barbeque and that there. So we were able to cook | 10 | Whether your looking for a vehicle, or you're |
| 11 | up some meals for our team members to get them | 11 | looking for a person, or if you're looking for an |
| 12 | fed. Get them the energy level back to be able | 12 | article of clothing, the intensity of trying to |
| 13 | to resume their searching. | 13 | see something in a vast area sometimes becomes |
| 14 |  | 14 | difficult. |
| 15 | The next picture down on page 20, that was the | 15 | MR. BUDDEN: |
| 16 | afternoon. As you can see, the skies are | 16 | Q. You've noted under the section beginning at page |
| 17 | clearing. Still a little bit of cloud cover, but | 17 | 11, under "Challenges," a number of things. The |
| 18 | overall pretty good visibility. This is a | 18 | information that you've already talked about, |
| 19 | picture of Universal Helicopters that were on | 19 | where Mr. Sweetapple is actually missing for 24 |
| 20 | scene with our volunteer SAR spotters aboard. | 20 | hours earlier than -- or gone berry picking over |
| 21 |  | 21 | 24 hours earlier than you guys thought when you |
| 22 | Again, on page 21, this was just an overview. | 22 | went out in the field. And you've already |
| 23 | This was the initial bog that was just inside the | 23 | explained why that was important. |
| 24 | tree line from where Mr. Sweetapple's vehicle was | 24 |  |
|  | Page 70 |  | Page 72 |
| 1 | located. And it might be a little bit hard to | 1 | You also talk here about communications, which |
| 2 | see in this picture, but it's an indication -- on | 2 | you alluded to. Perhaps you could tell us a |
| 3 | the tree line, towards the right-hand side, you | 3 | little bit about the communications challenges |
| 4 | can see. Yeah, right where your cross is | 4 | faced in this particular search? |
| 5 | there. You can see that's one of our searchers | 5 | MR. GOOBIE: |
| 6 | in the area with fluorescent orange on and a | 6 | A. Roger Goobie, again, from Exploits Search and |
| 7 | reflective vest. | 7 | Rescue. One of the biggest challenges that I |
| 8 |  | 8 | think most teams is pretty, probably, a common |
| 9 | So it just gives you a little bit of indication | 9 | denominator with most of us is communications. |
| 10 | of if a person is not wearing bright clothing, | 10 |  |
| 11 | florescent clothing. If someone was wearing, for | 11 | As we know, Newfoundland terrain and Labrador |
| 12 | instance, was camouflage, the difficulty | 12 | terrain, not all flat surfaces. So radio |
| 13 | distance and terrain of trying to see people. | 13 | communications becomes a challenge, as well as |
| 14 | And when you're in a helicopter searching, just | 14 | cell phone service. And both of these were |
| 15 | speed-wise, you're doing roughly around close to | 15 | challenged in the area for the Mr. Sweetapple |
| 16 | 100 kilometres an hour or more. So our SAR | 16 | search. Cell phone coverage was pretty well |
| 17 | spotters got to be very intense in looking to try | 17 | nonexistent in the area. |
| 18 | to pick up the clues, because you're moving so | 18 |  |
| 19 | fast that the blink of an eye you covered some | 19 | We did manage to find a couple of little |
| 20 | distance in territory that just natural blinking. | 20 | locations that we could get a few cell phone bars |
| 21 |  | 21 | and be able to get out in coverage to make some |
| 22 | So this picture just gives you a little | 22 | phone calls. But some of these areas were ten |
| 23 | indication of how small someone looks with bright | 23 | plus kilometres from the scene to be able to make |
| 24 | clothing, compared to the surrounding area. And | 24 | a simple phone call. |


|  | Page 73 |  | Page 75 |
| :---: | :---: | :---: | :---: |
| 1 |  | 1 | able to do equipment. In our buildings, the heat |
| 2 | So the timelines of trying to, you know, relay | 2 | and lights. Our cell phones. Our training. |
| 3 | messages, get the information out, get supplies | 3 | It's all on our own fundraising dollar, and |
| 4 | in certainly posed a challenge to us in be | 4 | that's certainly an issue. |
| 5 | self-supported at the scene and get the | 5 |  |
| 6 | information we need. | 6 | Our team personally, coming from a larger urban |
| 7 |  | 7 | centre, we've been fortunate with the support |
| 8 | Over the last number of years, certainly the SAR | 8 | that we got in our community and from the |
| 9 | teams across the Province and Labrador have | 9 | citizens in our community. But to the smaller |
| 10 | certainly benefited from the Association, the | 10 | groups that's in the outlying, the smaller areas, |
| 11 | Newfoundland Search and Rescue Association, that | 11 | this becomes certainly a big issue for those guys |
| 12 | we are able to acquire some different radio | 12 | to be able to survive and be able to provide the |
| 13 | systems and repeaters. | 13 | proper service to the citizens around. |
| 14 |  | 14 | R. BUDDEN: |
| 15 | And our new radio system come with GPS tracking. | 15 | Q. And we'll be talking in more detail about |
| 16 | So now with the system that we got now aboard of | 16 | fundraising before you guys leave here today. No |
| 17 | our Command Centre, we're able to track the | 17 | worries there. And funding and so forth. |
| 18 | members and inlay those search members as they go | 18 |  |
| 19 | out in the field, out in the woods. We can track | 19 | Air support, I gather that was of great benefit |
| 20 | them on a map. And plus, gives us knowledge | 20 | to this particular search, beyond the obvious |
| 21 | where they've been and where they're going. | 21 | fact that Mr. Sweetapple was discovered through |
| 22 | Plus, after the fact, it gives us -- we could | 22 | an air search? |
| 23 | look at that map and say, okay, our crews went up | 23 | MR. GOOBIE: |
| 24 | there but there's a little pocket there that | 24 | A. Air support certainly plays a big tool in our |
|  | Page 74 |  | Page 76 |
| 1 | someone missed. That we can certainly zero back | 1 | tool box. Our team, personally I can speak to |
| 2 | on those areas that was of a void that we missed | 2 | our experience. We've had great support from 103 |
| 3 | in the initial search. | 3 | Rescue in Gander for quite a number of years. I |
| 4 |  | 4 | understand they still got to go through the |
| 5 | So also, new technologies have come out with the | 5 | channels, but if they're able to and there's an |
| 6 | inReach systems. And our team currently has a | 6 | aircraft available, we've had great success and a |
| 7 | couple of those right now on the team. And what | 7 | great relationship with 103 out of Gander. And |
| 8 | the inReach system is a GPS through a satellite | 8 | it's certainly a big benefit. Their professional |
| 9 | system that enables us to relay a message back in | 9 | crew and their dedication certainly have helped |
| 10 | a text form or an email form, back through a | 10 | us out in many missions in the past. |
| 11 | satellite communication, and back to someone else | 11 |  |
| 12 | that's in self-service or someone with another | 12 | Universal Helicopters, which used to have our |
| 13 | inReach device to get a message back and forth, | 13 | standing offer within the province for air |
| 14 | two-way communication. | 14 | support through the provincial government, |
| 15 |  | 15 | certainly have played a big factor. And you got |
| 16 | But again, the challenge comes with the teams. | 16 | to know the pilots as friends and they got to |
| 17 | Initially these units are roughly about \$800 | 17 | know the SAR teams capability. |
| 18 | each. And then it's a service fee, a monthly fee | 18 |  |
| 19 | of around \$25 each. And then it's a pay-per-use | 19 | And on many occasions when the channels went |
| 20 | after so many transmissions go through them. | 20 | through the process and we requested Air Services |
| 21 |  | 21 | through the RCMP, and the RCMP, again, went |
| 22 | So for the volunteer teams, all this stuff | 22 | through their channels to request for Air |
| 23 | becomes taxing on our dollars. We're all | 23 | Services through the provincial allotment, that |
| 24 | volunteers. We fundraise to raise money to be | 24 | majority of time I'll always get a call from the |

## Page 77

2 got? What's the terrain like? And he'll rely on 3 my expertise and experience on the ground to make 4 the decision whether he figures he can get into 5 the area and land in an area where we got to 6 medevac or something like that.
pilot and say I'm flying today. What have we

So it become a relationship and a friendship with those guys, and works really good together. And certainly, to a volunteer group that would never be able to afford air support, we certainly appreciate the provincial government's and the federal government's assistance to us as volunteers on the ground with the air support, because we're able to cover quite a bit of area in a lot smaller and shorter length of time.

MR. BUDDEN:
Q. Volunteer fatigue is another point you mentioned here.

MR. GOOBIE:
A. Yeah. As you look around the table, the volunteers that's here, the number of years' service that they had, but everyone got to realize we got some that's retirees, but majority

Page 78
of fellows are still in the workforce.

We got regular jobs that we got to go to each day to pay our bills. And after a search goes on and after a couple of days, people are using up their vacation time and taking time off without pay in order to provide the service. And it comes pretty taxing on our members to be able to say, listen, I'm going to take tomorrow off. I'm not going to get paid, but I want to go to search. And our team got a group of 50 volunteer members.

Normally at most searches right now, we get anywhere from 20 to 25 members usually on the first initial call. And sometimes if we get a call during the day, we'll say the day that people are working, we might only have 10 or 12 members. But at five o'clock, when people starts to get off work, they'll leave their day jobs and come to the search and search half the night. Go home. Get a couple of hours rest. And then go back to their day job again.

So it becomes very taxing on our members. As you
seen from going around the room here this morning from our volunteer members, you got anywhere from 12 years to 34 years of dedication with the team.

And as the SAR coordinator with our team, without the group around me, we certainly wouldn't be able to do what we do, and the dedication that's there and the membership. And at a drop of a hat, family functions, Christmas dinners, whatever, that the phone call goes out to our members and they drop what they're doing and come to the aid.

So a lot of people don't realize what it takes to be a volunteer member, and the dedication that we put into it over the time and over the years in order to try to make our team better each day and learn from the experiences of a search.

And we always sit down and say listen, what did we do good and what did we do bad. There's things that you got to look at. You got to look after your members, because you need your members when the call come out.

## Page 80

MR. BUDDEN:
Mr. Commissioner, do you wish to take a break at this point? It's 10:30. Or carry on for a while?
COMMISSIONER IGLOLIORTE:
Thank you, Mr. Budden. I think what we'll do is have a break. Then allow Mr. Williams, since
he's here with his clients and they're the
subject of the search, to start off the questioning afterwards.
MR. BUDDEN:
I should have clarified. I'm not quite done with the team. So perhaps I can finish after the break and then Mr. Williams?
THE CLERK:
All rise.

## (Recess)

THE CLERK:
All rise. This Commission of Inquiry is now in session. Please be seated.

COMMISSIONER IGLOLIORTE:
Mr. Budden, you had more questions?

|  | Page 81 |  | Page 83 |
| :---: | :---: | :---: | :---: |
| 1 | MR. BUDDEN: | 1 | MR. BUDDEN: |
| 2 | Yes. Just before we do, two housekeeping | 2 | Q. Yeah, it would be Monday. |
| 3 | matters. Ms. Steele has asked me to remind | 3 | MR. GOOBIE: |
| 4 | people that it's imperative that they sign in the | 4 | A. It would be Monday. On July 29th, representing |
| 5 | contact form for COVID tracing. That's as we | 5 | our Exploits Search and Rescue team would have |
| 6 | enter this area. So if you haven't signed it, | 6 | been Barry Carter. And Junior Downey was the |
| 7 | make a point of signing it on the way out. | 7 | recorder on that day. |
| 8 | That's absolute key element of our protocol that | 8 | MR. BUDDEN: |
| 9 | allows us to hold these public hearings. | 9 | Q. Okay. Was there a particular designated -- to |
| 10 |  | 10 | your present recollection, a designated search |
| 11 | The second piece of housekeeping is, we are going | 11 | manager? |
| 12 | to enter a further exhibit that is eight pages of | 12 | MR. GOOBIE: |
| 13 | handwritten notes that I understand are the notes | 13 | A. Barry Carter would have been acting on behalf of |
| 14 | that were made in the field by the SAR team | 14 | Exploits Search and Rescue. |
| 15 | during the course of the search, and which are | 15 | MR. BUDDEN: |
| 16 | very similar, I understand. I haven't reviewed | 16 | Q. Okay. And we're not being too semantic here, but |
| 17 | them line by line, but the degree I have and what | 17 | there was two teams there. The Exploits team and |
| 18 | I've been told, these are very, very similar to | 18 | the Red Indian Lake team. |
| 19 | the report that is already entered at Exhibit 72. | 19 |  |
| 20 | Just the contemporaneous version of that. | 20 | Did they have separate search managers or was |
| 21 |  | 21 | there an overall search manager? |
| 22 | So, Madam Clerk, what exhibit number are we up to | 22 | MR. GOOBIE: |
| 23 | now? | 23 | A. I can't speak to that. I don't know if Jeremy |
| 24 |  | 24 | can speak? |
|  | Page 82 |  | Page 84 |
| 1 | THE CLERK: | 1 | MR. CHIPPETT: |
| 2 | P-182. | 2 | A. Jody Chippett, our coordinator, he was on sight |
| 3 | MR. BUDDEN: | 3 | and myself were both there. It's ano all team |
| 4 | So I would ask if we could call these SAR Field | 4 | effort. It was conjunctions together. Both |
| 5 | Notes, July/August of 2013. | 5 | myself, Jody, and Mr. Carter was together. And |
| 6 |  | 6 | all decisions were made together as a team. |
| 7 | EXHIBIT P-182, ENTERED AND MARKED ON INQUIRY | 7 | MR. BUDDEN: |
| 8 |  | 8 | Q. So would it be fair to say the three of you |
| 9 | UNIDENTIFIED MALE SPEAKER: | 9 | collaborated and were sort of the collaborative |
| 10 | What number are they, I'm sorry? | 10 | search managers? |
| 11 | THE CLERK: | 11 | MR. CHIPPETT: |
| 12 | $\mathrm{P}-182$. And I 'll put it on the website at lunch | 12 | A. Correct, yes. |
| 13 | time. | 13 | MR. BUDDEN: |
| 14 | MR. BUDDEN: | 14 | Q. Thank you. And when you resumed the search on |
| 15 | Q. Thank you, Madam Clerk. If I may return. I only | 15 | August 2nd, I believe it was, do you recall who |
| 16 | had a couple of more questions for you, | 16 | the search manager was that day? |
| 17 | Mr. Goobie. Really, they're to do with the -- | 17 | MR. CHIPPETT: |
| 18 | you were, at least one day, the search manager. | 18 | A. That day our coordinator, Jody Chippett, Jody was |
| 19 | That would be July 28th. | 19 | there on site that day and so was Mr. Carter. |
| 20 |  | 20 | That was the day he was found, you're asking, |
| 21 | Do you know who the search manager was for July | 21 | correct? |
| 22 | 29th? | 22 | MR. BUDDEN: |
| 23 | MR. GOOBIE: | 23 | Q. Yeah, I am. |
| 24 | A. July 29th. That would be Monday, Geoff? | 24 |  |

## Page 85

1 MR. CHIPPETT:
A. Yeah. Well, it would have been Jody and Barry Carter.
MR. GOOBIE:
A. And Barry Carter.

MR. CHIPPETT:
A. And Barry Carter.

MR. BUDDEN:
Q. Sure. And there would have, as well, I
understand, or at least the protocol seems to suggest, there should have been an incident commander who would have been an RCMP officer or perhaps a series of incident commanders.

Mr. Goobie, can you answer that? If not, Mr. Chippett, or anybody else, tell us who the incident commander or commanders were?

MR. GOOBIE:
A. So for the duration of the search, the first night that we went up initially we had Constable Ian Dollimount from the RCMP. He was on scene with us until around 2:30 in the morning. One of our members left with him to head back to Grand Falls-Windsor for directions to get him back to

Page 86
Grand Falls-Windsor.

The next morning Corporal Paul, Dwayne Paul, picked up our search member that came there that night and directed the RCMP member back to the scene the next morning.

On the last morning that Mr. Sweetapple was found, it was Corporal Mike Fewer.

MR. BUDDEN:
Q. Okay. And what was the relationship between the incident commander and the search managers, commanders and managers in this search? And I don't mean in terms of good, bad, excellent, terrible. I mean, in terms of who sort of was directing who, that kind of thing?
MR. GOOBIE:
A. As with most all of our searches, initially if you look at the rank structure, the incident commander at the end of the day got the utmost say. But the way we usually work with our team, the RCMP representative, which is the incident commander and the search manager, would always work hand in hand with decisions. And one don't
make a call usually without the other ones. And we work jointly as a team.

And when we walk into a command centre, the stripes and the ranks are thrown aside and we work together and try to hash out the best scenario and the best method that we could for a search to find whatever we're trying to find. But our relationship working with the RCMP has been great and, like I say, we work as a team.
MR. BUDDEN:
Q. Thank you. And for now this is probably my final question, this subject area.

I understand from your evidence so far you had a strategy. You were going to do a hasty search. You've explained what that was and your rationale for doing it.

Was there a written strategy, and I realize obviously you get the call. Fifteen minutes later you're en route. And somebody had to drive. It was dark and all that. But was there a written strategy that was written out in

Page 88
advance and followed or written at the same time, or was it sort of more kept in your head? A search plan, I guess, is what I'm saying by written strategy?
MR. GOOBIE:
A. There was no written strategy before we went to the scene. Once we were on scene, we had paper copies of maps that we marked up in there. But at this point, no, we don't have those copies available right now. We just had our notes that was left from eight years ago.

But the map that they were using in marking up areas that was done and where the teams went, no, we don't have that anymore.
MR. BUDDEN:
Q. Thank you. And, Mr. Clarke, you were on the helicopter team that found Mr. Sweetapple. Can you tell us a little bit about the condition? And I've advised Mr. Sweetapple that we're going into this area now.

So if you could just tell us the condition in which you found him, and how he was -- and the

|  | Page 89 |  | Page 91 |
| :---: | :---: | :---: | :---: |
| 1 | term is used "packaged" in the report. How he | 1 | that? |
| 2 | was handled or so forth. And what was done and | 2 | MR. CLARKE: |
| 3 | who did it? | 3 | A. None that we could see. But he was badly, what |
| 4 | MR. CLARKE: | 4 | should I say, eaten with flies. His face was |
| 5 | A. Yes. I said as we were flying over we spotted | 5 | swollen and he was in rough shape. |
| 6 | Mr. Sweetapple on the bog. And when we were | 6 | MR. BUDDEN: |
| 7 | coming in -- | 7 | Q. And did he appear, to be as best you could tell, |
| 8 | MR. BUDDEN: | 8 | overheated, hypothermic, suffering from sun |
| 9 | Q. And when you say, "on the bog," do you mean, | 9 | stroke, any of those conditions? And what would |
| 10 | like, walking on the bog? Lying down on the bog? | 10 | the air temperature have been? |
| 11 | MR. CLARKE: | 11 | MR. CLARKE: |
| 12 | A. No. Mr. Sweetapple's face down in the bog with | 12 | A. It was really hot that day. It was terrible. |
| 13 | an orange hood up over his head. His boots and | 13 | Mr. Sweetapple, like I said, he was unconscious. |
| 14 | some more personal effects were laid to one side | 14 | He didn't know we were there. And I don't know |
| 15 | of Mr. Sweetapple. His feet was in a marshy wet | 15 | if he was hypothermic or not, but there was also |
| 16 | area. Okay. He was lying on his face with his | 16 | a butter tub to one side. I don't know now if he |
| 17 | hood up. | 17 | had used that for drinking purposes or what. All |
| 18 |  | 18 | right. |
| 19 | When I got over to Mr. Sweetapple, I was half | 19 | MR. BUDDEN: |
| 20 | expecting to find a deceased person, but as I | 20 | Q. Yes. |
| 21 | turned him over and he was still alive, so we | 21 | MR. CLARKE: |
| 22 | immediately started -- | 22 | A. Or if it was for berry picking. But that was |
| 23 | MR. BUDDEN: | 23 | also there. |
| 24 | Q. You say, "we." Who was there with you? | 24 |  |
|  | Page 90 |  | Page 92 |
| 1 | MR. CLARKE: | 1 | MR. BUDDEN: |
| 2 | A. Mr. Green. Kevin Green. The two of us were | 2 | Q. Okay. And did you administer any first aid or |
| 3 | there. | 3 | just try to comfort him? |
| 4 | MR. BUDDEN: | 4 | MR. CLARKE: |
| 5 | Q. Okay. | 5 | A. No, I didn't administer any first aid. |
| 6 | MR. CLARKE: | 6 | MR. BUDDEN: |
| 7 | A. Turned him over. Started talking to him and | 7 | Q. And did Mr. Green? |
| 8 | tried to assure him that help was on the way. At | 8 | MR. CLARKE: |
| 9 | that time, the chopper left. Went back to the | 9 | A. No. |
| 10 | Command Centre to pick up the RCMP officer and a | 10 | MR. BUDDEN: |
| 11 | stretcher. When they came back we loaded | 11 | Q. And Mr. Green, I understand, was a member of the |
| 12 | Mr. Sweetapple onto a stretcher. Got him into | 12 | Red Indian Lake Search and Rescue team? |
| 13 | the chopper and they left. | 13 | MR. CLARKE: |
| 14 | MR. BUDDEN: | 14 | A. That's right. |
| 15 | Q. Was he responsive at all? | 15 | MR. BUDDEN: |
| 16 | MR. CLARKE: | 16 | Q. Thank you. And have you anything to -- and you |
| 17 | A. No. None whatsoever. | 17 | say he was put on a stretcher. I assume you just |
| 18 | MR. BUDDEN: | 18 | lifted him gently onto a stretcher and put him in |
| 19 | Q. Okay. Did he appear to be conscious or | 19 | the plane? |
| 20 | unconscious? | 20 | MR. CLARKE: |
| 21 | MR. CLARKE: | 21 | A. That's correct. |
| 22 | A. He appeared to be unconscious. | 22 | MR. BUDDEN: |
| 23 | MR. BUDDEN: |  | Q. In the chopper. |
| 24 | Q. Okay. Did he have any injuries or anything like | 24 |  |


|  | Page 93 |  | Page 95 |
| :---: | :---: | :---: | :---: |
| 1 | MR. CLARKE: | 1 | done the next day and what we done every time |
| 2 | A. Yeah. | 2 | before, after and since. And what we'll do |
| 3 | MR. BUDDEN: | 3 | tonight if we're called out again. We just |
| 4 | Q. Thank you. And then you were there waiting for | 4 | continue to do the same thing as we do every |
| 5 | about three hours to be picked up yourself? | 5 | other time. |
| 6 | MR. CLARKE: | 6 | MR. BUDDEN: |
| 7 | A. Approximately, yes. | 7 | Q. One more question, Mr. Chippett. We've seen over |
| 8 | MR. BUDDEN: | 8 | and over again, through these -- well, several |
| 9 | Q. Okay. Thank you. Those were all my direct | 9 | points, through these hearings, that teams from |
| 10 | questions. What I thought I'd do is ask each | 10 | adjoining areas, or even farther afield, work |
| 11 | member of the team who was there that day, which | 11 | together. |
| 12 | I understand is everybody here from the Search | 12 |  |
| 13 | and Rescue teams, if they have anything to add to | 13 | Have you any comment on how well or poorly the |
| 14 | what has been said? Any detail that they think | 14 | Red Indian Lake and Exploits team coordinated |
| 15 | was overlooked or something I forgot to add and | 15 | their efforts and were able to work together? |
| 16 | so forth. | 16 | MR. CHIPPETT: |
| 17 |  | 17 | A. Well, we've worked with Roger several times over |
| 18 | So perhaps we can start with Mr. Chippett and go | 18 | the years and his team. We have a smaller team. |
| 19 | down the table. Then go to the members in the | 19 | A smaller base. We have 24 members. So lots of |
| 20 | audience with a remote mic. And then | 20 | times there's guys working. There's guys got |
| 21 | Mr. Blackmore can finish with any observations he | 21 | family commitments. So whenever we're called and |
| 22 | has. | 22 | asked to do a search right away, if we feel that |
| 23 |  | 23 | we don't have adequate enough support, I'll call |
| 24 | So, Mr. Chippett? | 24 | Roger and right away Roger will help. |
|  | Page 94 |  | Page 96 |
| 1 | MR. CHIPPETT: | 1 | And being from the area, a lot of our local guys |
| 2 | A. Well, all of our searches were involved in a | 2 | know this place and this road and this. So if |
| 3 | baseline. You start off initially doing a hasty | 3 | Roger is coming up, he'll call us. And if we can |
| 4 | search and a grid search. So there's a baseline | 4 | help, we always help. Everybody helps. It's all |
| 5 | to every search we do deemed on who we're looking | 5 | one team. Everybody helps each other. |
| 6 | for. Whether it's a berry picker or a moose | 6 | MR. BUDDEN: |
| 7 | hunter or a child. | 7 | Q. And teams of equals. Not junior, senior, |
| 8 |  | 8 | partners, that kind of thing? |
| 9 | So you try to put yourself in their frame of mind | 9 | MR. CHIPPETT: |
| 10 | of what would they have done at the time. So the | 10 | A. No, everybody is alike. Everybody have certain |
| 11 | first few hours of every search is most important | 11 | resources they can bring to a team. Everybody |
| 12 | to try to cover so much ground quickly and | 12 | have special people, especially that people can |
| 13 | efficiently and safely as you can, to determine | 13 | do. Everybody just does it together. |
| 14 | where this person is gone. | 14 | MR. BUDDEN: |
| 15 |  | 15 | Q. Thank you. Anything else? |
| 16 | So every search we do, we start off with this. | 16 | MR. CHIPPETT: |
| 17 | And we do this and this and this. Ourselves and, | 17 | No. That's it for now. |
| 18 | for sure, Roger's team does the same thing. You | 18 | MR. BUDDEN: |
| 19 | try to do everything together all in a row, so | 19 | Q. Mr. Morrow? |
| 20 | you follow every step. So you don't have to | 20 | MR. MORROW: |
| 21 | think about it. You know what the next step for | 21 | Yeah, a couple points of clarification for |
| 22 | your team has to be. | 22 | questions that you asked earlier with regards to |
| 23 |  | 23 | the speed with which we respond to the searches. |
| 24 | Our team and Roger's team done that day what we | 24 | We're already prepared before we get a call. |


|  | Page 97 |  | Page 99 |
| :---: | :---: | :---: | :---: |
| 1 | We've got a ready-pack. We've got our clothes. | 1 | protocols are flexible. I know because I teach |
| 2 | We've got everything all organized and ready. | 2 | search and rescue to new members and stuff like |
| 3 |  | 3 | that, that there is a specific format that is |
| 4 | When we get called out on a search, we respond | 4 | expected in writing in the plan. That generally |
| 5 | immediately because we're already ready before we | 5 | doesn't happen in an actual circumstance. |
| 6 | get a call. Right now, in my truck outside, I've | 6 |  |
| 7 | got my search pack and my rubber boots. If I get | 7 | As Jeremy just said, I mean, searches evolve. |
| 8 | called on a search now, I could leave here. I'd | 8 | Plus a lot -- we've been at this long enough now. |
| 9 | be over to our building in about a minute and a | 9 | We know the process that you follow when you go |
| 10 | half and I'd be fully ready to goo on a search | 10 | down. It may not be written down in a document |
| 11 | then. And pretty well everybody here in the room | 11 | saying, okay, this is step number one. This is |
| 12 | is the same way. So that would answer your | 12 | step number two. This is step number three and |
| 13 | question about the speed with which we responded. | 13 | stuff like that. But we generally tend to follow |
| 14 |  | 14 | that process all the way through. |
| 15 | About grid searching. Grid searching is | 15 |  |
| 16 | something that we all train for. It's not | 16 | It will start with a hasty search. It will |
| 17 | something that we use a lot because generally | 17 | evolve as time goes, becomes more comprehensive. |
| 18 | people are found or the problem is solved before | 18 | Sometimes we have to call in other teams to |
| 19 | we get to the stage of grid searching. | 19 | assist, either because the search area has been |
| 20 |  | 20 | enlarged, or because our members are starting to |
| 21 | But grid searching is something that we all train | 21 | get tired and we need someone to come in to give |
| 22 | for and we're all taught how to do and whatever. | 22 | us a break or whatever. But by that time it's |
| 23 | And when the time comes, usually most of the team | 23 | usually two, three, four days into a search. And |
| 24 | captains, like myself and some of the others, | 24 | generally, by the time you get to a grid search, |
|  | Page 98 |  | Page 100 |
| 1 | they know enough to monitor a gridline and make | 1 | you're generally -- you need a lot of bodies to |
| 2 | sure everybody stays the right spacings and stuff | 2 | do a proper grid search anyway |
| 3 | like that. And spacings vary, depending on the | 3 |  |
| 4 | type of grid search that we're doing. | 4 | Usually you're either looking for evidence. |
| 5 | certain Mr. Smith can explain all of that because | 5 | You're trying to find something close in and |
| 6 | he is an expert in | 6 | hatever. So we don't tend to use those as |
| 7 |  | 7 | frequently. But that would generally be the |
| 8 | With regards to the RCMP, just to add to what | 8 | atter stages of the search, and it would be |
| 9 | Roger said. Every search is a police | 9 | roceed as we come through for the initial |
| 10 | investigation. We work for the Justice | 10 | all-out. We would evolve the search in as it |
| 11 | Department. We work for the policing agency in | 11 | oceeds, depending on the evidence that we find, |
| 12 | our area, which in this case is the RCMP. But | 12 | e information that we receive, and those sorts |
| 13 | every one is a police investigation. | 13 | of things. |
| 14 |  | 14 | R. BUDDEN: |
| 15 | We're all trained to recognize evidence, to treat | 15 | Q. That was really helpful. Thank you. Mr. Snow? |
| 16 | evidence properly, and stuff like that, because | 16 | MR. SNOW: |
| 17 | we don't know where the things that we find are | 17 | A. Good afternoon, Cameron Snow, Search and Rescue |
| 18 | going to come from. So, ultimately, if you are | 18 | Exploits. I think it's just worth noting that |
| 19 | looking for a chain of command, it comes from the | 19 | from the time of the initial call until the time |
| 20 | RCMP because it's their investigation and we're | 20 | Mr. Sweetapple was picked up in the helicopter, |
| 21 | there to assist them. And they are the ones who | 21 | as a team we found nothing to indicate that or a |
| 22 | make the ultimate decisions on how things happen. | 22 | clue that as to where Mr. Sweetapple may have |
| 23 |  | 23 | been. |

protocols are flexible. I know because I teach search and rescue to new members and stuff like that, that there is a specific format that is expected in writing in the plan. That generally doesn't happen in an actual circumstance.

As Jeremy just said, I mean, searches evolve. Plus a lot -- we've been at this long enough now. We know the process that you follow when you go down. It may not be written down in a document saying, okay, this is step number one. This is step number two. This is step number three and stuff like that. But we generally tend to follow that process all the way through.

It will start with a hasty search. It will evolve as time goes, becomes more comprehensive. Sometimes we have to call in other teams to assist, either because the search area has been enlarged, or because our members are starting to get tired and we need someone to come in to give us a break or whatever. But by that time it's usually two, three, four days into a search. And generally, by the time you get to a grid search,

Page 100
you're generally -- you need a lot of bodies to do a proper grid search anyway.

Usually you're either looking for evidence. You're trying to find something close in and So we dont tend to use those as latter stages of the search, and it would be proceed as we come through for the initial call-out. We would evolve the search in as it proceeds, depending on the evidence that we find, the information that we receive, and those sorts of things.
MR. BUDDEN:
Q. That was really helpful. Thank you. Mr. Snow?

MR. SNOW:
. Good afternoon, Cameron Snow, Search and Rescue Exploits. I think it's just worth noting that from the time of the initial call until the time Mr. Sweetapple was picked up in the helicopter, as a team we found nothing to indicate that or a clue that as to where Mr. Sweetapple may have been.

## Page 101

Page 103

In searches like this we do have a lot of experience and will find maybe a gum wrapper, a Tupperware container, cigarette butts, these type of things. And right up until he was found in the helicopter, we never found anything.

It was frustrating for the people on the ground on that Saturday, Sunday, and Monday, that there was no sign of him. And the police dog had covered the ground. The helicopter had -- like, the Search and Rescue 103 had done a meticulous grid-search pattern. We had the Universal helicopter in the air. And as a collective group, we really struggled to ask where could he be?
MR. BUDDEN:
Q. And all the while thinking that he was just a few hours ahead of the search, not 24-pluso a few hours.
MR. SNOW:
That's correct. And for the people in the room, where Mr. Sweetapple's truck was parked, the trail had -- you would obviously see where his truck was. You could see directly where he would

## Page 102

have went onto the bog area. The bog was alive with bake apples. And we thought to ourselves, you wouldn't go too far in this instance looking for the bake apples. They would have been right there. So in our frame of mind we thought that he would be relatively close to where his truck would have been.
MR. BUDDEN:
Q. Again, that's quite helpful. Mr. Goobie, you've obviously told us a lot. Is there anything else that's popped into your mind?
MR. GOOBIE:
A. No. Good at the moment there, Geoff.

MR. BUDDEN:
Q. Thank you. Mr. Clarke?

MR. CLARKE:
A. I just want to say that in spite of everything that was done, it's awesome to see Mr. Sweetapple here today.
MR. BUDDEN:
Q. That's a very kind comment. And it's great for us, too, to have a search where we are able to hear from the survivor of the search. I believe Ms. Steele may have the remote mic. Thank you. Perhaps you could go to the other individuals. If you could just identify yourself to Ms. Steele and indicate whether you have something to add, and, if so, you have the floor.

## MR. SIMMONS:

A. Art Simmons. Nothing to add.

MR. CARTER:
A. Barry Carter. I was there all four days on the search. And on the fifth day, or the final day, we spoke to the locals that were there. The cottage people that knew Mr. Sweetapple. And they pretty well guaranteed us or told us that Mr. Sweetapple did not go to the left on that bog, because there was a small pond or a stream. And we said, well, each time we checked we didn't go in that area because we felt he stayed over to the right and picked bake apples on the bog.

But the last day we were in, and I think Mr. Chippett can refer to this, that we decided to cross that little brook and head to the left. And when we were in searching the area, of that

## Page 104

 area, the helicopter did come over the top of us and we got a radio call asking for a stretcher, that they found him and possibly alive.And anyway, with that we headed back out to the Command Centre. And when we got back there, the locals were there. And they were up from Harbour Round. That's the name of the area where the cottages are, and they said they had a call from St. John's that Mr. Sweetapple was found and alive. Right? But we said we didn't know for sure, right?

But the locals did tell us that it was a good chance he did not go to the left. He stayed to the right and picked bake apples on the bog. But it ended up he was to the left, as far as I was concerned, right when we start looking back at it now. That's all I have to say. Thank you.
MR. BUDDEN:
Q. Thank you.

RALPH, Q.C.:
Mr. Budden, is there a possibility that
Mr. Carter could show us on the map what he's

|  | Page 105 | Page 107 |  |
| :---: | :---: | :---: | :---: |
| 1 | talking about? | 1 | correct? |
| 2 | MR. BUDDEN: | 2 | MR. CHIPPETT: |
| 3 | Q. Sure. If Mr. Carter is able to. And Madam Clerk | 3 | A. Yes. That's correct. |
| 4 | can call up - | 4 | MR. CLARKE: |
| 5 | RALPH, Q.C.: | 5 | A. And I met those locals, Mr. Sweetapple. I have a |
| 6 | I think it's page 17. | 6 | cottage up in that area at the top of Red Indian |
| 7 | MR. BUDDEN: | 7 | Lake, and I did meet the locals several times |
| 8 | Q. - page 17. | 8 | skidooing. And we have great chats about it, |
| 9 | COMMISSIONER IGLOLIORTE: | 9 | right? And it was nice to see you today, I must |
| 10 | Yeah. I was going to ask that Mr. Goobie also | 10 | admit, right? |
| 11 | show us the areas searched, if Mr. Carter doesn't | 11 |  |
| 12 | have all the information as the grid search. | 12 | But anyway, like I said, we were heading in this |
| 13 |  | 13 | direction, right? Just guessing. And basically, |
| 14 | Any of that kind of stuff, we just like to know | 14 | we were using our sense of smell, because that's |
| 15 | how close you came over that time period. | 15 | what we expected that day. That we were going to |
| 16 | MR. BUDDEN: | 16 | smell that body, right? We didn't expect him to |
| 17 | Q. Page 17 will be up in just a second now, | 17 | be alive, right? We figured that we would smell |
| 18 | Mr. Clarke. | 18 | him somewhere along the way, right? But it was |
| 19 | MR. CLARKE: | 19 | just, we took the chance and went to the left. |
| 20 | A. Just looking at it there now. Can you point out | 20 | Is that okay? |
| 21 | where the truck was at there, Rog -- or the | 21 | MR. CARTER: |
| 22 | Command Centre? | 22 | A. Barry Carter. |
| 23 | MR. GOOBIE: | 23 | MR. BUDDEN: |
| 24 | A. The truck was right up, sort of the middle of the | 24 | Q. Do either Mr. Commissioner or Mr. Ralph wish any |
|  | Page 106 |  | Page 108 |
| 1 | page there. The upper one right there now. | 1 | elaboration on that from this witness? |
| 2 | MR. CLARKE: | 2 | Mr. Carter? |
| 3 | A. Yes. And we're to the -- we went down to the | 3 | RALPH, Q.C.: |
| 4 | right -- or to the left of that pond that day, | 4 | Q. No. In terms of earlier, in terms of the first |
| 5 | right? | 5 | day, which I think was the 28th? |
| 6 | MR. GOOBIE: | 6 | MR. CARTER: |
| 7 | A. Yeah. | 7 | A. Yes. That Saturday. |
| 8 | RALPH, Q.C.: | 8 | RALPH, Q.C.: |
| 9 | Q. Do you want to go right up and show, point it | 9 | Q. Can you point out, I guess, where you would have |
| 10 | out? | 10 | been searching on that day? |
| 11 | MR. CLARKE: | 11 | MR. CARTER: |
| 12 | A. We sort of came down this way, right, Jody? I | 12 | A. Oh, we would have just searched the bog itself. |
| 13 | think you were in... Were you in the boat in the | 13 | And we would have both went further, I'll say |
| 14 | pond? | 14 | across the bog, basically, and went in over, |
| 15 | MR. CHIPPETT: | 15 | probably, 2- or 300 yards of the bog just doing |
| 16 | A. Yeah, correct. I wasn't there. The boys were in | 16 | our checks to see if he was possibly in there |
| 17 | that pond in the boat. Yeah. | 17 | laid down somewhere. |
| 18 | MR. CLARKE: | 18 | RALPH, Q.C.: |
| 19 | A. In the boat and we were walking down this | 19 | Q. Right. |
| 20 | direction. | 20 | MR. CARTER: |
| 21 | MR. CHIPPETT: | 21 | A. Because we didn't know he wasn't on the bog. So |
| 22 | A. Correct. | 22 | once we checked that, we went about, like I said, |
| 23 | MR. CLARKE: | 23 | a couple of hundred yards off the bog and did our |
| 24 | A. And the little brook is sort of right here, | 24 | checks, right? |

## Page 109

RALPH, Q.C.:
Q. Right. Can Mr. Goobie go up there as well and point out where the hasty searches would have been and also the grid searches?
MR. BUDDEN:
Q. And the road searches, I guess, is part of those hasty searches?

MR. GOOBIE:
A. So the initial search, like you say, the area where his truck was here, the first couple of days, that night, then the next day was really concentrated on the bog area that was here with all the bake apples. And the search increased down through this area alongside the pond. And also the woods road came down along the edge here as well and it was started to grow in, but the teams went down through there.

Unfortunately, back at the time when Mr. Sweetapple's search was, we didn't have the GPS. We didn't have the mapping system that we do have now. So as an overlay of exactly what was searched, we do not have any record of that.

## Page 110

MR. SNOW:
A. Cameron Snow. I think, Roger, it would be worth noting the grid search, because you did ask about that between the road and Mr. Sweetapple's truck.
MR. GOOBIE:
A. Yeah. The grid search. Like I say, the roadway that went down alongside the bog here, there was an area of, we'll say, timber that separated the bog between the road. And team members used to go in through, as we alluded to earlier, depending on the spacing and how thick the terrain was that we went through, all this area between the wood line between the bog and the road. Because initial thought, that usually what we think of, okay, someone went in on an area and the time of evening that we thought, okay, well, he may have took or tried to take a shortcut out through the road to pick up the walk back to his truck, instead of walking back the bog area. And that was our initial.

So the next morning when we done the grid search and down through the area, everybody crisscrossed back and forth, back and forth from the bog, out
through the tree line, out to the roadway, then back in through the bog, back out through it again. And all that area down through there. If anyone took a shortcut, that's the area that was searched.

And as the time went on, like I say, the search then evolved down through the area. And then my understanding, when Jody and them, and Jeremy, went in on the Monday with their Argo and the boat, this was the pond area that they had done, if I'm correct there, Jeremy?
MR. CHIPPETT:
A. Yeah. That's correct. Yeah.

MR. CARTER:
A. But that was on Friday. That was on the day he was located we were in the pond.
MR. GOOBIE:
A. Okay. I'm sorry.

MR. CARTER:
A. That was the morning he was located. That's the day we were down there in the pond, right?

WILLIAMS, Q.C.:
Q. So the total distance between where the truck was

## Page 112

located and where he was found, is that the 3.5
kilometres we're referencing?
MR. GOOBIE:
A. That's correct. Yeah.

WILLIAMS, Q.C.:
Q. So that's nearly as the crow flies.

MR. GOOBIE:
A. That's as the crow flies, yes.

WILLIAMS, Q.C.: Yeah. Okay.
MR. BUDDEN:
Q. If there's nothing further?

COMMISSIONER IGLOLIORTE:
Q. Yeah, I'd like to ask...

MR. BUDDEN:
Q. Yeah.

COMMISSIONER IGLOLIORTE:
Q. So the bottom of the picture shows where he was eventually located. And the spot you showed is where the truck was?
MR. GOOBIE:
A. Correct.

COMMISSIONER IGLOLIORTE:
Q. So I'm just wondering, during the time period

|  | $\text { Page } 113$ |  | $\text { Page } 115$ |
| :---: | :---: | :---: | :---: |
| 1 | from Monday to -- well, Saturday to the Friday, | 1 | LIEUTENANT COLONEL MARSHALL: |
| 2 | did any aircraft, any grid search, any foot | 2 | A. What you see in there is the actual track of the |
| 3 | search end up close to where he was found? | 3 | Cormorant, the search area, but that would have |
| 4 | MR. GOOBIE: | 4 | been on the morning of the 28th. |
| 5 | A. I can't speak to what the aircraft done, but I | 5 | RALPH, Q.C.: |
| 6 | can speak to being listening to the noise levels | 6 | Q. I wonder if Mr. Goobie can point out where he |
| 7 | of the helicopters when both the 103 Rescue and | 7 | would have been found, I guess, several days |
| 8 | both Universal Helicopters were flying. That | 8 | later? |
| 9 | being located, I was located basically set up | 9 | MR. GOOBIE: |
| 10 | where his truck was and you hear the chopper come | 10 | A. Just looking at this map here without going in to |
| 11 | over your head, and then you see it for a while. | 11 | comparing it to our own map, I would think |
| 12 | Then you see it slowly fade away. Sound-wise and | 12 | Mr. Sweetapple was located approximately right in |
| 13 | visual-wise, that they crisscross quite a bit of | 13 | this area here, I think, without overlaying our |
| 14 | this area here, even back around the surrounding | 14 | map over it. But possibly looking at the pond |
| 15 | area as well, that visual. | 15 | here. I think it could be just off the edge. |
| 16 |  | 16 | MR. BUDDEN: |
| 17 | At the search itself, I was never in the | 17 | Q. If you'd like, you can look at it so you've got |
| 18 | aircraft, so I can't say. I was on the ground. | 18 | right in front of you to compare, if that's |
| 19 | I wasn't in the aircraft. But by visual and by | 19 | helpful, Mr. Goobie. You could have my copy. |
| 20 | sound, it was quiet in the area. And one of the | 20 | MR. GOOBIE: |
| 21 | representatives from the 103 Squadron here may be | 21 | A. Yeah. Comparing from our profile to the area |
| 22 | able to allude to an actual grade of what they | 22 | flown, Mr. Sweetapple would be located right in |
| 23 | flew. | 23 | this area right here. So just outside of the |
| 24 |  | 24 | flight plan here. |
|  | Page 114 |  | Page 116 |
| 1 | RALPH, Q.C.: | 1 | MR. BUDDEN: |
| 2 | Q. Commissioner, I'm just curious there. At Exhibit | 2 | Q. Thank you. And if I could have my exhibit back, |
| 3 | 173, page 12, there is, I think, the actual | 3 | that would be great |
| 4 | search of the 103. Maybe we can just... Page | 4 | RALPH, Q.C.: |
| 5 | 12. Page 12. | 5 | Q. So perhaps before Mr. Goobie sits down. So |
| 6 | MR. BUDDEN: | 6 | Universal flew on, I guess, two different days. |
| 7 | Q. I would just note that there will be other | 7 | Any sense of where they would have flown? What |
| 8 | witnesses that may be in a better position to | 8 | pattern or where they would have gone? |
| 9 | speak to some of this stuff. | 9 | MR. GOOBIE: |
| 10 | RALPH, Q.C.: | 10 | They would have flown, you know, similar area up |
| 11 | Q. And so I think he'll be able to point out exactly | 11 | here. But how far their flight plan was, I'm |
| 12 | where he was in relation to the grid search here. | 12 | unsure. I never, ever seen -- this is the first |
| 13 | Where he was found. | 13 | time seeing this flight plan. |
| 14 | MR. BUDDEN: | 14 |  |
| 15 | Q. Got you. Madam Clerk is bringing up page 12, I | 15 | So normally we don't get a flight plan back from |
| 16 | believe. | 16 | Universal Helicopters. Right now, if we fly with |
| 17 | RALPH, Q.C.: | 17 | Universal Helicopters, usually one of our team |
| 18 | Q. Okay. There it is. There it is. So I think | 18 | members would take a personal GPS with them, and |
| 19 | that's the actual search; is that right, | 19 | what they've flown we'll be able to transcribe it |
| 20 | Lieutenant Colonel Marshall? | 20 | into a map after. But at that point we didn't |
| 21 | LIEUTENANT COLONEL MARSHALL: | 21 | have that technology with us to be able do it. |
| 22 | A. Yes. | 22 | MR. BUDDEN: |
| 23 | RALPH, Q.C.: | 23 | Q. If Mr. Carter has nothing further, then |
| 24 | Q. Maybe you can explain this there? | 24 | perhaps -- and again, everybody will be available |

## LIEUTENANT COLONEL MARSHALL:

A. What you see in there is the actual track of the Cormorant, the search area, but that would have been on the morning of the 28th.
RALPH, Q.C.:
Q. I wonder if Mr. Goobie can point out where he would have been found, I guess, several days later?
MR. GOOBIE:
A. Just looking at this map here without going in to comparing it to our own map, I would think Mr. Sweetapple was located approximately right in this area here, I think, without overlaying our map over it. But possibly looking at the pond here. I think it could be just off the edge.
MR. BUDDEN:
Q. If you'd like, you can look at it so you've got it right in front of you to compare, if that's helpful, Mr. Goobie. You could have my copy.
MR. GOOBIE:
A. Yeah. Comparing from our profile to the area flown, Mr. Sweetapple would be located right in this area right here. So just outside of the flight plan here.

## MR. BUDDEN:

Q. Thank you. And if I could have my exhibit back, that would be great.
RALPH, Q.C.:
Q. So perhaps before Mr. Goobie sits down. So Universal flew on, I guess, two different days. Any sense of where they would have flown? What pattern or where they would have gone?
MR. GOOBIE:
They would have flown, you know, similar area up here. But how far their flight plan was, I'm unsure. I never, ever seen -- this is the first time seeing this flight plan.

So normally we don't get a flight plan back from Universal Helicopters. Right now, if we fly with Universal Helicopters, usually one of our team members would take a personal GPS with them, and what they've flown we'll be able to transcribe it into a map after. But at that point we didn't have that technology with us to be able do it.

MR. BUDDEN: perhaps -- and again, everybody will be available

|  | Page 117 |  | Page 119 |
| :---: | :---: | :---: | :---: |
| 1 | to lawyers to question further once I'm done. | 1 | Mr. Goobie, I think you took us through the |
| 2 | But I believe there are another -- thank you, | 2 | (inaudible), maybe I'll start with you first. |
| 3 | Mr. Goobie, you can sit down now. There's | 3 | Because I'm going to try to do this in short |
| 4 | another team member, too, who may wish to speak. | 4 | fashion. I don't want to take time up going |
| 5 | MR. DOWNEY: | 5 | through everything you do. |
| 6 | A. Hi. Junior Downey, Ground Search and Rescue, | 6 |  |
| 7 | Grand Falls. The only thing I would add, I | 7 | So taking my notes, it appears that we now know |
| 8 | think, because I was there during the whole | 8 | that Mr. Sweetapple went into the berry picking |
| 9 | search from beginning to end. It was the last | 9 | on Friday afternoon. Now, of course, that was |
| 10 | day when Mr. Sweetapple was found, we were told | 10 | not known to you folks at that time. And he |
| 11 | he was alive, and the chopper was coming back, | 11 | indicates, again, it would have been late in the |
| 12 | was the urgency on the pilot's face when he | 12 | afternoon. Probably around 5:30 or 6:00, just |
| 13 | landed the chopper. | 13 | for information purposes. |
| 14 |  | 14 |  |
| 15 | And he had to get things out of the chopper | 15 | So then Saturday you get a call, and it was late |
| 16 | because there had to be room to get | 16 | Saturday evening. You assembled your team late |
| 17 | Mr. Sweetapple in. Make the chopper a bit | 17 | that night, and you get in, I trust, around |
| 18 | lighter, and it was the urgency. It was just | 18 | midnight Saturday night/Sunday morning. And you |
| 19 | take it out. Put it on the ground. Chopper was | 19 | do a couple of hours of immediate search at that |
| 20 | up and gone. So you could tell there was an | 20 | point. Okay. So we've got a couple of hours, |
| 21 | urgency there. And we heard that he wasn't very | 21 | what I will call, Saturday night. |
| 22 | good. So that's about what I would have to add. | 22 |  |
| 23 | MR. BUDDE | 23 | hen the notes indicate there was a full day |
| 24 | Q. Thank you. That also was helpful. Are there | 24 | search all day Sunday, right? I think you got up |
|  | Page 118 |  | Page 120 |
| 1 | other team members here who wish to speak? I | 1 | d then you were on the ground by 6:30. And |
| 2 | think there may be at least one more? Or is that | 2 | en the same thing on Monday. And so we had |
| 3 | it? | 3 | another 13 hours, I think, was outlined. |
| 4 |  | 4 |  |
| 5 | Okay. Thank you. If there are no further team | 5 | So add on the extra two. So there was probably |
| 6 | members, then what happens now, folks, | 6 | two days, plus a couple of hours up to that point |
| 7 | explained earlier, the other lawyers - who would | 7 | in time, that there were complete searches; would |
| 8 | be Mr. Ralph, the lawyer for the Provincial | 8 | that be correct? |
| 9 | Government; Ms. Bedford, the lawyer for the | 9 | R. GOOBIE: |
| 10 | Department of National Defence and RCMP; and | 10 | A. Yes, that would be correct, sir. |
| 11 | Mr. Williams, who is the lawyer for the Winters | 11 | WILLIAMS, Q.C.: |
| 12 | and Sweetapple families - will now have questions | 12 | Q. Okay. Now, what I want to get at is, what |
| 13 | or may well now have questions for you. | 13 | difference would it had made to your team, as |
| 14 |  | 14 | well as the Cormorant team and the Universal team |
| 15 | When this round is over, I'm going to ask you | 15 | - because there was full searches and all |
| 16 | some more questions about those other issues. | 16 | resources were being deployed, Cormorant, |
| 17 | Sort of broader than just the search. Thank you. | 17 | Universal - had we known that he had entered -- |
| 18 | Mr. Ralph? | 18 | because you were of the view that he had entered |
| 19 | COMMISSIONER IGLOLIORTE: | 19 | at -- again, rough times I'm using here. I'm not |
| 20 | I invite Mr. Williams. | 20 | trying to tie you down on anything. Rough time |
| 21 | MR. BUDDEN: | 21 | thinking, he went in Saturday afternoon. |
| 22 | Okay. | 22 |  |
| 23 | WILLIAMS, Q.C.: | 23 | What difference would that have made to how you |
| 24 | Q. Thank you, Mr. Budden. So I guess, because, | 24 | would have set out your plan about your search, |


|  | $\text { Page } 121$ |  | Page 123 |
| :---: | :---: | :---: | :---: |
| 1 | had you thought he was in there 24 hours earlier? |  | and is on medication. This thing. And then you |
| 2 | MR. GOOBIE: | 2 | try to find out did the person have the |
| 3 | A. What that would change is, okay, a timeline | 3 | medication with them, or is it left behind. And |
| 4 | When you say someone only had a couple of hours | 4 | hese are factors that as the search evolved that |
| 5 | being able to walk with terrain, the age, medical | 5 | got brought into play, that the information got |
| 6 | conditions, all those factors would play a factor | 6 | passed to us. |
| 7 | in how far a person could wa | 7 | ILLIAMS, Q.C.: |
| 8 |  | 8 | Q. Do you have any recollection as to when you would |
| 9 | So had we known initially that we were dealing | 9 | have learned that he would have been a diabetic? |
| 10 | with over 24 hours, well, that distance changes | 10 | MR. GOOBIE: |
| 11 | quite a bit. So when you pass that along to the | 11 | A. I think it was sometime during the morning, the |
| 12 | aircraft crew, their expansion of their search | 2 | next morning, when, I think, the second member |
| 13 | area would change the radius of the person where | 13 | came on. When Corporal Dwayne Paul came on. |
| 14 | he left from. Would change the course of how far | 14 | think this is -- what the RCMP says, it's a |
| 15 | a person could be possibly from point last seen | 15 | Missing Persons report, that's usually filled out |
| 16 | or point left. | 16 | from talking to a family member or friend or |
| 17 | WILLIAMS, Q.C.: | 17 | whatever. And that's usually then shared with |
| 18 | Q. Okay. So when we look at the exhibit that's | 18 | us. |
| 19 | currently up on the board, which is the Cormorant | 19 |  |
| 20 | search pattern, and I think Corporal Marshall | 20 | So the type of clothing a person has on. Medical |
| 21 | indicated that was for the 28th, the Sunday, and | 21 | conditions. Shoe size, if you can get it. If |
| 22 | Mr. Sweetapple was found just on the perimeter of | 22 | they're a smoker or a non-smoker. All those |
| 23 | that as we've indicated. | 23 | factors, because all those little tidbits of |
| 24 |  | 24 | information is something that we can pass along |
|  | Page 122 |  | Page 124 |
| 1 | Had we known that he was in there 24 hours | 1 | to our members. Okay, someone is a smoker. |
| 2 | earlier, in likelihood that search pattern would | 2 | Well, you could see a cigarette pack or a |
| 3 | have expanded by 24 hours, I would think. So if | 3 | cigarette butt or stuff like that. |
| 4 | we say, and again, correct me if I'm wrong in | 4 |  |
| 5 | this. I'm making assumptions here. So if we say | 5 | So I think it was, if memory serves me right, |
| 6 | we know the team had searched all day on the | 6 | sometime when Dwayne Paul came the next morning |
| 7 | 28th, had they been aware that that Cormorant | 7 | that that information was shared with us. |
| 8 | would have expanded or Universal would have | 8 | ILLIAMS, Q.C. |
| 9 | expanded its search perimeters had they known? | 9 | Q. And that would have been the morning, the Sunday |
| 10 | MR. GOOBIE: | 10 | morning, what I'm going to call the first full |
| 11 | A. I would think so, yes. | 11 | day of the search? |
| 12 | WILLIAMS, Q.C.: | 12 | MR. GOOBIE: |
| 13 | Q. Okay. And how big a factor does it play that I | 13 | A. Correct. |
| 14 | think the team had knowledge that Mr. Sweetapple | 14 | ILLIAMS, Q.C.: |
| 15 | was a diabetic? Did you guys know that at the | 15 | Q. Okay. And were you folks aware that it was |
| 16 | outset? | 16 | Mr. Sweetapple's intention that he was going |
| 17 | MR. GOOBIE: | 17 | berry picking, but he would have stayed at his |
| 18 | A. Not at the outset, but as the information started | 18 | cabin that was in the area? |
| 19 | to flow in. When we got to the scene first, you | 19 | MR. GOOBIE: |
| 20 | had very little knowledge of the background of | 20 | A. That was what we were told, yes. |
| 21 | the person, the subject that you're looking for. | 21 | WILLIAMS, Q.C.: |
| 22 | So as the police talked to family members or | 22 | Q. Okay. So the urgency of this search, I trust, |
| 23 | stuff like this, you start to learn of, okay, the | 23 | would have increased knowing that he's a |
| 24 | person is a diabetic, or a person got a bad heart | 24 | diabetic. If he's lost, he didn't -- we know he |


|  | Page 125 |  | Page 127 |
| :---: | :---: | :---: | :---: |
| 1 | wasn't back to his cabin or he wasn't at his | 1 | MR. GOOBIE: |
| 2 | cabin, so he may not be without medication. | 2 | A. Yes, I was. Yeah. |
| 3 |  | 3 | WILLIAMS, Q.C.: |
| 4 | So I trust that plays a factor in a search. If | 4 | Q. Okay. And do you remember who that was who |
| 5 | you know somebody, for example, is a diabetic, | 5 | called you? |
| 6 | out on the barrens, out in the country without | 6 | MR. GOOBIE: |
| 7 | medication, then the concerns of diabetic coma, | 7 | A. That was Constable Ian Dollimount. |
| 8 | etcetera, obviously kick in at some point. | 8 | WILLIAMS, Q.C.: |
| 9 | Sooner rather than later. | 9 | Q. Ian Dollimount? |
| 10 | MR. GOOBIE: | 10 | MR. GOOBIE: |
| 11 | A. Yes. | 11 | A. Dollimount, yeah. |
| 12 | WILLIAMS, Q.C.: | 12 | WILLIAMS, Q.C.: |
| 13 | Q. Okay. | 13 | Q. Okay. And where was he located? |
| 14 | MR. GOOBIE: | 14 | MR. GOOBIE: |
| 15 | A. And when the guys went back that afternoon there | 15 | A. He would have been in Grand Falls-Windsor. |
| 16 | and searched around Mr. Sweetapple's cabin, as | 16 | WILLIAMS, Q.C.: |
| 17 | they could see through the window, they couldn't | 17 | Q. Okay. And what information would he have |
| 18 | tell it was the right medication or what. But | 18 | conveyed to you at that time? |
| 19 | they could tell there was some medication on his | 19 | MR. GOOBIE: |
| 20 | table that was inside the cabin. | 20 | A. He said he had, I think it was, a 74-year-old |
| 21 | WILLIAMS, Q.C.: | 21 | berry picker that was missing in the Harbour |
| 22 | Q. So there was some thought that there was | 22 | Round area of Red Indian Lake. And so then I, in |
| 23 | medications left at the cabin? | 23 | turn, told him, "Well, Red Indian Lake is not our |
| 24 |  | 24 | area. Have you contacted Red Indian Lake team?" |
|  | Page 126 |  | Page 128 |
| 1 | MR. GOOBIE: | 1 | And he said, "No, I didn't realize there was a |
| 2 | A. Yes. | 2 | team there." |
| 3 | WILLIAMS, Q.C.: | 3 |  |
| 4 | Q. Yeah, okay. Meaning they probably weren't with | 4 | So this is when, then, I put Jody on alert that, |
| 5 | him if they were in the cabin? | 5 | sten, we got a search and we need your help, |
| 6 | MR. GOOBIE: | 6 | basically, of the expertise for that local area. |
| 7 | A. Like I say, we didn't know exactly what they were | 7 | WILLIAMS, Q.C.: |
| 8 | or if Mr. Sweetapple had an insulin kit with him | 8 | Q. Okay. And at that point in time when you |
| 9 | or what. But we looked in the truck and we could | 9 | received the initial call, would it have been |
| 10 | see, initially that night there what you could | 10 | indicated to you at what point in time he had |
| 11 | see was a cell phone on the truck, and I think it | 11 | been missing since? Would they have conveyed -- |
| 12 | was a banana, if it serves me right, on the seat | 12 | what I'm getting at is, you had indicated you |
| 13 | as well. And a pair of glasses was on there. | 13 | thought he had gone in Saturday night. So where |
| 14 |  | 14 | did you garner that information? |
| 15 | So all those things come to mind, but exactly if | 15 | MR. GOOBIE: |
| 16 | he did have medication, we never knew till -- | 16 | A. From the initial call and being eight years ago. |
| 17 | WILLIAMS, Q.C.: | 17 | But that information, as far as I interpreted, |
| 18 | Q. No. You would never know for certain in any | 18 | was that evening is when he went missing. |
| 19 | event, yeah. | 19 | WILLIAMS, Q.C.: |
| 20 | MR. GOOBIE: | 20 | Q. And would that have been an assumption or would |
| 21 | A. Never know. | 21 | that have been said, look, he went in the country |
| 22 | WILLIAMS, Q.C.: | 22 | on Saturday and he's reported missing? |
| 23 | Q. Okay. So would you have been the individual who | 23 | MR. GOOBIE: |
| 24 | would have received the first call from the RCMP? | 24 | A. I can't confirm for sure, but I can only assume |

## Page 129

Page 131
that it was relayed to us.
WILLIAMS, Q.C.:
Q. Okay. And so then your notes indicate there was full searches done all Sunday. Full searches done all Monday. Again, over 13 hours. And then Tuesday, you are indicated to stand down?
MR. GOOBIE:
A. Correct.

WILLIAMS, Q.C.:
Q. Okay. And where would that instruction have come from?
MR. GOOBIE:
A. That would have come from the RCMP.

WILLIAMS, Q.C.:
Q. And who particularly at the RCMP?

MR. GOOBIE:
A. I would think at that time it, well, it came from Dwayne Paul, but I guess that would have been relayed to him by his staff sergeant that we were standing down.
WILLIAMS, Q.C.:
Q. Okay. And from a procedural standpoint, to your understanding, who has authority to stand down on a search?

## Page 130

When you're called in by the RCMP, do you make your own determinations when you stand down or are you directed to stand down?
MR. GOOBIE:
A. We are directed to stand down.

WILLIAMS, Q.C.:
Q. Okay. And do you know why you were directed to stand down on that particular day?
MR. GOOBIE:
A. Just, I guess, that the information that we passed from the initial searching that we had done, and to my recollection they are doing further investigation. And we would be recalled when we are needed again.
WILLIAMS, Q.C.:
Q. And your understanding, again just to clarify, was because they would have relied on the information that had been conveyed from the search team from over the previous two days?
MR. GOOBIE:
A. Correct.

WILLIAMS, Q.C.:
Q. Generally speaking, looking at this case, but I'm
talking about generic perspective, if you have an individual, any individual, who is reported lost as in this circumstance, and again, we know has health conditions, diabetic, and to the best of your knowledge, doesn't have medications, how long would a search typically take?

I mean, what's the routine that, okay, we know his vehicle is here. We know he's not at his cabin. We know he's presumably in the country somewhere. We know there's a health issue.

How long would a search typically go for such an individual?

MR. GOOBIE:
A. You mean our typical experience of finding someone?

WILLIAMS, Q.C.:
Q. Yeah. How long does a search normally take? How long would you guys -- and I know you can't put a time on it, because I know every case is different from the evidence you find and things of that nature.

Page 132
But when you have a missing individual, what would be the average period of time that you would search for them? Either one of three outcomes, I guess? Either you find them, and you find them alive, which is the best outcome?

The worst outcome, unfortunately you may find them and they're deceased, which would bring it to an end.

Or you searched and you continued to search and they've never been located.

So in the middle scenario?
MR. GOOBIE:
A. Typically from experience of finding a positive outcome, and I consider positive, whether you find someone alive or deceased is still a positive search, -
WILLIAMS, Q.C.:
Q. Yes.

MR. GOOBIE:
A. - less than 12 hours.

|  | Page 133 |  | Page 135 |
| :---: | :---: | :---: | :---: |
| 1 | WILLIAMS, Q.C.: | 1 | And so, basically, I brought my search notes that |
| 2 | Q. Okay. And how long does a search continue when | 2 | we had had and we went through what we had done |
| 3 | you have not been able to obtain a positive | 3 | and looked at some maps of the areas of what we |
| 4 | outcome, so that you haven't found them alive or | 4 | had searched. And it was agreed that let's go |
| 5 | deceased? On average? | 5 | back again and see if we can find up anything |
| 6 | MR. GOOBIE: | 6 | else. |
| 7 | A. Speaking from experience -- again, we still have | 7 |  |
| 8 | one in the area right now that's still an ongoing | 8 | Again, was the timeline had changed from my point |
| 9 | investigation. Initially, we are in on that one | 9 | of view that it could be a little bit farther. |
| 10 | for two days and then we were stood down. And | 10 | And that was the game plan for that Friday when |
| 11 | then we have reconvened on that search several | 11 | we went back in to search further back into the |
| 12 | times since for different things that came up. | 12 | country. The boys came with their Argo and their |
| 13 | WILLIAMS, Q.C.: | 13 | boat for to go up the lake there as well. And |
| 14 | Q. So would the average search terminate after two | 14 | the search area was increased. |
| 15 | days? | 15 | ILLIAMS, Q.C.: |
| 16 | MR. GOOBIE: | 16 | Q. And what was the team's reaction or response when |
| 17 | A. Two to three days I would think would be the | 17 | they found out that he had, in fact, been in 24 |
| 18 | average. | 18 | hours earlier than you had originally thought? |
| 19 | WILLIAMS, Q.C.: | 19 | MR. GOOBIE: |
| 20 | Q. Okay. So and that's what we had in this case. | 20 | A. It certainly changes your perspective that, okay, |
| 21 | So after two full days the team stood down? | 21 | if he's -- when we went there initially was a bog |
| 22 | MR. GOOBIE: | 22 | there. Like I say, the bog was right full of |
| 23 | A. Correct. | 23 | bake apples, and you say a guy only got three or |
| 24 |  | 24 | four hours on you and, well, he's not gone far |
|  | Page 134 |  | Page 136 |
| 1 | WILLIAMS, Q.C.: | 1 | from this area. But when you realize that he was |
| 2 | Q. And there was no searching on Tuesday. There was | 2 | 27 hours ahead of you, that would change the |
| 3 | no searching Wednesday. And then on Thursday you | 3 | distance that possibly someone could walk and |
| 4 | had the meeting? | 4 | travel. |
| 5 | MR. GOOBIE: | 5 |  |
| 6 | A. We had the meeting with the RCMP here at the | 6 | So it certainly played a factor, that |
| 7 | local detachment. | 7 | information, in my point of view, of our initial |
| 8 | WILLIAMS, Q.C.: | 8 | strategy plan for when we started the search. |
| 9 | Q. Okay. And what was the purpose of that meeting? | 9 | WILLIAMS, Q.C.: |
| 10 | MR. GOOBIE: | 10 | Q. And then the search started at, I think, 7 a.m. |
| 11 | A. Well, the purpose, I think, what was some more | 11 | on the Friday, and he was located at 10:45? |
| 12 | information that they have gathered over the | 12 | MR. GOOBIE: |
| 13 | couple of days, I guess, on the little bit of | 13 | A. Approximately 10:45. I got the call at 11:20. |
| 14 | background. I can't speak to that, but I can | 14 | Now, by that time Mr. Sweetapple was packaged and |
| 15 | only assume. | 15 | aboard the helicopter and on the way to Corner |
| 16 |  | 16 | Brook when I got the call. |
| 17 | That we were asked to meet at the detachment, | 17 | WILLIAMS, Q.C.: |
| 18 | like I say, 1:30 in the afternoon. And there was | 18 | Q. Okay. And just for the record, perhaps if we |
| 19 | the staff sergeant was there. I know Dwayne Paul | 19 | could bring up Exhibit 72, please. Page 5. And |
| 20 | was there. I think there may be someone else | 20 | if we just scroll down over the search. That |
| 21 | from the General Investigation Unit was there. | 21 | paragraph. Yes, thank you. |
| 22 | And myself from the Exploits Search and Rescue. | 22 |  |
| 23 | And I can't remember if Jody was there as well | 23 | So in that exhibit -- excuse me, my poor sight. |
| 24 | from Red Indian. | 24 | But it states, "The parties that were |


|  | Page 137 |  | Page 139 |
| :---: | :---: | :---: | :---: |
| 1 | involved..." And in the fourth last line, it | 1 | this, in the Command Post as well? |
| 2 | states that the search, basically, effort to | 2 | MR. GOOBIE: |
| 3 | locate him was for seven days. But when we go | 3 | A. There was an RCMP member. Like I say, Ian |
| 4 | back over the timeline, the search would have | 4 | Dollimount was there the first night. And then |
| 5 | been really two days, plus the two hours first to | 5 | Corporal Paul came there on the Sunday morning |
| 6 | the three now. So it's about two days, five | 6 | approximately around 10:30, 11 o'clock in the |
| 7 | hours would be the search period? | 7 | morning. |
| 8 | MR. GOOBIE: | 8 | RALPH, Q.C.: |
| 9 | A. Yeah. What I alluded to there was seven days | 9 | Q. So I'm not quite sure the time that you found the |
| 10 | from his time -- | 10 | truck. Can you recall off the top of your head |
| 11 | WILLIAMS, Q.C.: | 11 | at what point you found the truck? It was fairly |
| 12 | Q. From the time, yeah. | 12 | quickly after you arrived there, I think? |
| 13 | MR. GOOBIE: | 13 | MR. GOOBIE: |
| 14 | A. Yeah. | 14 | A. The truck was located before we got to scene. |
| 15 | WILLIAMS, Q.C.: | 15 | The local cabin owners had located his truck and |
| 16 | Q. But it wasn't an active search for seven days? | 16 | we knew of the location of the truck before we |
| 17 | MR. GOOBIE: | 17 | got to scene. |
| 18 | A. No. Exactly, no. And that's alluded to in the | 18 | RALPH, Q.C.: |
| 19 | timeline of the search as well. | 19 | Q. Right. So I guess this was sort of a search |
| 20 | WILLIAMS, Q.C.: | 20 | managing by committee because you had two |
| 21 | Q. Okay. All right. That's fine. Thank you. | 21 | different GSAR teams working together; is that |
| 22 | That's all the questions I have. | 22 | right? |
| 23 | RALPH, Q.C.: | 23 | MR. GOOBIE: |
| 24 | Q. Mr. Goobie, I want to make sure I understand | 24 | A. Correct. Yes. |
|  | Page 138 |  | Page 140 |
| 1 | correctly in terms of the Command Post, which was | 1 | RALPH, Q.C.: |
| 2 | the old school bus. | 2 | Q. So I'm just trying to get a sense. So when you |
| 3 |  | 3 | first arrived there you know you got a berry |
| 4 | You couldn't get that bus into where the truck | 4 | picker. And again, are you looking at the sort |
| 5 | was; is that right? | 5 | of science of lost behaviour at that point? |
| 6 | MR. GOOBIE: | 6 | Trying to say, okay, he's only got a few hours on |
| 7 | A. That's correct. The road and the terrain was | 7 | us. How far is he likely away from his last |
| 8 | just impossible to bring the school bus in over | 8 | known point? Which I understand the last known |
| 9 | to get it closer to the site. | 9 | position would have been the truck; is that |
| 10 | RALPH, Q.C.: | 10 | correct? |
| 11 | Q. And so what would have been the distance between | 11 | MR. GOOBIE: |
| 12 | the school bus and where the truck was located? | 12 | A. Well, we can only assume that his truck was |
| 13 | MR. GOOBIE: | 13 | there, and we obviously figured that he was the |
| 14 | A. I'm saying approximately two kilometres. | 14 | one that drove it there. So we would have |
| 15 | RALPH, Q.C.: | 15 | assumed that that was the point where he left |
| 16 | Q. And who would have been in the school bus the | 16 | from. Yes, correct. |
| 17 | first couple of days? | 17 | RALPH, Q.C.: |
| 18 | MR. GOOBIE: | 18 | Q. Right. So at that point are you referring to the |
| 19 | A. The first couple of days would have been Arthur | 19 | sort of science of lost behaviour? |
| 20 | Simmons and Roy Andrews. Art was the recorder | 20 | MR. GOOBIE: |
| 21 | that took these notes that you see before you | 21 | A. We take in our knowledge and training that we've |
| 22 | today. | 22 | had over the years of Lost Person Behaviour and |
| 23 | RALPH, Q.C.: | 23 | the age of Mr. Sweetapple, and the distance that |
| 24 | Q. And would there have been an RCMP officer in | 24 | being only a couple of hours that he may have |

this, in the Command Post as well?
MR. GOOBIE:
A. There was an RCMP member. Like I say, Ian Dollimount was there the first night. And then Corporal Paul came there on the Sunday morning approximately around 10:30, 11 o'clock in the morning.
RALPH, Q.C.:
Q. So I'm not quite sure the time that you found the truck. Can you recall off the top of your head at what point you found the truck? It was fairly quickly after you arrived there, I think?
MR. GOOBIE:
A. The truck was located before we got to scene. The local cabin owners had located his truck and we knew of the location of the truck before we got to scene.
RALPH, Q.C.:
Q. Right. So I guess this was sort of a search managing by committee because you had two different GSAR teams working together; is that right?

MR. GOOBIE:
A. Correct. Yes.

RALPH, Q.C.:
Q. So I'm just trying to get a sense. So when you first arrived there you know you got a berry picker. And again, are you looking at the sort of science of lost behaviour at that point? rying to say, okay, he's only got a few hours on us. How far is he likely away from his last known point? Which I understand the last known position would have been the truck; is that correct?

MR. GOOBIE:
A. Well, we can only assume that his truck was there, and we obviously figured that he was the one that drove it there. So we would have assumed that that was the point where he left from. Yes, correct.
RALPH, Q.C.:
Q. Right. So at that point are you referring to the sort of science of lost behaviour?

MR. GOOBIE:
A. We take in our knowledge and training that we've had over the years of Lost Person Behaviour and being only a couple of hours that he may have

|  | Page 141 |  | Page 143 |
| :---: | :---: | :---: | :---: |
| 1 | travelled, and he was apparently -- what | 1 | hours on you, if you'd added 24 hours to that, |
| 2 | information we were told was he was gone to pick | 2 | y sense of what kind of distance you would have |
| 3 | ake apples and it was a great big bog next to | 3 | en dealing with at that point in terms of high |
| 4 | im and a trail leading into that bog. And there | 4 | probability areas? |
| 5 | was plenty of bake apples on that bog. That we | 5 | MR. GOOBIE: |
| 6 | could only assume that was the area that -- on | 6 | A. A high probability area would probably put you |
| 7 | he opposite side of the road was a wooded area. | 7 | ut two kilometres. Two and a half kilometres. |
| 8 | So we assumed that he wouldn't be gone there | 8 | Right. |
| 9 | cking bake apples. He would be gone to the bog | 9 | RALPH, Q.C.: |
| 10 | system. | 10 | Which is much further than what you -- |
| 1 | RALPH, Q.C. | 11 | MR. GOOBIE: |
| 12 | Q. Right. And I mean, did you have a number in mind | 12 | A. Much further than we initially anticipated, yes. |
| 13 | in terms of the distance that you thought that he | 13 | RALPH, Q.C.: |
| 14 | would likely be within? | 14 | Q. Now, I understand it was challenging, I guess, |
| 15 | MR. GOOBIE: | 15 | r you on the scene because you were the search |
| 16 | A. No. Initially, based on a couple-hour timeline | 16 | manager, but you weren't actually in the Command |
| 17 | and the timeline that he was supposed to have, | 17 | Post? |
| 18 | we're told that he was gone picking berries and | 18 | MR. GOOBIE: |
| 19 | what time it gets dark that time of the year, we | 19 | A. Correct. |
| 20 | only assumed a kilometre or so that we would find | 20 | RALPH, Q.C.: |
| 21 | very quickly around the bog system somewhere, | 21 | Q. So generally speaking, you're in the Command Post |
| 22 | especially our initial high probability area was | 22 | hen you're the search manager; is that right? |
| 23 | between the bog and the old woods road that was | 23 | MR. GOOBIE: |
| 24 | going there, in that little neck of woods that | 24 | A. Correct. I would be. |
|  | Page 142 |  | Page 144 |
| 1 | as in between, because figured, okay, you got | 1 | RALPH, Q.C.: |
| 2 | down at the end of the bog and darkness started | 2 | Q. And did you have any radio communication between |
| 3 | to come on. Well, you cut out through and pick | 3 | yourself -- I understand you didn't have radio |
| 4 | up the road, and easier to walk back the road in | 4 | communication or cell phone coverage between |
| 5 | darkness than trying to get down over the bog. | 5 | yourself and the people in the Command Post? |
| 6 | RALPH, | 6 | MR. GOOBIE: |
| 7 | Q. Any sense of what that distance would have been? | 7 | A. Couldn't have no radio contact and no cell phone |
| 8 | MR. GOOBIE: | 8 | contact between the Command Post and myself. I |
| 9 | A. Length of the bog, I would say, approximately | 9 | could get radio contact between myself and the |
| 10 | half a kilometre | 10 | members in the field and the aircraft above. I |
| 11 | RALPH, Q | 11 | could have radio contact from where I was |
| 12 | Q. Half kilometre? | 12 | situated. If I went back to the Command Post I |
| 13 | MR. GOOBIE: | 13 | had none of it. |
| 14 | A. Yeah. | 14 | RALPH, Q.C.: |
| 15 | RALPH, Q.C.: | 15 | Q. Oh, I'm sorry, could you repeat that again? So |
| 16 | Q. So that was your sort of assumption that | 16 | you could communicate with the aircraft. And |
| 17 | MR. GOOBIE: | 17 | could you communicate with members that were |
| 18 | A. That was our high probability area that night. | 18 | searching for -- |
| 19 | And when we got out there and it was a large bog | 19 | MR. GOOBIE: |
| 20 | and we could see the bake apples on the bog, that | 20 | A. I could communicate with members. Now that was |
| 21 | was our high probability area. | 21 | intermittent, depending on where they were. |
| 22 | RALPH, Q.C.: | 22 | Sometimes if they went down in a valley or |
| 23 | Q. Right. And I guess, so if you're doing a half a | 23 | between rocks, because basically we operate on a |
| 24 | kilometre and you think he's got three, four | 24 | VHF system, and a lot of that is line of sight of |

## Page 145

1 what you're getting communication.

As technology evolved, right now we do have a repeater system which gives you further distance being able to communicate. But at the moment we were only on a Simplex radio system, VHF. So you're basically into a line of sight. So if someone is gone down in a hole or behind a rock or a heavy wooded area that sometimes, no, I did not have communication with all in the field.

But as your question alluded to, with the Command Post, zero communication.
RALPH, Q.C.:
Q. Right. And so I guess given your current situation, I assume you got a new Command Post; is that correct?
MR. GOOBIE:
A. We do indeed, yes.

RALPH, Q.C.:
Q. And do you ever find yourself in that situation again where you have to be outside the Command Post?

## Page 146

MR. GOOBIE:
A. It's still a situation. We just had one a little over a year ago. We had a drowning just before New Year's and it was in wintertime. So we could only get the Command Post so far as the end of the plowed road, and then we were 25 kilometres in country from that.

So again, to make decisions and boots on the ground to see what's actually happened, I basically did command in there, but the only way I was basically able to communicate back with our Command Post was through the inReach system.
RALPH, Q.C.:
Q. Right. So at the time of the search for

Mr. Sweetapple, you would've, I guess, yourself and, I guess, the co-search manager, I can call that, with Red Indian Lake Search and Rescue, you guys would have designated which people would go where?
MR. GOOBIE:
A. Correct.

RALPH, Q.C.:
Q. Is that right?

MR. GOOBIE:
A. Yes.

RALPH, Q.C.:
Q. And would that have been done from the Command Post, or would that have been done from sort of the scene?
MR. GOOBIE:
A. Mostly the initial search, when we got there first, while we were trying to get things organized, the initial hasty teams, they were done from out by the Command Post. But as we moved in and more members got there, then the command changed from inside, then, of designated who was going where.
RALPH, Q.C.:
Q. Right. So the first day you would have been directing the JRCC where you thought they should go; is that right?
MR. GOOBIE:
A. Not direct them where they go, no. Just give them a location of a coordinate where the truck was last seen, the timeline that played into Mr. Sweetapple's disappearance, and what he was doing. That he was a berry picker.

Page 148
RALPH, Q.C.:
Q. Right. So again, I guess, you would have advised them what you understood to be the case, which was he was lost the day before?
MR. GOOBIE:
A. Yes. So like I say, they would then, I guess, they'll develop their search plan of their strategy from our information that was passed to them.
RALPH, Q.C.:
Q. Right. With Universal, was it a bit different? Are you sort of more hands-on?
MR. GOOBIE:
A. When we fly with Universal, I'll explain to the pilot, okay, this is what we got. This is where the person left from. This is the age. This is what they are doing. And we will set up some perimeters, but mostly the pilot, through his knowledge of flying with the search teams across the province and that there, they got a general idea of their grid pattern. They will determine their grid pattern based on timing.

Now, if we're doing, we'll say, a search area and

|  | Page 149 |  | Page 151 |
| :---: | :---: | :---: | :---: |
| 1 | all of a sudden someone calls or more information | 1 | possibility. |
| 2 | comes that this person was possibly spotted here, | 2 | RALPH, Q.C.: |
| 3 | well, then you would fly to that area. But | 3 | Thank you. Those are my questions. |
| 4 | initially, Universal would develop their own | 4 | MS. BEDFORD: |
| 5 | search plan too as well. | 5 | Q. Hello, Mr. Goobie, Corrine Bedford. Earlier when |
| 6 | RALPH, Q.C.: | 6 | you were talking about being contacted by the |
| 7 | Q. Right. So is it most likely though in your | 7 | RCMP, it was, you said, Constable Dollimount that |
| 8 | conversation with Universal you would have sort | 8 | initially contacted you; is that correct? |
| 9 | of kept them much closer to the last known | 9 | MR. GOOBIE: |
| 10 | position, and perhaps wouldn't have been directed | 10 | A. That's correct, yes. |
| 11 | to go as far down as he was actually found? | 11 | MS. BEDFORD: |
| 12 | MR. GOOBIE: | 12 | Q. Did he indicate when the RCMP had been informed |
| 13 | A. That was where you would have started. The | 13 | of a missing person? |
| 14 | starting point is where you would have started | 14 | MR. GOOBIE: |
| 15 | off at the truck and expand your search out | 15 | A. He probably did, but I can't say for sure. |
| 16 | around. And keep going out, expanding out and | 16 | MS. BEDFORD: |
| 17 | coming back and covering that area again, because | 17 | Q. Okay. |
| 18 | it was the highest probability area, especially | 18 | MR. GOOBIE: |
| 19 | at the first few hours that we flew. | 19 | A. I would only assume -- normally when the RCMP |
| 20 | RALPH, Q.C.: | 20 | gets the call that's a missing person, I know |
| 21 | Q. Right. And so it's possible that the Universal | 21 | that they usually does a little bit of their |
| 22 | Helicopter never actually flew over - | 22 | investigation. But I can only assume it was |
| 23 | MR. GOOBIE: | 23 | close to the timeline that we got the call. |
| 24 | A. It's possible. | 24 |  |
|  | Page 150 |  | Page 152 |
| 1 | RALPH, Q.C.: | 1 | MS. BEDFORD: |
| 2 | Q. - Mr. Sweetapple until the day they found him? | 2 | Q. Okay, thank you. When you arrive on scene, who |
| 3 | MR. GOOBIE: | 3 | decides how the search is going to be conducted? |
| 4 | A. Yes, quite possible. Like I say, I don't have a | 4 | MR. GOOBIE: |
| 5 | flight plan of what they flew and we don't have a | 5 | A. It usually goes back in the hands of the search |
| 6 | GPS from our own point of what was flown. | 6 | manager, but it's always in consultation with |
| 7 | RALPH, Q.C.: | 7 | usually the member that's on scene. And usually |
| 8 | Q. Right. We'll hear from Mr. Sweetapple, I guess, | 8 | we run by a scenario of what our initial plan is |
| 9 | later. But the other thing I wondered about, and | 9 | going to be. Usually the expertise of the search |
| 10 | I don't know in terms of your training and the | 10 | teams that's out there searching. Usually the |
| 11 | impact that sort of diabetes can have on someone, | 11 | RCMP members, depending on how much they've been |
| 12 | I'm just curious whether he could have been a | 12 | involved in search and rescue over the years, |
| 13 | moving target? | 13 | they'll usually rely on our expertise and ask our |
| 14 |  | 14 | opinions on it. What we're going to do or what |
| 15 | Could he have been -- perhaps he didn't sort of | 15 | our game plan is. But usually that's the way it |
| 16 | walk and then stay in the bog where he was found. | 16 | works. But usually always in consultation |
| 17 | Perhaps he was moving around and still not doing | 17 | between the two agencies. |
| 18 | very well. Still under the impact of diabetes | 18 | MS. BEDFORD: |
| 19 | and confused perhaps, but still able to move | 19 | Q. So in this particular case, do you know if |
| 20 | around. Did you consider that a possibility? | 20 | Constable Dollimount had any search and rescue |
| 21 | MR. GOOBIE: | 21 | experience? |
| 22 | A. I guess it's always a possibility. We can't say | 22 | MR. GOOBIE: |
| 23 | for sure, because we never seen any indication of | 23 | A. I can't say for sure. He never had any |
| 24 | anywhere else he was. But I guess anything is a | 24 | experience. That was the first time meeting the |


|  | Page 153 |  | Page 155 |
| :---: | :---: | :---: | :---: |
| 1 | gentleman was that night for me. And I think, if | 1 | morning. |
| 2 | memory serves me right, he may only have been in | 2 | MS. BEDFORD: |
| 3 | the area maybe a month or two prior. | 3 | Q. Can you just look at -- can we call up Exhibit |
| 4 | MS. BEDFORD: | 4 | 173, please? Just page 1. Have you seen this |
| 5 | Q. So to your recollection he didn't have a lot of | 5 | before at all? |
| 6 | knowledge of the area itself? | 6 | MR. GOOBIE: |
| 7 | MR. GOOBIE: | 7 | A. No, it's the first time seeing it. |
| 8 | A. I can attest to that because that night when it | 8 | MS. BEDFORD: |
| 9 | was time for him to go off shift to go back, we | 9 | Q. Okay. This is just a document that was provided |
| 10 | had to take one of our team members to drive down | 10 | by CAF with respect to this particular search. |
| 11 | with him to direct him back to Grand | 11 | MR. GOOBIE: |
| 12 | Falls-Windsor, so. | 12 | A. Okay. |
| 13 |  | 13 | MS. BEDFORD: |
| 14 | Because you got to realize, you're going up in | 14 | Q. And if you look down? Can you see it very well |
| 15 | the darkness and it's all right for us, we're | 15 | there? |
| 16 | half familiar with the area, but you turns off | 16 | MR. GOOBIE: |
| 17 | one woods road, then you takes another branch off | 17 | A. I can see it. |
| 18 | another next woods road and so on and so on. So | 18 | MS. BEDFORD: |
| 19 | to someone that's not familiar with the area and | 19 | Q. Okay, sorry. And this is essentially just the |
| 20 | in darkness to leave and go back, the safest | 20 | direction that would have gone to the flight crew |
| 21 | thing that night -- he had said to us, "I'm not | 21 | with respect to starting the search. |
| 22 | real comfortable with going back on my own." So | 22 | MR. GOOBIE: |
| 23 | we took one of our members and drove back that | 23 | A. Starting, okay. |
| 24 | night and we got him back safely to Grand | 24 |  |
|  | Page 154 |  | Page 156 |
| 1 | Falls-Windsor. | 1 | MS. BEDFORD: |
| 2 | MS. BEDFORD: | 2 | Q. And so it has the information about it being a |
| 3 | Q. So he would have deferred to your team with | 3 | missing person. And you are listed as the |
| 4 | respect to how the search was being conducted; is | 4 | on-scene commander; is that correct? |
| 5 | that true? | 5 | MR. GOOBIE: |
| 6 | MR. GOOBIE: | 6 | A. That's correct, yeah. That's my phone numbers at |
| 7 | A. Yeah. We would have been in consultation. | 7 | the time. |
| 8 | Again, with ourselves, Red Indian team, and with | 8 | MS. BEDFORD: |
| 9 | the RCMP member of basically develop a plan | 9 | Q. Right. And this would have been -- it says the |
| 10 | between us all of what we were going to do that | 10 | time is $5: 40$. Now, I should be clear. I've |
| 11 | night. | 11 | consulted with my client from CAF and Lieutenant |
| 12 | MS. BEDFORD: | 12 | Colonel Marshall says that this is 5:40 Zulu |
| 13 | Q. Okay. And at some point I think you indicated | 13 | time, which would be approximately 3:10 |
| 14 | that you spoke with the Canadian Armed Forces | 14 | Newfoundland time in the morning? |
| 15 | with respect to air support? | 15 | MR. GOOBIE: |
| 16 | MR. GOOBIE: | 16 | A. Yeah. |
| 17 | A. I spoke to Sergeant Keith Frampton. Well, it's | 17 | MS. BEDFORD: |
| 18 | the same role as Danny is in there now. Sergeant | 18 | Q. Does that -- |
| 19 | Williams. Keith was in that role at the time, so | 19 | MR. GOOBIE: |
| 20 | that was my contact to him. | 20 | A. I think the timeline that I had... Just going |
| 21 |  | 21 | down through. I had 3:00 was word from JRCC that |
| 22 | But the only contact I had with JRCC was when | 22 | the Cormorant helicopter would be joining the |
| 23 | they called me that night and said that they | 23 | search around 6:30 p.m. -- or 6:30 a.m.? |
| 24 | would have an aircraft in for 6:30 the next | 24 |  |


|  | Page 157 |
| :---: | :---: |
| 1 | MS. BEDFORD: |
| 2 | Q. Okay. And so at that time it also lists on this |
| 3 | document that the medical information says |
| 4 | diabetic? |
| 5 | MR. GOOBIE: |
| 6 | A. Yes, I see it there now. Yeah. |
| 7 | MS. BEDFORD: |
| 8 | Q. So would you have been the person who relayed |
| 9 | that information to the Canadian Armed Forces? |
| 10 | MR.GOOBIE: |
| 11 | A. No. Like I say, I had no direct contact with |
| 12 | them until they called and said so. At that |
| 13 | time, I would say that would have come from the |
| 14 | Missing Persons file that was created back at the |
| 15 | RCMP detachment. But because of the |
| 16 | communications to the site, we didn't get that |
| 17 | until Corporal Paul came up the next morning with |
| 18 | it. |
| 19 | MS. BEDFORD: |
| 20 | Q. So the morning of the 28th? |
| 21 | MR. GOOBIE: |
| 22 | A. Sunday morning was the 28th, yes. |
| 23 | MS. BEDFORD: |
| 24 | Q. Okay. |

Page 158
MR. GOOBIE:
A. So that's when we would have seen the Missing Person file. That's usually passed to us in a paper copy.
MS. BEDFORD:
Q. Okay. So on the morning of the 28 th, you knew at that time that Mr. Sweetapple was a diabetic?
MR. GOOBIE:
A. Diabetic, correct.

MS. BEDFORD:
Q. Okay. Thank you. So when the search was called off for those three days, essentially, you said that the RCMP were the ones that directed you that the search was being discontinued at that time; is that correct?
MR. GOOBIE:
A. That's correct, yes.

MS. BEDFORD:
Q. When that happens, when a search is being called off, do you have any input into whether that's being done or not? Do you have a say in whether it's called off or whether it continues?
MR. GOOBIE:
A. Not a say. We can record what we seen. We can
pass our opinions. But regards of say if it's continued or shut down, no.
MS. BEDFORD:
Q. Okay. So ultimately, the decision is made by the RCMP. Is that what you're saying?
MR. GOOBIE:
A. Correct, yes.

MS. BEDFORD:
Q. Okay. And do they consult with you prior to that?
MR. GOOBIE:
A. They will consult with us as to get our information of what we found or whatever. That was all passed to the members that was there. And but the initial, I guess, call of whether it stays going or shuts down, that's told to us of what we do.

MS. BEDFORD:
Q. Okay. Do you recall Corporal Brown being involved? The dog man?
MR. GOOBIE:
A. Corporal Brown, yes.

MS. BEDFORD:
Q. Okay. Can I have you bring up Exhibit 174,

Page 160
please? Sorry, I'm just looking for the right page number. It would be the notes from Corporal Brown that are in the OneNote. No, I want the whole thing. Yeah.

Here it is there. They start at the very bottom of page 5 , and then they -- but that's just his name, and then the bulk of the information starts on page 6. Yes, thank you.

If you, sorry, scroll down to page 7, and toward the bottom of page 7, the last three paragraphs. The dog man, Corporal Brown, took a significant amount of notes. And by a miracle they were actually retrieved.

So I do have information from the dog man, and I'm going to just read you the last two paragraphs of what he said. "SAR returned to the Command Post area at approximately 1500 hours."

Sorry, this would be on the date that the search was discontinued. "They advised me and Corporal Paul that their search had been negative. The

|  | Page 161 |  | $\text { Page } 163$ |
| :---: | :---: | :---: | :---: |
| 1 | team leader advised, after consultation with his | 1 | suspended for the time being." |
| 2 | team members, that there was nothing else that | 2 |  |
| 3 | could be searched at this time. He being an | 3 | So I just wanted you to know that he had |
| 4 | experienced SAR member advised that the area had | 4 | tainly some positive comments about your team |
| 5 | en searched and researched several times, and | 5 | d how thorough their search was during that |
| 6 | ot one clue of the missing male's location was | 6 | period of time. |
| 7 | found. We were all in agreement that nothing | 7 | MR. GOOBIE: |
| 8 | ore could be done search-wise. We all agreed | 8 | A. Certainly appreciate it. |
| 9 | at usually some evidence is located, but | 9 | MS. BEDFORD: |
| 10 | hin | 10 | Q. One more question. Oh two, sorry. You said |
| 11 |  | 11 | ere was a debrief or a meeting with you at your |
| 12 | you recall those types of discussions | 12 | embers at the RCMP detachment on August 1st? |
| 13 | occurring amongst the group? | 13 | MR. GOOBIE: |
| 14 | MR. GOOBIE: | 14 | A. That's correct, yeah. |
| 15 | A. We had discussions. Like I say, normally we find | 15 | MS. BEDFORD: |
| 16 | otprints. Could be a piece of | 16 | Q. And when that meeting was held, you found out or |
| 17 | ything in the area. But from all the a | 17 | came to your knowledge that perhap |
| 18 | search, | 18 | $r$. Sweetapple had been missing for a |
| 19 | UNIDENTIFIED MALE SPEAKER: | 19 | gnificantly longer period of time than what you |
| 20 | Turn | 20 | initiall |
| 21 | MR. GOOBIE: | 21 | MR. GOOBIE: |
| 22 | A. Like I say, that day, based on all the knowledge | 22 | A. That's my recollection that, yeah, it was the |
| 23 | that was brought back to us, usually we find, | 23 | that, hey, we were |
| 24 | like, a footprint or clothing or some article or | 24 | behind 24 hours on initial search |
|  | Page 16 |  | Page 164 |
| 1 | something to | 1 | MS. BEDFORD |
| 2 | in the area | 2 | Q. Who gave you that information? How did you find |
| 3 |  | 3 | hat out? |
| 4 | All the air support that was done, eve | 4 | MR. GOOBIE: |
| 5 | turned up negative. And from the timelines that | 5 | A. I don't know if it's as we were discussing the |
| 6 | we are dealing with, we are still into nega | 6 | melines of everything that it came to light |
| 7 | results from everything that we had done | 7 | at he went missing on a Friday instead of the |
| 8 | MS. BEDFORD | 8 | Saturday. But it seemed like it was, if memory |
| 9 | Q. Okay. And I'm going to read the last paragraph | 9 | rves me right, at that time we could be into a |
| 10 | or that second to last paragraph that he wrote | 10 | gger search area than we initially thought |
| 11 | because I think it has certainly some nice | 11 | ou |
| 12 | commen | 12 | S. BEDFORD |
| 13 |  | 13 | Q. Do you know whether the RCMP was aware that he |
| 14 | "I have worked searches in BC, Alberta, Nova | 14 | ad been missing for longer than they initially |
| 15 | Scotia and NL (Newfoundland). Since becoming a | 15 | thought until that meeting? |
| 16 | PSD handler in 1994, I have been involved in | 16 | MR. GOOBIE: |
| 17 | numerous missing person searches. And like SAR, | 17 | A. I'm not sure. Like I say, it was just through |
| 18 | usually there is some evidence to assist search | 18 | ur assumption of the way that, I guess, either I |
| 19 | teams in locating a missing person. However, | 19 | terpreted or was told it. But that was my |
| 20 | this case revealed nothing for search teams to | 20 | frst recollection that the timelines was |
| 21 | use to pinpoint possible whereabouts of missing | 21 | changing. |
| 22 | male. I found the SAR members to be very | 22 | MS. BEDFORD: |
| 23 | dedicated. They knew the area very well and did | 23 | Q. Okay. And during that meeting do you recall any |
| 24 | not leave one stone unturned. The search was | 24 | discussion about the generator at the cabin? |

## Page 165

MR. GOOBIE:
A. No, I don't remember anything on a generator.

MS. BEDFORD:
Q. Okay.

MR. GOOBIE:
A. I don't know if -- Jody was there, okay.

MS. BEDFORD:
Q. Those are all my questions. Thank you very much.

MR. GOOBIE:
A. Thank you.

MR. BUDDEN:
Two follow-up points. I've neglected to give Mr. Blackmore the chance to speak. But just before I do, perhaps, Ms. Bedford, you could explain to us a little bit about the records available. They're a little thinner than we've seen in the other three searches we'll be looking at. And perhaps you can explain a little bit about why that is so.
MS. BEDFORD:

Yes, I was actually intending to do that when my team was so that they could explain a little bit more. But I can give a brief summary.

Page 166
MR. BUDDEN:
Okay. Sure.
MS. BEDFORD:
Essentially, given the age of this file and the circumstances, the file was purged. So the only information that the RCMP has with respect to this search are just a few notes that people that they kept personally.

Anything in the actual official file had been
purged pursuant to government policy.
MR. BUDDEN:
And that purge, I understand, took place in something like 2015, long before this inquiry was called or the records were requested.
MS. BEDFORD:
Yes, that's correct.
MR. BUDDEN:
Q. Thank you. And Mr. Blackmore, I was going to give the opportunity to you, if you wish to, to comment briefly on the search or anything else. I understand that I believe you were in touch with the search team throughout the course of the search. And then I have a follow-up question
for -- well, maybe I'll do the Mr. Goobie
question first.

Mr. Goobie, would the Exploits team have continued with the search past those first two days if a request had been made of you to do that?

## MR. GOOBIE:

A. Yes. Like I say, if the request came in, definitely we would have put members on the ground. Myself and our team and Red Indian team, certainly we would. Numbers, I can't tell you what we would have had, but definitely would have had a search team on the ground.
MR. BUDDEN:
Q. Mr. Chippett, for the Red Indian team, could you answer the question?
MR. CHIPPETT:
A. Yeah. Our team would have been there in whatever numbers as possible. Whenever requested by the RCMP, we do our best whenever we can with whatever numbers and whatever we can do to help. MR. BUDDEN:
Q. And we understand fatigue. Obviously, people can

## Page 168

A. Certainly with the vast number of volunteer members that we have across the province, we rely on each other and there's plenty of neighbouring teams that if the need arises we do not hesitate.

Our team personally have had teams in here, again, from Red Indian Lake team. Had teams in from Deer Lake. And we had Harry's team from St. John's with us on particular searches.

So geography don't change with us. We can get the resources if needed.
MR. BUDDEN:
Q. Yes. So just to tie all that together. The Exploits presence and the Red Indian presence may have decreased because of fatigue, but the NLSARA
volunteer presence would have continued. Is that what you are saying?
MR. GOOBIE:
A. That is correct.

MR. BUDDEN:
Q. Okay. Well, that might be a good point to turn it over to Mr. Blackmore to see if he has anything to add to what we've heard. And then we'll see if anybody else has any follow-up questions. And then we'll move on to other topics.
MR. BLACKMORE:
Harry Blackmore. I have nothing to say overall. The search was done the way we always start. We get our information from the police to whatever they have. They give it to us. We start.

As Roger as said, we thought at that search that they had a two-hour head start. So, yes, we would start doing the hasty searches right away and continued on and look for air support and everything else.

And as the search continues, when you find

## Page 170

nothing whatsoever, it is everybody's feeling that the person we're looking for has gone down. And they most likely can't sing out to you or anything else. So that's the reason you start these grid searches.

When you're done to grid searches you're looking for evidence to help find the person. You're also hoping that you come across the person.

Depending on Mr. Sweetapple's conditions, and that would even play a factor into what Roger and them decided when they're in the grid searches. And like he said, they did find out about there being a diabetic and everything else after. That all plays into it. But it's a systematic search pattern that we do in calling in the teams.

I had spoke with Roger two or three times at that search. I spoke to Sergeant Keith Frampton also.
And we all think that the man had to go down due to his condition, and, therefore, you're looking for a person that's down and can't move. So that changes the scope of everything when you're doing
that.

As you said, the boys came back the fifth day. They put a -- or the seventh day. They put boats in the pond and everything else. You're looking for everything. You're drawing at straws then. So as more information comes in from the police, they can keep continuing their investigation.

As that continues, if they deem it necessary, we'll bring in five, six teams. It doesn't matter. We've had teams -- those searches with five full teams for three or four days because of resources and depending on what you're looking for. But what Roger and them did with their team was nothing but miraculous, along with the Red Indian Lake team. They drew on their members.

Then it starts to become a search that you end up bringing in aircraft again, as they did on the last day, to start widening. Take this square that we're talking about, bring it out and make it wider and hopefully look for somebody. And luckily enough they did spot Mr. Sweetapple's

Page 172 orange hood. But it's all done systematically.

And once the information is given to us by the police, it's all joint command. Everybody here is talking about incident commanders, search managers. They're closer than husband and wife when they're in that Command Post. Everything is done together.

And, yes, the police have the ultimate say on starting a search and shutting down a search, that's who we follow, but it's usually always done in conjunction with everybody. Because you can't find nothing, you're saying where could he have gone? How far do we have to go now to try to find this? And then you have to sit back and regroup, replan, and figure out what you can do to a search.

All the teams are trained identical to the best of our ability, and they all follow the same standards. So exactly what Kirby has done from Red Indian Lake, what Roger has done, they done it together. They knew exactly what they were

|  | Page 173 |  | Page 175 |
| :---: | :---: | :---: | :---: |
| 1 | going to do between them. And it comes down to | 1 | We found everything. From cigarette butts to |
| 2 | then as hit and miss, if you can find the man or | 2 | eedles to anything you can think of we found |
| 3 | not. Because once a person is down, it changes | 3 | ver the years. And that's the way that search |
| 4 | the whole dynamics of what you're looking for. | 4 | is done. And that's when they were doing their |
| 5 | We're not looking for a person out in the middle | 5 | id search, they were looking for something then |
| 6 | of woods waving his cap to a plane or something. | 6 | at might have put them in the direction that he |
| 7 | So, therefore, once that's done, then it starts | 7 | ent. And then you change your tactics again. |
| 8 | to replan it. And then, the only way you're | 8 | R. BUDDEN: |
| 9 | going to find that gentleman most likely is | 9 | Q. And I'll ask you the same question just for |
| 10 | either with aircraft or if you start doing grid | 10 | completeness. If the team had known it was a |
| 1 | searches. | 11 | 27-hour head start rather than, say, a two- or |
| 12 |  | 12 | three-hour head start, would the search tactics, |
| 13 | And to do a grid search, say five kilometres by | 13 | ght from the get-go have been different? The |
| 14 | five kilometres, we'd want 20 teams for about a | 14 | search strategizing been different? |
| 15 | month. If you really want to go over it and find | 15 | MR. BLACKMORE: |
| 16 | out exactly what's | 16 | A. I don't think the tactics would have changed. |
| 17 |  | 17 | The area might have been expanded, but the |
| 18 | So I can see where there was some hesitation in | 18 | ctics would be the same, because you still have |
| 19 | continuing. It was great that they started back | 19 | start from the last known position, which is |
| 20 | up. Through investigation, I guess, by the | 20 | e truck, regardless. And once the area is |
| 21 | police they came up with something, and that's | 21 | one, but the tactics themselves go the same way. |
| 22 | the | 22 | It just expands, expands, expands. |
| 23 |  | 23 | MR. BUDDEN: |
| 24 | But overall, this search went, as we've seen from | 24 | Okay. Thank you. Mr. Commissioner, I had no |
|  | Page 1 |  | Page 176 |
| 1 | across the province already, exactly the same way | 1 | ther evidence to call with respect to this |
| 2 | that every search starts and pretty well ends. | 2 | articular search from these particular |
| 3 |  | 3 | witnesses. And I plan to move on to other areas. |
| 4 | It just systematically training and everything | 4 | I don't know if you wish to do that right now? |
| 5 | goes with it, in conjunction with the police. | 5 | COMMISSIONER IGLOLIORTE: |
| 6 | But everybody is together in that Command Post to | 6 | Q. Thank you very much. Just a couple of questions, |
| 7 | make the decisions and come up the evidence that | 7 | let's try Mr. Goobie. So in more detail, what |
| 8 | you find. But when you find nothing whatsoever, | 8 | does your Command Post look like? It's not a |
| 9 | it is almos | 9 | ellow bus anymore with an antenna on the back? |
| 10 |  | 10 | How much did that cost and how long have you had |
| 11 | Great Mr. Sweetapple survived. Thank God. But | 11 | it? |
| 12 | he is one in 1,000 to be that far down and they | 12 | MR. GOOBIE: |
| 13 | actually found. Because if he had to be inside | 13 | A. Certainly, the look of our new Command Post is |
| 14 | the heavy woods, they probably never would have | 14 | nothing like a yellow school bus. Back, I guess |
| 15 | found him. But we're lucky in this case that the | 15 | about four and half, five years ago, the useful |
| 16 | guys in the helicopter spotted him. And I don't | 16 | life of our school bus, which was retired when we |
| 17 | know for Mr. Sweetapple, but I say with him | 17 | got it, we had it for approximately ten years. |
| 18 | throwing his hood over his head was the number | 18 | So you can imagine the condition it was in by the |
| 19 | one thing that let everybody find him. Because | 19 | time we were ready to get rid of it. |
| 20 | it gave us something that they pinpointed that | 20 |  |
| 21 | wasn't normal to the ground. Because when we're | 21 | So among our team members we decided that, hey, |
| 22 | looking for evidence, we're looking for anything | 22 | we needs to be proactive and get a replacement |
| 23 | that's not natural to the forest floor. And I | 23 | for our Command Post. So we developed a |
| 24 | mean everything. | 24 | committee among our volunteer members and we |

## Page 177

started in with a plan of what we like to envision to see as a Command Post and to try to start the fundraising efforts.

And as you can imagine, buying a new command unit, buying a new car, you knows the costs that's associated with it. So when you're buying a truck with a box on it and fully equipped with all types of facilities inside of it, the price tag is enormous.

So the initial price that came in for our Command Centre was $\$ 350,000$. Well, at that point, was wow. This is a five-year, ten-year project down the road trying to raise that kind of money.

So the team that we had there on our committee, these guys, let me tell you, went at this face first in thinking outside the box. How can we raise money? To try to raise $\$ 350,000$ by doing car washes or doing moose burger sales, not going to happen.

So the guys developed some plans. Talked to some

## Page 178

people. We ended up signing up on a plan --
MR. SNOW:
A. Cameron Snow, Exploits Search and Rescue. Basically, there's a foundation in Canada that will (inaudible) a subscription and they will give you the critical information for what places across the nation give money in large sums to what type of groups. So children's group, recreation, search and rescue. And we availed of that service. I think we paid $\$ 500$ to start.
MR. GOOBIE:
A. Thank you, Cameron. So we went off on that route. We approached the businesses around the community here, which were phenomenal coming on board with us. We had some of the local banks support us in some of the efforts that we had. Test drive events for new vehicles and stuff like this that created us money, but it wasn't big money. And we had a thermometer made up that we used to bring around with us. And here was this thermometer and here's your \$350,000 goal at the top and you had just a little bit of red in the bottom of it.

So first when we went out everyone would look at, oh, those guys is crazy thinking they're going to raise that kind of money around here. But as we started to develop and that little bit of red got a little bit more and a little bit more, but when this foundation that we were into, when we got a couple -- I know I was down in Bonavista at the time on vacation and I got a phone call from Cameron and said we just got \$75,000 donated to us. And wow.

So when we do our next fundraising efforts, here's the bottom part of our thermometer is full. So that started to get the ball rolling.

Then the boys started off some consultations with the local Lion's Club in Bishops Falls. And those guys seen firsthand what we had done in the past with searches, how we helped out people in the past, and they were gung-ho to come onboard with us. So there is a Lion's Club foundation worldwide.

So they put in a proposal in conjunction with

## Page 180

their committee members and wrote a proposal and sent it off to Lion's International. And the process went on for five or six months. And anyway, we got word back that we were in the running. We missed the first lot of money that was give out, but it was another couple of months there was going to be another lot of money give out.

And anyway, when the next round of money that they were planning to giving out, the highest that you can reach from the Lion's Foundation is $\$ 100,000$. And that $\$ 100,000$ is U.S. And we were fortunate enough to be given that grant of $\$ 100,000$ U.S. So here it is, thermometer is going up again. And that just went on and on and on from the foundation. Original foundations.

We started getting some that we still don't know. It was one church group in Toronto that we don't know any affiliation, but they sent us $\$ 5,000$. So by this time we were very close to our $\$ 350,000$ goal. The truck was six or eight months out to get built, so we says, boys, we got this

|  | Page 181 |  | Page 183 |
| :---: | :---: | :---: | :---: |
| 1 | far, we're going to get there. And we placed our | 1 | gains over the years certainly plays a big factor |
| 2 | order for our Command Post. | 2 | in the dedication and the outcomes of what we get |
| 3 |  | 3 | in the searches in this province. |
| 4 | And so by the time the Command Post got there and | 4 | COMMISSIONER IGLOLIORTE: |
| 5 | we did a little bit more digging into exactly | 5 | Q. So Mr. Blackmore is going to give the inquiry an |
| 6 | what we needed and what would benefit us, the | 6 | overall view of how much time each of the 25 |
| 7 | final product flowed in here shortly after New | 7 | groups for search and rescue across the province |
| 8 | Year's, and had a \$400,000 | 8 | spend. |
| 9 |  | 9 |  |
| 10 | When she rolled in, she was bought and paid for | 10 | But just from your perspective, talking about |
| 11 | with zero amount of government money that was put | 11 | your team, just give us an idea of how much |
| 12 | into it. So this was all corporate donations, | 12 | effort goes into volunteering to searches? The |
| 13 | fundraising by our members. And we now have a | 13 | whole gamut of activities you do? |
| 14 | \$400,000 state-of-the-art Command Centre located | 14 | MR. GOOBIE: |
| 15 | in Central Newfoundland | 15 | A. Over the past year and a half, just speaking on |
| 16 | COMMISSIONER IGLOLIORTE | 16 | behalf of Exploits team, we had put in 16,050 man |
| 17 | Q. Thank you very much. Following this search and | 17 | hours or person hours over the last year and a |
| 18 | realizing how it all fell through -- not fell | 18 | half. |
| 19 | through, but how it all developed, did you have a | 19 |  |
| 20 | session with your group or with the RCMP and say, | 20 | Now, that includes searches, our training, |
| 21 | boys, what's the lessons learned? Or do you look | 21 | fundraising. Every effort. Cleaning equipment. |
| 22 | at it that way when you have a search over? | 22 | You know, we're over there two and three, four |
| 23 | MR. GOOBIE: | 23 | times a month. Just our regular routine of |
| 24 | A. With every search that we're involved with, we | 24 | making sure the generators are starting. Make |
|  | Page 182 |  | Page 184 |
| 1 | always have a debriefing session, whether it be a | 1 | sure that the lights are all charged. Radios are |
| 2 | formal debriefing session, like we are here set | 2 | charged. |
| 3 | up in our meeting room at our building, or | 3 |  |
| 4 | whether it be sat on the back of the tailgate or | 4 | So this is just ongoing committees that we have |
| 5 | at the Command Post when we're finished. But my | 5 | set up in our building that someone might be |
| 6 | point of view, and always been my model, when we | 6 | looking after radios, someone might be looking |
| 7 | finish a search, let's not always pat ourselves | 7 | after generators, but it's continuous. |
| 8 | on the back and say, boy, we did this good, we | 8 |  |
| 9 | did this good, and we did that good. | 9 | Every day there is someone in our building doings |
| 10 |  | 10 | tasks of making sure equipment is ready, because |
| 11 | I say to my members, what did we do good, what we | 11 | we don't know when the phone call is coming. It |
| 12 | did bad, or what could we do different. And we | 12 | could be five minutes from now. It could be five |
| 13 | go around the room and we talk about what we did. | 13 | days from now. |
| 14 | And the end of the day when we're finished there, | 14 |  |
| 15 | we talk about what we do. And we use the lessons | 15 | We don't want to get the calls, but we do get the |
| 16 | from one search, whether it be good or bad, and | 16 | calls. Right. And when the calls come in, we |
| 17 | we would employ those into the next scenario out. | 17 | want to be ready. |
| 18 |  | 18 | COMMISSIONER IGLOLIORTE: |
| 19 | And we're always referring to when we get out on | 19 | Q. What kind of community recognition or personal |
| 20 | a search, you always hear someone bring up | 20 | recognition for each of you do you get? What |
| 21 | "remember when." And I guess experience is good. | 21 | kind of feeling do you have about what you do |
| 22 | You can look at all the textbooks and everything | 22 | over and above your own sense that you're doing |
| 23 | that you like. It's certainly a benefit to you, | 23 | something good? |
| 24 | but the experience and the knowledge that one | 24 |  |

## Page 185

How do people in your community or in the province generally react to your work?
MR. GOOBIE:
A. Overall, I can't say enough for the community and the citizens in our search areas. The problem that search teams got, the locations that our searches is usually located, is usually not in the middle of an urban centre.

It's not like a fire department, if it's a fire in the middle of a town. The red flashing lights is there. Everybody is passing by. Everybody sees what you're doing.

The problem with search and rescue teams within the province, and I guess everywhere, is most times we're not located in these areas. We could be 20,50, 100 kilometres up in the woods. The only one who sees us is the moose and the bears and that stuff that's around us. But the general public don't see what we do. And sometimes we're guilty, I guess, of not letting the public know what we do. But a few years ago, which one of the good things, I guess, with social media is to

## Page 186

put the little blurbs out there of the search team was out last night. Had a missing person. Good outcome. We're all back home safe. But the next day when you walks down the street, you'd be surprised. It's not that you wants to hear the thank you's, and that's not what we do it for, but when you walk down the street and someone comes along and says "great job, guys," what else do you need for the efforts that you put in.

It is just self-gratification that you know you served a purpose out there, and you're bringing back to the people that is in need at the time.
COMMISSIONER IGLOLIORTE:
Q. So from one to the other search and rescue groups, there's always somebody who's a techie. Who's going to teach you about the radios or understands that kind of stuff. Who on your team does that?
MR. GOOBIE:
A. We have several, I guess, different types of techies. We got radio techies. We got computer techies. That usually we got a couple of key individuals. Keith Lindell is usually our radio
techie. We got Trevor Miller and Tyson Baldwin that is our computer techies. And these guys are your go-to. That you get out there and, yeah, most of us can operate a computer, but when we get in the middle of a search and we gets a black screen come up, everyone else is "Where's Keith?" or "Where's Tyson?" to get us out of this bind.

And you got to realize, we got 50 people on our team. And the vast knowledge and the different walks of life everyone comes from, everyone serves a major purpose in making it a team and making everything flow smoothly.

We got mechanics and we got paramedics and we got computer techs, and on and on and on, just to name a few. And everybody brings something to the table that's very important. And even age-wise, we got a vast array of ages from early 20s up into the 70s. But every one of these people play a key role in our operations and serve a valuable asset to the team.

COMMISSIONER IGLOLIORTE:
Q. Anybody else?

Page 188
MR. CHIPPETT:
A. We go from one side of the spectrum to the other. Roger has a list of guys waiting to get on. We have a little team. We have 24 members. We have a good team. When guys, people are working, people have family commitments, we don't have a 400,000 Command Centre. We got a 24 -foot enclosed trailer that the association bought us. We got a truck that we bought from the association, but we got a good core member of teams.

So regardless of the size of the teams, if you got a good core of members that's dedicated volunteers, that every time the phone goes off, two o'clock in the morning, 12 o'clock, it don't make no difference. Guys jump up, you leave the dinner tables and they just go.

If it's something we can't handle, we call Roger. Roger is right aboard. We got mechanics and paramedics. And we get into the techie stuff, we have trouble, we calls Trevor. Trevor says what can we do?

|  | Page 189 |  | Page 191 |
| :---: | :---: | :---: | :---: |
| 1 | So when you gets into both spectrums of all this | 1 | particularly the Command Centre which he's |
| 2 | volunteer stuff, no one is at this for a pat on | 2 | explained was raised largely from the resources |
| 3 | the back. | 3 | of the local community and with the help of |
| 4 |  | 4 | various groups, such as the International Lion's. |
| 5 | A few years ago we rescued a snowmobiler. If we | 5 |  |
| 6 | didn't go get him, he would have froze to death. | 6 | And there's another piece of equipment that |
| 7 | He would have froze to death where he was to. | 7 | they've brought here that he will explain about |
| 8 | The boys were up with us. A month or so later we | 8 | how they came to have that. |
| 9 | gets a phone call come up to the restaurant. | 9 |  |
| 10 | Five or six members. He bought us lunch. He was | 10 | So the invitation is to everybody here at the |
| 11 | thankful for us that dedicated our time and our | 11 | conclusion of today's session. The equipment is |
| 12 | hours to say, boys, let's go over and do a bit of | 12 | at the far end of the parking lot. It's pretty |
| 13 | gear in the shop and let's look at this stuff. | 13 | hard to miss, so I don't think I need to say more |
| 14 |  | 14 | han that. And afterwards, everybody should go |
| 15 | So regardless of how big the teams are and how | 15 | out. |
| 16 | small the teams are, if you got a good core of | 16 |  |
| 17 | good volunteers that's dedicated to this | 17 | I've had the benefit of looking at the stuff. |
| 18 | organization -- and where I'm from, I'm assistant | 18 | It's pretty impressive. And I would expect most |
| 19 | coordinator. I'm assistant fire chief. Half the | 19 | people here would want to also see it. |
| 20 | fire department is search and rescue. So when it | 20 |  |
| 21 | goes off regardless, they're there. | 21 | So anything to add to that, Mr. Goobie? |
| 22 |  | 22 | MR. GOOBIE: |
| 23 | So that's what all this stuff is about. It's a | 23 | A. No. Like I say, certainly open up the invitation |
| 24 | group of core guys that's dedicated to help | 24 | to anyone that wants to look and certainly ask |
|  | Page 190 |  | Page 192 |
| 1 | people. That's all we want to do is just help | 1 | questions. It's there to look at and see what we |
| 2 | people in whatever we can do. | 2 | got. |
| 3 | THE CLERK: | 3 | MR. BUDDEN: |
| 4 | All rise. We'll adjourn for lunch and be back at | 4 | Q. Thank you. And we've heard from both you and |
| 5 | 2:00. | 5 | from Mr. Chippett about the relative equipment |
| 6 |  | 6 | that each of you with your size of community and |
| 7 | (Recess) | 7 | size of teams has. |
| 8 |  | 8 |  |
| 9 | THE CLERK: | 9 | When we met the other day, you told me a bit of a |
| 10 | All rise. This Commission of Inquiry is now in | 10 | story of how you came to have the second piece of |
| 11 | session. Please be seated. | 11 | equipment out there today. I'll call it the |
| 12 | MR. BUDDEN: | 12 | pickup, because it's a pickup base. |
| 13 | Yes, Mr. Commissioner, I'm going to pick up sort | 13 |  |
| 14 | of where you left off with asking the team | 14 | Can you tell us a little bit more about that? |
| 15 | members of both teams some questions about their | 15 | What it is and how you came to have it? |
| 16 | fundraising and other activities such as we've | 16 | MR. GOOBIE: |
| 17 | discussed with other teams. And so I'll start | 17 | A. So approximately about five years ago we had a |
| 18 | with -- | 18 | missing person in the Charles Brook area here in |
| 19 | COMMISSIONER IGLOLIORTE: | 19 | Central. A gentleman went to go fishing and |
| 20 | (Inaudible). | 20 | didn't return home. We conducted a search. It |
| 21 | MR. BUDDEN: | 21 | was towards the, I guess, bit of spring of the |
| 22 | Yeah. I was about to say, I'll start with that. | 22 | year. It wasn't much snow cover, but there was |
| 23 | Mr. Goobie and his team have been kind of enough | 23 | ice in places. |
| 24 | to bring some of their equipment around | 24 |  |


|  | Page 193 |  | Page 195 |
| :---: | :---: | :---: | :---: |
| 1 | We searched for the first day with negative | 1 | So always when the family wants to give back to |
| 2 | results. On the second day, we had air support | 2 | our team, we try to earmark it for a piece of |
| 3 | and I myself went up in the helicopter. We | 3 | equipment. So she put off a fundraiser in Norris |
| 4 | searched quite an intensive area on the land, and | 4 | Arm South and raised close to \$20,000 for us. So |
| 5 | didn't come up with any sign whatsoever that he | 5 | we were just baffled, coming from a small |
| 6 | was riding on a quad. No sign of the quad. No | 6 | community and calls you up and says we made |
| 7 | tracks. Nothing. | 7 | \$20,000 last night in a fundraiser in memory of |
| 8 |  | 8 | my husband. We were floored. |
| 9 | As we were flying, we came upon sort of a salt | 9 |  |
| 10 | water inlet is what it was. And the inlet is | 10 | So we had talked. Our pickup, an ex-Hydro |
| 11 | used for mussel farming. And when we got up in | 11 | vehicle that we had there, we had talked about |
| 12 | the end of the inlet, there was sort of like an | 12 | replacing it. But again, the dollars wasn't |
| 13 | abnormality with the ice in the area, that it | 13 | there for us to be able to do it. So when she |
| 14 | didn't look like the rest of the ice. | 14 | came to us and said I got \$20,000 to go towards |
| 15 |  | 15 | it, well, we said we got no other choice but to |
| 16 | So I asked the helicopter pilot if he could | 16 | hit the streets again and try to come up with the |
| 17 | circle back around again. He circled around it. | 17 | rest of the money. |
| 18 | Then I asked him to turn around again and I | 18 |  |
| 19 | videotaped it as we were flying over it. So then | 19 | So we met with the local dealership here and made |
| 20 | I asked him again how close down to the ice | 20 | some pretty good deals with them for a new |
| 21 | surface he could put me so I could get a real | 21 | pickup. And the result of it is what you see out |
| 22 | close view. | 22 | in the parking lot. |
| 23 |  | 23 |  |
| 24 | When I got down close to the ice surface I could | 24 | And certainly, we unveiled it basically to the |
|  | Page 194 |  | Page 196 |
| 1 | see particles of ice that were sort of put out | 1 | community at the Christmas parade. And we didn't |
| 2 | from this trench that seemed to be there, and it | 2 | tell anyone we were coming. We just showed up |
| 3 | looked like it was broken and refroze again | 3 | with the pickup. And wasn't too many dry eyes in |
| 4 |  | 4 | the crowds of people nor among ourselves. It was |
| 5 | So we had a contractor come in and plow the road | 5 | touching and certainly is a testament and memory |
| 6 | down so we could get to the area. We brought in | 6 | to her husband, and we certainly appreciate what |
| 7 | our hovercraft and moved our search operations | 7 | she done for us. |
| 8 | down to the area. And then we spent another day | 8 | BUDDEN: |
| 9 | breaking up ice with our hovercraft and trying to | 9 | That's how you guys came to have that sort of |
| 10 | locate the gentleman. | 10 | sharp-looking pickup Command Centre out there. |
| 11 |  | 11 | That segues, I guess, into the other thing or the |
| 12 | On the end of that third day, we did recover the | 12 | next thing I was going to talk about. |
| 13 | person's quad frozen just underneath the surface | 13 |  |
| 14 | of the ice. And the next day, in turn, located | 14 | When we met the other day, a fair bit of |
| 15 | and recovered the body to bring closure to the | 15 | frustration, I guess, was expressed to me. Or |
| 16 | family. | 16 | maybe that's not quite the word. But the subject |
| 17 |  | 17 | of fundraising came up and the obligations, I |
| 18 | So the search was done and over with. So I guess | 18 | guess, that imposes. |
| 19 | it was roughly about a year later after our | 19 |  |
| 20 | Command Post was done and unveiled. And anyway, | 20 | Could you speak to that perhaps, Mr. Goobie. And |
| 21 | this lady came forward to one of our team members | 21 | then, Mr. Chippett, if you have anything to add |
| 22 | and said you helped out our family. I'd like to | 22 | for Red Indian Lake? |
| 23 | do something for you guys. | 23 | GOOBIE: |
| 24 |  | 24 | Yeah. With our volunteer teams in Newfoundland |

results. On the second day, we had air support and I myself went up in the helicopter. We

So always when the family wants to give back to our team, we try to earmark it for a piece of equipment. So she put off a fundraiser in Norris Arm South and raised close to $\$ 20,000$ for us. So we were just baffled, coming from a small community and calls you up and says we made $\$ 20,000$ last night in a fundraiser in memory of my husband. We were floored.

So we had talked. Our pickup, an ex-Hydro vehicle that we had there, we had talked about replacing it. But again, the dollars wasn't there for us to be able to do it. So when she came to us and said I got \$20,000 to go towards t, well, we said we got no other choice but to hit the streets again and try to come up with the rest of the money.

So we met with the local dealership here and made some pretty good deals with them for a new pickup. And the result of it is what you see out in the parking lot.

And certainly, we unveiled it basically to the
Page 196 community at the Christmas parade. And we didn't with the pickup. And wasn't too many dry eyes in the crowds of people nor among ourselves. It was touching and certainly is a testament and memory to her husband, and we certainly appreciate what she done for us.

MR. BUDDEN:
That's how you guys came to have that sort of sharp-looking pickup Command Centre out there. That segues, I guess, into the other thing or the next thing I was going to talk about.

When we met the other day, a fair bit of frustration, I guess, was expressed to me. Or maybe that's not quite the word. But the subject of fundraising came up and the obligations, I guess, that imposes.

Could you speak to that perhaps, Mr. Goobie. And then, Mr. Chippett, if you have anything to add for Red Indian Lake?
A. Yeah. With our volunteer teams in Newfoundland

## Page 197

and Labrador, it costs a lot of money to keep our teams operational. I'll just go over some examples of types of costs that we incur, whether it be through the association or through the teams themselves.

Things are not cheap in the rescue world. When you're trying to fundraise and buy things, it becomes pretty taxing on the teams.

Just touching a few key points with regards to training. When we go out on an actual search, the teams are reimbursed for their costs of the meals and their fuel and rental of some of our equipment. That's covered off under the provincial plan for the RCMP for reimbursement for us for expenses.

When we get into training, like all the costs when we go out and do a training session, which we need to do because we want to stay sharp on our game plans. So, for instance, our FRC which is a Fast Rigid Craft, which is a rigid hull inflatable boat. It got two 75 horsepower motors

Page 198
on it. So when we go out training in that, it takes 12 gallons per hour of fuel to run it.

So do the math on the price of fuel right now, and you don't want to be out too many hours running it when you're into a fair number of dollars to a team.

First Aid training, which we need to have, our team and had Barry go. We paid for Barry to go do his training in St. John Ambulance, just to try to save some dollars. So Barry is able to teach our team First Aid, but every three years that we have to be retrained in First Aid, so it comes at an expense.

When we go out for training, all of our fuels, whether we use quads or we use our pickups or whatever to get to the site to where we're doing our training, the team has to reimburse our membership. And for our meals and whatever we're doing on the training, all comes out of our own pocket.

Our personal equipment that each member has itself, their boots, their oilskins, their GPS, their kit bag, you name it, that's in their pack, these team members that you see here today pay for all of that out of their own pocket.

The team doesn't have the money to be able to do that, so everybody that joins a team are gracious enough that they fund all this stuff themselves. And let me tell you, if you're out in the woods, you want good equipment and good equipment comes at a price tag. My rain gear itself is 2,000 bucks. So stuff gets pretty expensive.

Now, average that, our team is 2 - to 3,000 hours per year, just in training. So it gets fairly expensive.

And that's just, like I say, on our building -we have a building here. So our heat and light, our cell phone, our security system, all gets paid by us to fundraise.

So whatever way we can get out to the community,
Page 200
whether it's out picking up garbage along the Trans Canada, doing a moose burger sale, doing parking for a group or any way that we can find to raise money, you'll see us around town trying to make ends meet by fundraising.

So the commitment of our membership to be able to get out and do that is taxing on them. Just putting the search part to one side. The training, the fundraising. And you seen what type of hours is being put into it. Personally, I'm anywhere from 800 to 1,000 hours per year volunteering.

So it's taxing on the home life. We all got to have a life besides search and rescue, but our spouses are very supportive of us. I get a call and I'm gone through the door. She knows sooner or later I'll contact her and let her know where I am. I won't tell her when I'll be back because most times I don't know. But they realize what we're committed to and don't question when we go through the door. And they're there to support us when we come home.

|  | Page 201 |  | Page 203 |
| :---: | :---: | :---: | :---: |
| 1 | MR. BUDDEN: | 1 | MR. GOOBIE: |
| 2 | Q. I'm going to ask a couple of more questions of | 2 | A. Correct. |
| 3 | you. Then I'm going to turn and go to you, | 3 | MR. BUDDEN: |
| 4 | Mr. Chippett, for some comment from a Red Indian | 4 | Q. Okay. And when you put all that together, I |
| 5 | Lake perspective. | 5 | guess, the fundraising, is that something, I |
| 6 |  | 6 | guess -- and I realize that you've expressed on |
| 7 | But what I'm hearing from you, you have, I guess, | 7 | many occasions, both privately to me the other |
| 8 | capital expenses. Like actually buying things. | 8 | day and again here today, your gratitude to the |
| 9 | And you have operational expenses. Like the cost | 9 | town and to the people of this area for |
| 10 | of your training. The cost of maintaining your | 10 | supporting your work so generously. |
| 11 | satellite equipment. The cost of fuel. All that | 11 |  |
| 12 | kind of stuff. So you've got really two | 12 | How do you feel, having said all that, having |
| 13 | categories of expenses, I guess, like many | 13 | acknowledged all that? Does the fundraising sort |
| 14 | organizations do. | 14 | of ever get to you? |
| 15 |  | 15 | MR. GOOBIE: |
| 16 | And that comment you made about something along | 16 | A. Oh, no doubt. You give up your weekends to do a |
| 17 | the highways, what was that? Picking up? | 17 | fundraiser for whatever. A moose burger sale, or |
| 18 | MR. GOOBIE: | 18 | a car wash or whatever. But the end of the day |
| 19 | A. Every year the Town of Grand Falls-Windsor does a | 19 | as you look out in the parking and look in our |
| 20 | cleanup here around town. So they pay volunteer | 20 | building, the equipment, we see the rewards of |
| 21 | groups to go and clean up the town. So each year | 21 | our efforts that's put into the fundraising. |
| 22 | in front of the highway right here, that's our | 22 |  |
| 23 | area because it's probably the most dangerous | 23 | But you got 50 people on our team, but it becomes |
| 24 | area of anywhere in the town. | 24 | taxing. Nobody wants to going door to door or |
|  | Page 202 |  | Page 204 |
| 1 | So we start at the Scott Avenue overpass and we | 1 | bugging your friends every month, well, I got a |
| 2 | clean up so far as the Kelly Ford overpass, which | 2 | ticket for sale and I got this. |
| 3 | gives you about five kilometres. | 3 |  |
| 4 |  | 4 | We do a calendar draw. Our calendar each year in |
| 5 | Every year we usually pick up anywhere from 180 | 5 | our town we've been doing for the past, I guess, |
| 6 | to 250 bags of garbage off of this stretch of | 6 | ten years or more. And we got sponsorship from |
| 7 | highway. | 7 | different businesses in town. That's one of our |
| 8 | MR. BUDDEN: | 8 | major fundraisers. So we give them out then. |
| 9 | Q. And that's a fair -- that would take a few hours, | 9 | The calendars we give them out at the Christmas |
| 10 | I would assume? | 10 | parade to the public. |
| 11 | MR. GOOBIE: | 11 |  |
| 12 | A. It takes a lot of hours and lot of person hours | 12 | So little things like that, but over and over |
| 13 | and commitment to go out and do that, after | 13 | that you're fundraising just to keep your head |
| 14 | getting off work five o'clock in the evening and | 14 | above water and to keep trying to improve on your |
| 15 | six o'clock we're at the building with garbage | 15 | equipment and your expertise is taxing on the |
| 16 | bags in hands and work till dark and clean up the | 16 | members. |
| 17 | highway here through the town. | 17 | MR. BUDDEN: |
| 18 | MR. BUDDEN: | 18 | Q. I can only imagine. And the numbers, if I heard |
| 19 | Q. So it's possible you could work all day, get off | 19 | them correctly, 16,000 hours over the last year |
| 20 | at 5:00 or 6:00, work until dark or later picking | 20 | and a half, divided among 50 members. So you're |
| 21 | up garbage, and then get home and five minutes | 21 | talking, by my math, that's about a little over |
| 22 | later you get a call and you're out at one of | 22 | 300 hours per member over a year and a half. So |
| 23 | these 16-hour-day searches? | 23 | you're talking an average of 200 hours a year per |
| 24 |  | 24 | member? |

Q. I'm going to ask a couple of more questions of you. Then I'm going to turn and go to you, Mr. Chippett, for some comment from a Red Indian Lake perspective.

But what I'm hearing from you, you have, I guess, capital expenses. Like actually buying things. And you have operational expenses. Like the cost of your training. The cost of maintaining your satellite equipment. The cost of fuel. All that kind of stuff. So you've got really two categories of expenses, I guess, like many organizations do.

And that comment you made about something along the highways, what was that? Picking up?
MR. GOOBIE:
A. Every year the Town of Grand Falls-Windsor does a cleanup here around town. So they pay volunteer groups to go and clean up the town. So each year in front of the highway right here, that's our area because it's probably the most dangerous area of anywhere in the town.

## Page 202

So we start at the Scott Avenue overpass and we gives you about five kilometres.

Every year we usually pick up anywhere from 180 to 250 bags of garbage off of this stretch of highway.
MR. BUDDEN:
Q. And that's a fair -- that would take a few hours, I would assume?
MR. GOOBIE:
A. It takes a lot of hours and lot of person hours and commitment to go out and do that, after getting off work five o'clock in the evening and six o'clock we're at the building with garbage bags in hands and work till dark and clean up the highway here through the town.
MR. BUDDEN:
Q. So it's possible you could work all day, get off at 5:00 or 6:00, work until dark or later picking up garbage, and then get home and five minutes later you get a call and you're out at one of these 16 -hour-day searches?

MR. GOOBIE:
A. Correct.
Q. Okay. And when you put all that together, I guess, the fundraising, is that something, I guess -- and I realize that you've expressed on many occasions, both privately to me the other day and again here today, your gratitude to the town and to the people of this area for supporting your work so generously.

How do you feel, having said all that, having acknowledged all that? Does the fundraising sort of ever get to you?
MR. GOOBIE:
A. Oh, no doubt. You give up your weekends to do a fundraiser for whatever. A moose burger sale, or a car wash or whatever. But the end of the day as you look out in the parking and look in our building, the equipment, we see the rewards of our efforts that's put into the fundraising.

But you got 50 people on our team, but it becomes taxing. Nobody wants to going door to door or bugging your friends every month, well, I got a ticket for sale and I got this.

We do a calendar draw. Our calendar each year in our town we've been doing for the past, I guess, ten years or more. And we got sponsorship from different businesses in town. That's one of our major fundraisers. So we give them out then. The calendars we give them out at the Christmas parade to the public.

So little things like that, but over and over that you're fundraising just to keep your head above water and to keep trying to improve on your equipment and your expertise is taxing on the members.

MR. BUDDEN:
Q. I can only imagine. And the numbers, if I heard them correctly, 16,000 hours over the last year and a half, divided among 50 members. So you're talking, by my math, that's about a little over So member?

## Page 205

MR. GOOBIE:
A. Correct, yes.

MR. BUDDEN:
Q. Thank you. Does that square with your understanding, Harry? Mr. Blackmore?
MR. BLACKMORE:
A. Correct.

MR. BUDDEN:
Q. Thank you. Mr. Chippett, we've heard about the Exploits, their circumstances and situation. I'm interested in hearing -- as you said, you're from a much smaller area and it logically follows a smaller team.

Can you tell me a little bit about these topics from your perspective? Fundraising, the hours that have been committed and so on? The kind of things that Mr. Goobie has talked about over the last few minutes?
MR. CHIPPETT:
A. Well, our team is based out of Buchans, Buchans Junction, and Millertown. So you're looking at a population of about 1,000 people. Most of them or half are seniors. So 24 members on a team,

## Page 206

luckily the Town of Buchans is very supportive.

The building we're in, they gave it to us. It was an old Light and Power building. They gave it to us. Here it's yours. We pay no taxes on it. We pay a light bill on it. You can't heat the whole building. We got a room we heat with our gear in it.

When you're competing against fire departments, schools, churches for the same dollar in the same community, it's a challenge. You sell moose burgers, you're doing poker runs, to pay the light bill. We are.

We got a truck that we got from the association. I mean, the association is really good to our teams. But we still have to maintain the gear. We got an Argo we got from Hydro. We got a trailer we got from Hydro. But lucky for us, we have two mechanics on our team. And anything that's complicated we'll bring to Roger.

But I mean, it's a real challenge when you got to
sell, and you got to say, oh, we can't do it this week because the dart league got a ticket sale. So it's at a point now people will say, no, we can't do a moose burger sale. We got to ask the boys if they got one first.

Like you get two or three big ticket items of poker run, the moose burger sale, no, that's ours. Now, we can't do something every week once a month, because then you're cutting across everybody else. The local fire department or the churches is always doing stuff. So you got to try to get in as much as you can and two or three fundraisers.

Like I said, we sells moose burgers to pay light bills. As for the radio system, we got a beautiful radio system. We can't have all the fancy bells and whistles that costs us every month. We just can't afford it. Right. Like I said, our pickup is insured by the town, which is grateful.

So I mean, it's a big challenge for little teams.

## Page 208

Page 208

We try to do as much training as we possibly can inhouse. The boys comes up. We go down whenever we can.

We got guys working. So it's a very big challenge to keep volunteers dedicated to organizations like the search and rescue. We do it and we do it very well for our capability of the access to the resources that we have.

So it is challenging. It's a real big challenge. I mean, is someone home this way. When you get a phone call, hold on now. This one's working. That one's working. You're counting on your hand of who is around. That's what you do every time, because you know...

You got a boat. A few years ago one team upgraded a boat, so all that stuff gets passed down. We got Roger's other boat. Beautiful boat. So you take it out for a ride, you hits a set of blades, it's $\$ 300$. That's a lot of money for a team that don't have a lot of money.

So it's a challenge. It really is. We do it and we do it the best we can, and we're holding our own. But everyday you're looking for something else and it's all volunteer hours. Like you said, it's a challenge, I tell you.
MR. BUDDEN:
Q. Do you have any sense of the annual volunteer hours that your team puts in?
MR. CHIPPETT:
A. I don't have access to it right now, but we don't have the amount of hours that Roger's team or the bigger teams have.

And as for the tax write-off, little things, we don't accumulate enough hours in a year to get any benefit to that. Right.
MR. BUDDEN:
Q. Well, you're still -- obviously, on this search for a small team, you guys had a big footprint?
MR. CHIPPETT:
A. Yes, we did. Yeah.

MR. BUDDEN:
Q. Okay.

Page 210
MR. CHIPPETT:
A. Yeah. We had a big footprint. And we'll always have a footprint. Anything that's in our area or Roger's, we'll always have a footprint of some size. Regardless of how big it is, nobody knows, but we'll always have a footprint. That's guaranteed.
MR. BUDDEN:
Q. Thank you. There's a number of other men here. Team members here. Does anybody else want to talk about this particular issue? I guess, fundraising, financing? We'll move on to other topics, but this particular issue, anybody else want to talk about it? Yes, I see, David, isn't it?
MR. MORROW:
A. Yeah, Dave Morrow. I just want to comment on what Jeremy said. It's very telling that he describes it as holding our own. It's sad when we have to hold our own to get by. Right. We're just holding our own. And that's a good description of what it is for most of the teams. Because you got maybe seven, eight fairly large teams like our team. But the rest of the teams

Page 211
that are all small like Red Indian Lake and they shouldn't have to hold their own. They should be able to show up with the gear they need to support the people that they are there to help out.

Fire departments are managing. I know here in Grand Falls-Windsor we've got quite a large fire department. But towns are out and they're raising the funding and the government gives them money for new fire trucks. It depends on how much money is available and who your MHA is and stuff.

And other agencies are funded. Policing agencies, paramedics. First responders are mostly funded. We're probably the only first responder group that has to go and fundraise so we can hold our own, right.
MR. BUDDEN:
Q. Thank you. Does anybody else wish to speak to that?
WINSTON CLARKE:
A. Yes. Even though we sacrifice our hours and time

Page 212
to do all these fundraising efforts, at the end of the day when we can look across and see Mr. Sweetapple, it's worth it.
MR. BUDDEN:
Q. And nobody doubts that for a minute. I must say, I don't think anybody here would question that. In terms of recruitment, none of you appear to have been just new to the team in the last year or two.

How are you doing on the recruitment front? I guess both teams? Do you want to go first, Jeremy?
MR. CHIPPETT:
A. Yes, sure. For us, we get some of the younger guys now. We've picked up four or five members in the last few months that's 18, 19, 20 years old. That's just got out of high school and with lots of energy and lots of go.

Don't have the knowledge and experience of some the guys that's on our team. So then we have some other guys that's been around for 30 years, ah, I think I'm going to give it up. No, you're

|  | Page 213 |  | Page 215 |
| :---: | :---: | :---: | :---: |
| 1 | not. No, you're not giving it up. I can't go. | 1 |  |
| 2 | You haven't got to go in the woods anymore, you | 2 | Last year during the pandemic, we paused all that |
| 3 | can sit aboard the truck and tell the younger | 3 | and put it on hold. And this year when we |
| 4 | guys what to do. You have to try to maintain | 4 | advertised through our Facebook, it was our |
| 5 | everybody. | 5 | primary way of doing it. |
| 6 |  | 6 |  |
| 7 | We don't have a list of fellers jumping to get | 7 | We did have around 16 applications come in. And |
| 8 | on. So you got to try to keep the members you | 8 | internally we said we can probably fill around |
| 9 | have as happy as you can and try to say no, no, | 9 | ten spots. |
| 10 | you're not giving it up. You can sit there and | 10 |  |
| 11 | get an easier job and let the younger guys do the | 11 | The average age of our applicants were 32 years |
| 12 | harder stuff. | 12 | d this year. And I've been watching the |
| 13 |  | 13 | inquiry and paying attention to it the last week. |
| 14 | I mean, when you only got a population of 1,000 | 14 | And most of the people sitting around the table |
| 15 | and three parts is 60 or 70 years old, you really | 15 | e well above that age, I would imagine, in |
| 16 | got to... It's one of those things, you keep the | 16 | terms of search managers. So it was a pleasant |
| 17 | members you got. | 17 | surprise to see a lot of younger guys come into |
| 18 | MR. BUDDEN: | 18 | the team interested. |
| 19 | Q. Understood. Are all your members men or do you | 19 |  |
| 20 | have any female members? | 20 | So for us on, our team, we take a four-step |
| 21 | MR. CHIPPETT: | 21 | approach basically. We have new applicants log |
| 22 | A. No, we have four female members right now. | 22 | into the SARVAC website and complete a two-hour |
| 23 | MR. BUDDEN: | 23 | webinar. |
| 24 | Q. Okay. Out of? What's the total team size now? | 24 |  |
|  | Page 214 |  | Page 216 |
| 1 | MR. CHIPPETT: | 1 | Once that's complete, we do outdoor exercise for |
| 2 | A. Twenty-four. | 2 | basically a full day or half a day, where we get |
| 3 | MR. BUDDEN: | 3 | a chance to look at people and see are they |
| 4 | Q. Okay. Are they relatively recent addition | 4 | capable of moving around in the woods. Are they |
| 5 | have they been there for awhile? | 5 | team players? Can they communicate effectively? |
| 6 | MR. CHIPPETT: | 6 |  |
| 7 | A. No, some of them, they've been there | 7 | The third portion would be an interview and |
| 8 | ere's some in there 15, 20 years. And some | 8 | information session to say a large portion of our |
| 9 | there five or six years. | 9 | work is not necessarily missing berry pickers. |
| 10 | MR. BUDDEN: | 10 | It is fundraising. It's a commitment. So just |
| 11 | Q. Okay | 11 | don't think you show up with your backpack and |
| 12 | MR. CHIPPETT: | 12 | you go every day. It is picking up garbage on |
| 13 | A. Yeah. No, it's good | 13 | the highway. |
| 14 | MR. BUDDEN: | 14 |  |
| 15 | Q. Thank you. And, Mr. Goobie, have you anything to | 15 | I think we looked at our search data over the |
| 16 | say about recruitment? | 16 | last couple of weeks, and close to 35 percent of |
| 17 | MR. GOOBIE: | 17 | our searches have been directly related to mental |
| 18 | A. I'm going to let Cameron, our membership | 18 | health calls. So that has been definitely a |
| 19 | committee chair, speak to that one. | 19 | shift. In 1985, it was a moose hunter, a berry |
| 20 | MR. SNOW: | 20 | picker. Whereas now, the mental health piece is |
| 21 | A. Hi, Cameron Snow, Exploits Search and Rescue. | 21 | much more significant. |
| 22 | We're lucky in that we do have a larger | 22 |  |
| 23 | population to draw from in our membership drive, | 23 | And finally, we will put our members on a |
| 24 | shall we say. | 24 | six-month probation period. And within that |


|  | Page 217 |  | Page 219 |
| :---: | :---: | :---: | :---: |
| 1 | period, of course, we can meet with the | 1 | could you just elaborate, because it's of |
| 2 | membership committee and address any concerns. | 2 | interest and we've been looking at this |
| 3 |  | 3 | throughout the inquiry. In terms of the mental |
| 4 | Also, of course, there is training. So October | 4 | alth calls that you reference, I'd be |
| 5 | the 1st to the 3rd, coming up here in town, which | 5 | interested in hearing from the nature of the |
| 6 | is as Friday, a Saturday, a Sunday, all of our | 6 | calls, obviously, without specifics of |
| 7 | new people that we've accepted, which we have ten | 7 | identification, but, as well, the resources that |
| 8 | this year, will do basically a two-and-a-half-day | 8 | you have or you think you may need in terms of |
| 9 | training session which will give them the basic | 9 | support for mental health calls? |
| 10 | fundamentals to join the team and head out into | 10 | MR. SNOW: |
| 11 | the woods. | 11 | A. Sure, okay. Generally, I guess Roger would get a |
| 12 |  | 12 | call from the RCMP saying that the individual has |
| 13 | And as an additional part of that, anybody who is | 13 | gone missing and there is a concern for their |
| 14 | new that we take this year, we'll be pairing them | 14 | wellbeing. When we looked at our calls since |
| 15 | with a mentor. So someone who is brand new | 15 | 2017 to now, over 30, close to 35 percent have |
| 16 | showing up to the team, doesn't know where to | 16 | been directly related to that. |
| 17 | start, right away they'll have someone to (a) | 17 |  |
| 18 | communicate with on the way to a search, because | 18 | Unfortunately, in that time we have come across a |
| 19 | lots of times there's questions to as where we | 19 | fair number of times people who have |
| 20 | are. But once they're there, in the interest of | 20 | unfortunately died by suicide. And, of course, |
| 21 | their own safety and in the interest of being | 21 | that then directly involves members of our team |
| 22 | most effective with the people that we have, they | 22 | who are up close and personal with that scene, |
| 23 | will go to their mentor, obviously, and say sort | 23 | and the baggage that comes with that mentally. |
| 24 | of like where do we start here today. | 24 |  |
|  | Page 218 |  | Page 220 |
| 1 | MR. BUDDEN: | 1 | Part of our process here in our own team would be |
| 2 | Q. And you have 50 members of your team? Did I hear | 2 | a critical debriefing to follow. So once we come |
| 3 | that earlier today? | 3 | back, we would meet in our building and discuss |
| 4 | MR. SNOW: | 4 | basically sort of how you felt about that. But |
| 5 | A. Yes. So prior to the drive, we were around 38 or | 5 | the reality of it is, is that's not enough. And |
| 6 | 40. So now with 10 new intake, we'll be | 6 | when you're exposed to trauma like that |
| 7 | strong here | 7 | sometimes, and a lot of people in this room, I'm |
| 8 | MR. BUDDEN: | 8 | sure, can attest to that, that it takes time to |
| 9 | Q. Okay. And are any of your team members at the | 9 | digest and that first night, that second night |
| 10 | moment female or are they all men? | 10 | and well beyond where you really get time to |
| 11 | MR. SNOW: | 11 | think about it. |
| 12 | Q. Currently, we don't have any female members. We | 12 |  |
| 13 | have had female members in the past and have | 13 | We try to say to these bunch of burly fellows we |
| 14 | moved away. Job relocation, etcetera. | 14 | have in our room that you can talk about it. You |
| 15 | MR. BUDDEN: | 15 | know what I mean? If you have an issue, you come |
| 16 | Q. Okay. So obviously, you would be welcomed. | 16 | and see me and we'll follow up. But as we all |
| 17 | Female members would be welcomed. Just at the | 17 | know, that's not necessarily the case either. |
| 18 | moment there are none? | 18 | And people tend to keep things inside. You may |
| 19 | MR. SNOW: | 19 | be more inclined to tell your deepest darkest |
| 20 | A. Exactly. Of course. | 20 | secret to a stranger versus the guy who you see |
| 21 | MR. BUDDEN: | 21 | every day. |
| 22 | Q. Okay. | 22 |  |
| 23 | WILLIAMS, Q.C. | 23 | Recently, in our own, like through this |
| 24 | Q. Geoff, if I could before we leave. Mr. Snow, | 24 | conversation, and we knew we were coming here, we |


|  | Page 221 |  | Page 223 |
| :---: | :---: | :---: | :---: |
| 1 | did speak to our own membership about some of | 1 | have here in the province. It's an anonymous |
| 2 | these issues, and we did have a member who | 2 | phone call. With COVID we've eliminated |
| 3 | really, really had a hard time. And it was year | 3 | geography. You don't need to go to St. John's |
| 4 | before he went for help, really. And there's no | 4 | for an appointment. You can videoconference or |
| 5 | eed of that in terms of reaching out and having | 5 | whatever. And said this is a number for you to |
| 6 | accessibility to service | 6 | he said I think I would have reached out a |
| 7 | LLIAMS, Q.C. | 7 | t earlier. I think I would have been able to |
| 8 | Q. Did he have that? Do you feel | 8 | pick up that number. Those counsellors could |
| 9 | accessibility? | 9 | direct bill the association or whoever is |
| 10 | MR. SNOW: | 10 | sponsible, I guess, and that would have sort |
| 11 | A. I think that if I took it upon myself to go to | 11 | of, I think, paved the way for him to get help. |
| 12 | our coordinator Roger and say, Roger, I'm really | 12 | ILLIAMS, Q.C.: |
| 13 | having a hard time with this, then he would then | 13 | Okay. Thank you. |
| 14 | say, okay, you seek counselling and the | 14 | MR. BUDDEN: |
| 15 | association would pay for it if you didn't have | 15 | Q. Both Harry and Dave -- do you want Dave to go |
| 16 | that insurance or whatever yourself. | 16 | first, Harry? Okay. Maybe let Dave go first and |
| 17 |  | 17 | then Harry wants to speak. |
| 18 | A lot of our guys are independent contractors. | 18 | MR. MORROW: |
| 19 | They're rough and tumble, and they have a real | 19 | A. I just want to continue on what Cameron was |
| 20 | trouble with that. And plus, you're exposing | 20 | saying on training and stuff like that. One of |
| 21 | your vulnerability in the truest sense of the | 21 | the things that we have done as a team is we have |
| 22 | word. You're coming to a coordinator or to the | 22 | decided to do a lot of training around this. So |
| 23 | head of the team and saying I'm really struggling | 23 | we have brought people in from the Alzheimer's |
| 24 | with this. So I think people are inclined to | 24 | Association. We've brought in drug and alcohol |
|  | Page 222 |  | Page 224 |
| 1 | keep | 1 | counsellors from Central Health. Other mental |
| 2 |  | 2 | health organizations and things like that. And |
| 3 | And to put it in perspective, and we sort | 3 | they have come in and done presentations. |
| 4 | chuckled about this the other evening, the member | 4 |  |
| 5 | that we had who had a really hard time, he was | 5 | We've all done training on how to use Naloxone, |
| 6 | afraid of the dark. Okay. He was afraid to | 6 | on how to deal with people with dementia, and |
| 7 | drive in his vehicle by himself. And he said, | 7 | these sorts of things. And this is an ongoing |
| 8 | Cameron, I'll put it to you this way, on a | 8 | raining that when I started in the team, back in |
| 9 | Saturday night I had the option to stay home and | 9 | 1982, I would never have thought I would have to |
| 10 | watch a hockey game or go with my wife to my | 10 | do. But it's something that we're being forced |
| 11 | mother-in-law's and play Rummoli. And that's | 11 | into doing for ourselves, because our members are |
| 12 | where I went. I was afraid to stay by myself. | 12 | being more and more exposed to that all the time. |
| 13 |  | 13 |  |
| 14 | So really when you think about that in the big | 14 | The one thing I would like to see is Mental |
| 15 | picture we shouldn't be in that situation. And | 15 | Health First Aid training for all the members. |
| 16 | we talked about solutions, obviously, once we | 16 | But the last time I went and looked for it, it |
| 17 | knew we were coming here. And I said to him, | 17 | was expensive and we couldn't afford it, to be |
| 18 | like, what would you have liked to see? And I | 18 | perfectly honest. |
| 19 | think when we talked about it ourselves, he said, | 19 |  |
| 20 | like, Cameron, if you came to me and said here is | 20 | There are agencies out there who do teach that |
| 21 | a contact number -- and we know there are options | 21 | and whatever else like that, but we would have to |
| 22 | available, Doorways, the Mental Health Crisis | 22 | go find funding and all that kind of stuff. And |
| 23 | line. But if I had came to him and said this is | 23 | when I was looking for it, probably four or five |
| 24 | search and rescue dedicated counsellors that we | 24 | years ago, maybe six years ago, we just couldn't |

did speak to our own membership about some of these issues, and we did have a member who really, really had a hard time. And it was year before he went for help, really. And there's no need of that in terms of reaching out and having accessibility to service.

LIAMS, Q.C. accessibility?
MR. SNOW:
A. I think that if I took it upon myself to go to our coordinator Roger and say, Roger, I'm really having a hard time with this, then he would then say, okay, you seek counselling and the association would pay for it if you didn't have that insurance or whatever yourself.

A lot of our guys are independent contractors. They're rough and tumble, and they have a real trouble with that. And plus, you're exposing your vulnerability in the truest sense of the word. You're coming to a coordinator or to the head of the team and saying I'm really struggling with this. So I think people are inclined to
have here in the province. It's an anonymous phone call. With COVID we've eliminated geography. You don't need to go to St. John's You can videoconference or call, he said I think I would have reached out a ot earlier. I think I would have been able to pick up that number. Those counsellors could direct bill the association or whoever is ponsible, I guess, and that would have sort WILLIAMS, Q.C.:
Q. Okay. Thank you.

MR. BUDDEN
Q. Both Harry and Dave -- do you want Dave to go first, Harry? Okay. Maybe let Dave go first and then Harry wants to speak.
MR. MORROW:
A. I just want to continue on what Cameron was saying on training and stuff like that. One of the things that we have done as a team is we have decided to do a lot of training around this. So we have brought people in from the Alzheimer's Association. We've brought in drug and alcohol

## Page 224

counsellors from Central Health. Other mental health organizations and things like that. And they have come in and done presentations.

We've all done training on how to use Naloxone, on how to deal with people with dementia, and hese sorts of things. And this is an ongoing training that when I started in the team, back in 1982, I would never have thought I would have to do. But it's something that we're being forced into doing for ourselves, because our members are being more and more exposed to that all the time.

The one thing I would like to see is Mental Health First Aid training for all the members. the last time I went and looked for it, it was expensive and we couldn't afford it, to be perfectly honest.

There are agencies out there who do teach that and whatever else like that, but we would have to go find funding and all that kind of stuff. And years ago, maybe six years ago, we just couldn't

|  | Page 225 |  | $\text { Page } 227$ |
| :---: | :---: | :---: | :---: |
| 1 | afford it at the time because the cost was way | 1 | it. |
| 2 | more than what we could afford and we had to pay | 2 |  |
| 3 | for first aid. So I mean, you know. | 3 | We do have help from the RNC. They bring in |
| 4 | MR. BUDDEN: | 4 | counsellors for us, but one strike with the RCMP |
| 5 | Q. Thank you. Just before I get to Harry, just that | 5 | is in national policy. They only take care of |
| 6 | last comment. You're talking about not the | 6 | their own people and not the search and rescue |
| 7 | mental health of your own membership, but | 7 | people that are working for them. |
| 8 | training to deal with the mental health of those | 8 |  |
| 9 | you are searching for? The mental health | 9 | We've fought this tooth and nail over the years, |
| 10 | challenges of the people you may be searching | 10 | and I'm still arguing with Danny, and he agrees |
| 11 | for? | 11 | with me, but it's their national policy. They |
| 12 | MR. MORROW: | 12 | don't take care of us. They just take care of |
| 13 | A. Yeah. The mental health of our own members from | 13 | their selves. And I think that's one major |
| 14 | a trainer's perspective is not my focus. | 14 | thing. |
| 15 | MR. BUDDEN: | 15 |  |
| 16 | Q. Understood. | 16 | We're out doing the work for them. We're the |
| 17 | MR. MORROW: | 17 | best avenue they got for what they got to do, and |
| 18 | A. Yeah. I need to be able to train our members or | 18 | if we come back with a problem they won't even |
| 19 | get training for our members so that they can | 19 | take care of us. So there's something wrong with |
| 20 | deal with these situations when they come upon | 20 | that issue. And that's not from just -- I'm not |
| 21 | them. Because we have on numerous occasions run | 21 | saying Newfoundland B Division. That's a |
| 22 | into people who are fragile. And you have to be | 22 | national policy which is garbage for our own |
| 23 | very, very careful how you talk to them because | 23 | people. |
| 24 | you don't want to push them over the edge. You | 24 |  |
|  | Page 226 |  | Page 228 |
| 1 | want them to survive. You want them to prosper. | 1 | We have to keep a certain amount of money in our |
| 2 |  | 2 | own little budget that we get, just in case we |
| 3 | You don't want to have to come back, as we have | 3 | have to pay for our own people to go see a |
| 4 | in some occasions, come back a short time later | 4 | psychiatrist. And that's not right. |
| 5 | and have to remove him, remove the body. And | 5 | MR. BUDDEN: |
| 6 | we've had to do that too. And it's not something | 6 | Q. As you know, next week we will be looking at a |
| 7 | that you want to have to do, but it's something | 7 | search that might raise some of these issues. So |
| 8 | that we're having to do much more frequently than | 8 | well, certainly, that's not the last we'll hear |
| 9 | we used to. | 9 | on this particular topic. Far from it. |
| 10 | MR. BUDDEN: | 10 |  |
| 11 | Q. Mr. Blackmore? | 11 | Those really were all the questions I had. What |
| 12 | MR. BLACKMORE: | 12 | I'd like to do is just remind members that this |
| 13 | A. Yeah. Mental health issues with us now are a big | 13 | is a public inquiry into the state of search and |
| 14 | thing. Roger said 35 percent of their calls. I | 14 | rescue, looking for recommendations to go |
| 15 | say my team is 65 percent. If I had a dollar for | 15 | forward. |
| 16 | every time I went out through the door looking | 16 |  |
| 17 | for someone suicidal, I wouldn't have to do no | 17 | Commissioner Igloliorte has heard a lot from you |
| 18 | more fundraising, we're that busy with it. | 18 | folks today. |
| 19 |  | 19 |  |
| 20 | But one big thing that I have to complain about, | 20 | Before I turn it over to my colleagues to |
| 21 | and we've been fighting this ever since. We | 21 | question you and to the Commissioner to question |
| 22 | fought with Department of Justice. We finally | 22 | you, is there any sort of final comment that any |
| 23 | got some (inaudible) in the EAP, which is next to | 23 | of you wish to say about that, about the state of |
| 24 | impossible. But anyway. And we do go through | 24 | search and rescue and about possible |

## Page 229

recommendations going forward that's sort of something that really hasn't been covered that you want to speak to?

I'll give everybody a chance to answer. So just speak up as you wish. Mr. Clarke, I believe you were going to say something? I see you had your mask down. Okay.
MR. GOOBIE:
A. Roger Goobie. I'll just speak to one more issue that is not a problem at the present moment, but in the past I guess it's posed a big problem to our team.

What has happened in the past, we get called out on a search by the RCMP and we are told how many members they wanted to attend. And I'll just speak to a couple of incidents. That we got into trouble of trying to do what we were tasked to do with a limited number of people.

I'll speak to one ice recovery search that we had in the Badger Lake area. And this went on for a couple of days trying to recover the lady. And

Page 230
when we got there towards the third day or so, I was told that you need to bring a half a dozen members tomorrow to the search.

Anyway, my comment back was you can tell me how many sandwiches you are going to pay for, but please don't tell me how many members, volunteers that are willing to go to the site that I can bring.

And I'll speak to another instance that we were called for a body recovery for a gentleman that had passed away into a small camp that he had built.

We were requested four or five members to go there. We were told initially, the initial report was four- or five-minute walk off the highway. When we got there at 10:30 that night and started to go in to find the gentleman, it ended up to being close to four- or five-kilometre walk to get into him.

It was not a trail. It was just, I would call, a

Page 231
goat path going in through the woods. It was in and out between trees, up over rocks, and everything else. So we left the road that night with, I think, four or five members that night. At 10:30 at the night. And we got back to the highway with the body the next morning at 5 a.m.

Let me tell you, I probably wasn't the most popular search manager that night for getting the gentleman. And I'll give credit. We had two RCMP members that was with us that night and we had two paramedics with us as well. And everybody took turns of getting that gentleman back out. But everybody's arms was quite a few inches longer the next morning.

So we could go into a lot of unknowns. And I met with the staff sergeant at the detachment after that, and we come to agreement that when the initial call comes in, I do a full call-out to our membership now.

We got people that is training all the time. They're willing and able to go, and they're

## Page 232

trained to go. And when you starts picking and choosing members, you rub some people the wrong way.

The next time you really needs everybody, they're going to say, well, you didn't need me the last time, so maybe I got other more important things to do this time. So we don't want people being left out and under-utilized.

So the agreement we came to at the local detachment here, has been working really good, is that we make a full call-out. And after a couple of hours on site, if we sees that we don't need everyone, we ask the question to the membership, do you want to go back to work or do you have more pressing things to do with your family. And we scale down from there, if necessary.

So I just wanted to bring that forward. That it should not be by dictating to the membership when it's only most times a few sandwiches and gas involved. Not big expenses. But the value that then -- the unknowns that we most times face when

## Page 233

we're out there, that we certainly, for a safety perspective, that most times we need people on the ground, too, to help out.

## MR. BUDDEN:

Q. Thank you. Are there any other members who wish to speak now from the Exploits or Red Indian Lake SAR communities?

Well, now one thing I overlooked, I'll just go back to Dave about. Your training. You're the training officer within the Exploits team?
MR. MORROW:
A. Was for many years.

MR. BUDDEN:
Q. Okay.

MR. MORROW:
A. Now I'm just a member of the training committee.

MR. BUDDEN:
Q. Okay. You might be able to --

MR. MORROW:
A. I tried to resign for five years and Roger wouldn't let me. So I finally managed to get off of that job, yes.

## Page 234

MR. BUDDEN:
Q. But you're barely off, so you can speak to some of the training stuff?

MR. MORROW:
A. Yes. Did you have any specific questions or did you just want me to do a quick overview?

MR. BUDDEN:
Q. Well, both actually. Maybe give a quick overview. But I'll tell you a couple of things in advance I'm going to be asking you. One is, do you train with other teams? The others, do you train with any of the dispatching agencies, particularly the RCMP? So take it away.
MR. MORROW:
A. Training has changed since 1982 when I first started. When I first started, the only training we got was the little bit of training we got from the couple of RCMP officers who started the team.

When the association started, they got a grant. They created a standardized training program for all the teams in the province, which was incredibly valuable because most of the teams in the province up to that point were basically
cobbling together whatever stuff they could. And there was no consistency whatever, especially if we were called in to assist someone else.

Once this new training standard for the province came in, it made it much easier for us to work with other teams, because now we were all working to the same training standard. We all did grid searches the same way. Our radio procedures were all the same. We are all trained to the same standard in map and compass, and GPS and land navigation, and that kind of thing.

We were all trained to the same level in understanding the psychology of missing persons or what the procedures were through a search and what search techniques you could use and how to use those search techniques. And those are things that we still train to now.
several years ago I was fortunate enough to go to Toronto for all of the trainers. Trainers from all over the country. I think Robert was probably there as well. Met in Toronto to

Page 236
discuss the new program that was introduced nationwide.

So now all of the search and rescue teams in the country are now training to a national standard. I do have a problem, because I don't have any of the instructional aids that I really need to implement that whole program. So I'm kind of in a situation where I'm using all the instructional aids I used for the old Searcher 1, Searcher 2 program, while I'm trying to teach the new Searcher program that is nationalized, and trying to pair the two together. But I'm still working on that.

But we train extensively. All of the teams in the province are trained to the same standard. So when we go and work with Deer Lake team or Red Indian Lake team or the Glovertown team, or if for some reason we end up out on the east coast helping with a really big search or something like that, we are all trained to that same standard. So we can mesh fairly well together without too much difficulty. And it's been like


|  | Page 241 |  | Page 243 |
| :---: | :---: | :---: | :---: |
| 1 | out that Canada, strangely enough, is actually a | 1 | So there are programs available and hopefully |
| 2 | leader in this area, and there are programs | 2 | that can be included as a part of the report. Is |
| 3 | available. | 3 | that answering your question? |
| 4 |  | 4 | RALPH, Q.C.: |
| 5 | You've mentioned one of them, which is Mental | 5 | Q. Yes. Thank you very much. |
| 6 | Health First Aid, which is the same as general | 6 | MS. BRADLEY: |
| 7 | First Aid in that it doesn't teach you to be a | 7 | A. Thank you. |
| 8 | psychologist. It actually teaches you how to | 8 | RALPH, Q.C.: |
| 9 | identify problems in somebody else and what to do | 9 | Q. Richard? Mr. Smith, are you aware of any other |
| 10 | in order to -- long enough to get them somewhere | 10 | jurisdictions that would be dealing with these |
| 11 | to get help. | 11 | issues particularly well, especially, I guess, |
| 12 |  | 12 | the trauma and first responders? And I guess are |
| 13 | So if somebody cuts themselves, you stop the | 13 | you aware of any sort of preventive courses and |
| 14 | bleeding. You don't suture it, in other words. | 14 | also sort of courses for addressing, or treatment |
| 15 | And that is available and it's a Train the | 15 | for addressing, programs for addressing the |
| 16 | Trainer program. So if funds can be found to | 16 | impact of trauma? |
| 17 | train one person, they, in turn, can train | 17 | MR. SMITH: |
| 18 | others, which is ideal because to have somebody | 18 | A. Richard Smith, Commissioner. Counsel, yes. And |
| 19 | who is a search and rescuer being able to train | 19 | I certainly agree and concur with what Louise had |
| 20 | others, they understand the issues far better. | 20 | to say. That was excellent. |
| 21 |  | 21 |  |
| 22 | There's also another program called The Working | 22 | There are a number of search and rescue training |
| 23 | Mind. And there is one that has been adapted for | 23 | manuals out there now, both from Search and |
| 24 | first responders, specifically for them. And | 24 | Rescue Basic SAR Skills, Search and Rescue |
|  | Page 242 |  | Page 244 |
| 1 | unlike Mental Health First Aid, it is a | 1 | Leadership and Management that cover CISM, |
| 2 | self-assessment tool. And it allows you to | 2 | critical distress management for stress injury. |
| 3 | colour code it, and allows you to see which | 3 | And they go over exactly what Louise had |
| 4 | colour you're in and what to do when you are | 4 | mentioned here, so that there's a general |
| 5 | experiencing some of those symptoms. | 5 | knowledge and education. |
| 6 |  | 6 |  |
| 7 | So there actually are programs in Canada that are | 7 | But it does take the province and provincial |
| 8 | being adapted in other countries, and they are | 8 | input to take that program forward on behalf of |
| 9 | available. And so I think and hope it's | 9 | the ground search and rescue personnel. |
| 10 | something that we will see in the final report, | 10 |  |
| 11 | because they have been very successful in similar | 11 | So British Columbia and Alberta, I'll speak to |
| 12 | groups throughout the country. | 12 | them. And the RCMP also have a stress injury or |
| 13 |  | 13 | stress management program where each of the RCMP |
| 14 | And also to your point about being able to access | 14 | members get a little tiny stress management |
| 15 | mental health services anonymously. E-Mental | 15 | booklet. |
| 16 | Health is another program that can be made | 16 |  |
| 17 | available. | 17 | So in Alberta, as an example, through Alberta |
| 18 |  | 18 | Emergency Management Agency, they issue a stress |
| 19 | So there are a number of things. Of course, they | 19 | management booklet, some are the RCMP's, to all |
| 20 | come with a cost. And that is some of the issue. | 20 | the GSAR personnel. So they understand to back |
| 21 | And they take time. And like general First Aid, | 21 | up their basic training or SAR management |
| 22 | you take it once and it has to be updated every | 22 | training, here is what you need to look at for |
| 23 | so often. | 23 | the signs and symptoms working with your teams |
| 24 |  | 24 | and personnels. Here are the list of the peer |


|  | Page 245 |  | Page 247 |
| :---: | :---: | :---: | :---: |
| 1 | groups and also the teams that are available for | 1 | RALPH, Q.C.: |
| 2 | you to contact. | 2 | Thank you very much. I have no further |
| 3 |  | 3 | questions. Thank you. |
| 4 | And that's provided through Occupational Health | 4 | MR. BUDDEN: |
| 5 | and Safety and/or through emergency management | 5 | Ms. Bedford, have you any questions? |
| 6 | agencies where they get their tasking members | 6 | MS. BEDFORD: |
| 7 | from to provide the GSAR delivery in the field on | 7 | No, I don't. Thank you. |
| 8 | behalf of the police. | 8 | MR. BUDDEN: |
| 9 |  | 9 | Mr. Williams, have you any questions? |
| 10 | And British Columbia is the exact same way. And | 10 | WILLIAMS, Q.C.: |
| 11 | it's probably due to the number of incidents that | 11 | I have nothing further. I think I've had |
| 12 | have been undertaken over the last 45 years, and | 12 | everything I wanted to ask. Thank you. |
| 13 | also the number of disasters that ground search | 13 | MR. BUDDEN: |
| 14 | and rescue has been involved in and responding to | 14 | I believe Mr. Williams's client may have had a |
| 15 | in the west. | 15 | comment he wanted to make? |
| 16 |  | 16 | MR. SWEETAPPLE: |
| 17 | Everything from earthquakes, to tornados, to | 17 | Well, anyway, on behalf of myself and my wife, |
| 18 | floods, to wild and urban fire interface. So | 18 | I'd like to thank all you guys for what you've |
| 19 | GSAR has played a significant role in those, that | 19 | done for me. |
| 20 | disaster. It's kind of been the impetus to get | 20 |  |
| 21 | that up and running. | 21 | I'm familiar with most of the Buchans Junction |
| 22 |  | 22 | and the Millertown people, but I want to thank |
| 23 | So little booklets, training, and then the | 23 | you again from the bottom of my heart. Thank you |
| 24 | Province standing behind it and covering the | 24 | very much. You done a great job. |
|  | Page 246 |  | Page 248 |
| 1 | ground search and rescue personnel in those | 1 | COMMISSIONER IGLOLIORTE: |
| 2 | areas. | 2 | I want to thank you for showing me the good bake |
| 3 |  | 3 | apple places. I'm going to go there looking next |
| 4 | It is behind in some other provinces. And again, | 4 | time myself. |
| 5 | that's just based on maybe a lack of emergency | 5 | WILLIAMS, Q.C.: |
| 6 | management programming development. In that | 6 | Don't go by yourself. |
| 7 | particular case, a lack of sometimes coordination | 7 | MR. SWEETAPPLE: |
| 8 | when it comes to health services for emergency | 8 | hat's the problem. Nobody knew about Weasel |
| 9 | service providers. | 9 | Pond. Now everybody knows it. |
| 10 |  | 10 | MR. BUDDEN: |
| 11 | And we've seen that in the past where it's taken | 11 | Take an (inaudible) with you, Commissioner, |
| 12 | a long time for firefighters to get the cancer | 12 | please. Commissioner, that is all the evidence |
| 13 | recognition from on-duty related injuries and | 13 | we have for today. In the morning we will start |
| 14 | cancer treatments. So now we're playing catchup. | 14 | with the evidence of Ms. Bedford's client. I do |
| 15 | And certainly, police have seen that as well as | 15 | anticipate that we will conclude tomorrow. I |
| 16 | Sergeant Williams will attest to. That's why | 16 | think that's likely, given how we've moved |
| 17 | they have their little booklets that are out | 17 | through today quite smoothly. |
| 18 | there. | 18 |  |
| 19 |  | 19 | Do you anticipate your clients will wish to give |
| 20 | I have one of the booklets here in my backpack | 20 | evidence at the end, Mr. Williams? |
| 21 | here, but I could show you. But they certainly | 21 | WILLIAMS, Q.C.: |
| 22 | are out there and they're great programs. They | 22 | Not certain. We're just going to let it flow. |
| 23 | just need to be funded. | 23 | If they do, it will be a very short period of |
| 24 |  | 24 | time, if they want to have anything. But they'd |

## Page 249

1 like to hear everything first and then assess 2 that.

## MR. BUDDEN:

Okay.
COMMISSIONER IGLOLIORTE:
Yeah. Well, the only issue I have is making sure that we don't keep volunteers longer than we have to. We're all paid handsomely for what we do. At least I am. I don't know about you fellows.

So I want to make sure that volunteers who take time off of work, we respect their time schedule. And so if you could just take a minute to check that out, make sure that if they want to be here they can be here. But if they got to be away, we don't call them back at a later time.

So five minutes and then we'll see where we're going.
MR. BUDDEN:
That sounds good.

## (Inquiry is adjourned)

## CERTIFICATE

I, Beverly Guest, of Elite Transcription, of St. John's, in the Province of Newfoundland and Labrador, hereby certify that the foregoing, numbered 1 to 249, dated September 23, 2021, is a true and correct transcript of the proceedings which has been transcribed by me to the best of my knowledge, skill and ability.

Certified By:


Beverly Guest,
Court Reporter

activities [4]-183:13, 190:16, 239:18, 239:19
actual [8]-69:3, 99:5, 113:22, 114:3, 114:19, 115:2, 166:10, 197:12
adapted [2]-241:23, 242:8
add [14]-12:1, 30:16, 30:21, 93:13, 93:15, 98:8, $103: 5,103: 8$, 117:7, 117:22, 120:5, 169:8, 191:21, 196 :21
added [1] - 143:1 addition [2]-13:7, 16:1
additional [1] - 217:13
Additionally [1] 15:12
additions [1]-214:4
address [1]-217:2
addressing [3] -
243:14, 243:15
adds [1]-43:9
adequate [1]-95:23
adjoining [1] - 95:10
adjourn [1] - 190:4
adjust [2]-53:21, 71:9
adjusted [1]-65:11
administer [2]-92:2, 92:5
administrative [1] 4:24
admit [1] - 107:10
advance [3]-88:1, 234:10, 239:19
advertised [1]-215:4
advice [1] - 7:14
advised [7]-15:16, 36:12, 88:20, 148:2, 160:23, 161:1, $161: 4$ aerial [3] - 44:8, 60:23, 61:2
affected [1] - 39:4
affiliation [1]-180:21
afford [5] - 77:11, 207:20, $224: 17$, 225:1, 225 :2
afield [1]-95:10
afraid [6] - 18:7, 18:14, 19:24, $222: 6$, 222:12
afternoon [11] - 41:14, 44:6, 57:8, 58:8, 69:16, 100:17, 119:9, 119:12,

120:21, 125:15, 134:18
afterwards [2]-80:10, 191:14
age [7]-121:5,
140:23, 148:16,
166:4, 187:19,
215:11, 215:15
age-wise [1] - 187:19
agencies [8]-6:5, 152:17, $211: 15$, 211:16, $224: 20$, 234:12, 237:4, 245:6
Agency [1]-244:18
agency [2]-98:11, 237:8
ages [1] - 187:19
ago [13]-9:21, 88:11, 128:16, 146:3, 176:15, $185: 23$, 189:5, 192:17, 208:18, $224: 24$, 235:21, 239:14
agree [1] - 243:19
agreed [2]-135:4,
161:8
agreement [4] - 32:23, 161:7, $231: 19$, 232:11
agrees [1]-227:10
ahead [4]-12:22, 47:15, 101:18, $136: 2$
aid [5]-62:12, 79:12, 92:2, 92:5, 225:3
Aid [8] - 198:9, 198:13, 198:14, 224:15, 241 :6, 241:7, 242:1, 242:21
aids [2]-236:7,
236:10
air [24]-6:5, 15:4, 15:7, 22:3, 24:19, 33:8, 34:9, 36:10, 36:20, 38:11, 38:16, 44:12, 62:3, 75:22, 76:13, 77:11, 77:14, 91:10, 101:13, 154:15, 161:17, 162:4, 169:21, 193:2
Air [6] - 15:18, 15:19, 75:19, 75:24, 76:20, 76:22
aircraft [16]-15:1, 15:10, 15:23, 33:11, 33:15, 76:6, $113: 2$, 113:5, 113:18, 113:19, $121: 12$, 144:10, $144: 16$, 154:24, $171: 20$, 173:10

Airlines [1] - 15:10
airtime [1] - 34:18
Alberta [4]-162:14, 244:11, 244:17
alcohol [1] - 223:24
alders [1] - 19:17
alert [1]-128:4
alike [3]-71:7, 71:8, 96:10
alive [10]-65:8, 89:21,
102:1, 104:3,
104:11, 107:17,
117:11, 132:5,
132:18, 133:4
allotment [1] - 76:23
allow [2]-42:17, 80:7
allows [3]-81:9, 242:2, 242:3
allude [4]-47:7,
48:21, 60:4, 113:22
alluded $[9]-42: 11$,
46:6, 47:1, 63:1,
72:2, 110:10, 137:9,
137:18, 145:12
almost [2]-52:13,
174:9
alongside [3]-53:8,
109:14, 110:7
altogether [1]-26:5
Alzheimer 's $\mathrm{s}[\mathrm{]}$ 223:23
Ambulance [1] 198:11
amount [4]-160:14,
181:11, 209:11, 228:1
analysis [2]-67:5, 67:13
AND [1] - 82:7
Andrews [1] - 138:20
annual [1]-209:7
ano [1] - 84:3
anonymous [1] 223:1
anonymously [1] 242:15
answer [5] - 45:11, 85:15, 97:12, 167:17, $229: 5$
answered [1] - 240:13 answering [1]-243:3
antenna [1]-176:9
anticipate [3]-4:7, 248:15, 248:19 antici pated [1] 143:12
anyway [10]-43:19, 64:22, $100: 2,104: 5$, 107:12, 180:4,

Page



| ```103:10, 104:24, 105:3, 105:11, 107:22, \(108: 2\), 116:23 case [12]-16:11, 98:12, \(130: 24\), 131:21, \(133: 20\), 148:3, 152:19, 162:20, 174:15, 220:17, \(228: 2,246: 7\) cases [1] - \(238: 24\) catchup [1]-246:14 categories [1] - 201:13 ceiling [2] - 55:3, 68:11 cell [8]-42:15, 72:14, 72:20, 75:2, 126:11, 144:4, 144:7, 199:21 Cell [1] - 72:16 Central [3]-181:15, 192:19, \(224: 1\) Centre [18]-14:22, 20:14, 35:5, 42:16, 42:18, 42:19, 43:1, 51:18, 65:22, 73:17, 90:10, \(104: 6\), 105:22, 177:13, 181:14, 188:7, 191:1, 196:10 centre [3]-75:7, 87:4, 185:8 Centres [1] - 14:22 certain [6] - 18:10, 96:10, 98:5, 126:18, 228:1, \(248: 22\) certainly [35] - 12:23, 40:13, 40:14, 41:9, 64:13, 73:4, 73:8, 73:10, 74:1, 75:4, 75:11, 75:24, 76:8, 76:9, 76:15, 77:10, 77:11, 79:6, 135:20, 136:6, 162:11, 163:4, 167:12, 182:23, 183:1, \(191: 23,191: 24\), 195:24, \(196: 5\), 196:6, \(228: 8,233: 1\), 243:19, 246:15, 246:21 Certainly [3] - 163:8, 168:9, 176:13 chain [1] - 98:19 chair [1]-214:19 challenge [13]-41:12, 42:10, 43:10, 72:13, 73:4, 74:16, 206:12, 206:24, 207:24, 208:6, 208:11,``` | $\begin{aligned} & \text { 209:1, 209:5 } \\ & \text { challenged }[1]-72: 15 \\ & \text { challenges }[4]- \\ & \text { 40:16, } 72: 3,72: 7, \\ & 225: 10 \\ & \text { challenging }[2]- \\ & \text { 143:14, 208:11 } \\ & \text { chance }[7]-30: 18, \\ & 30: 23,104: 15, \\ & 107: 19,165: 13, \\ & 216: 3,229: 5 \\ & \text { change }[7]-39: 3, \\ & 121: 3,121: 13, \\ & 121: 14,136: 2, \\ & 168: 19,175: 7 \\ & \text { changed }[5]-41: 9, \\ & 135: 8,147: 13, \\ & 175: 16,234: 15 \\ & \text { changeover }[1]- \\ & 237: 15 \\ & \text { changes }[5]-39: 20, \\ & 121: 10,135: 20, \\ & 170: 24,173: 3 \\ & \text { changing }[1]-164: 21 \\ & \text { channel }[4]-32: 22, \\ & 33: 5,33: 6,34: 13 \\ & \text { channels }[3]-76: 5, \\ & 76: 19,76: 22 \\ & \text { charge }[1]-6: 22 \\ & \text { charged }[2]-184: 1, \\ & 184: 2 \\ & \text { Charles }[1]-192: 18 \\ & \text { chats }[1]-107: 8 \\ & \text { cheap }[1]-197: 7 \\ & \text { check }[2]-41: 22,44: 2 \\ & \text { checked }[3]-23: 14, \\ & 103: 17,108: 22 \\ & \text { checklist }[1]-29: 20 \\ & \text { checks }[2]-108: 16, \\ & 108: 24 \\ & \text { Ches }[2]-3: 4,51: 1 \\ & \text { chief }[1]-189: 19 \\ & \text { child }[2]-27: 4,94: 7 \\ & \text { children 's }[1]-178: 8 \\ & \text { CHIPPETT }[37]- \\ & 10: 15,29: 1,48: 23, \\ & 49: 7,52: 11,53: 13, \\ & 54: 5,54: 15,55: 1, \\ & 60: 6,61: 13,61: 17, \\ & 61: 21,84: 1,84: 11, \\ & 84: 17,85: 1,85: 6, \\ & 94: 1,95: 16,96: 9, \\ & 96: 16,106: 15, \\ & 106: 21,107: 2, \\ & 111: 13,167: 18, \\ & 188: 1,205: 20, \\ & 209: 9,209: 20, \\ & 210: 1,212: 14, \\ & 213: 21,214: 1, \\ & \text { 21, } \end{aligned}$ | 214:6, 214:12 <br> Chippett [16]-10:16, 28:21, 30:15, 52:4, 84:2, 84:18, 85:16, 93:18, 93:24, 95:7, 103:22, 167:16, 192:5, $196: 21$, 201:4, $205: 9$ <br> choice [1]-195:15 <br> choosing [1]-232:2 <br> chopper [14]-62:6, <br> 65:13, 65:17, 65:19, <br> 65:23, 90:9, 90:13, <br> 92:23, 113:10, <br> 117:11, 117:13, <br> 117:15, 117:17, <br> 117:19 <br> Christmas [3]-79:9, 196:1, $204: 9$ <br> chuckled [1]-222:4 <br> church [1] - 180:20 <br> churches [2]-206:11, 207:12 <br> cigarette [4]-101:3, 124:2, 124:3, 175:1 <br> circle [1] - 193:17 <br> circled [1]-193:17 <br> circumstance [2]- <br> 99:5, $131: 3$ <br> circumstances [4] - <br> 13:2, 166:5, 168:4, <br> 205:10 <br> CISM [1] - 244:1 <br> citizens [3]-75:9, <br> 75:13, 185:5 <br> Civil [1] - 15:19 <br> civilian [1] - 15:14 <br> clarification [4]-40:7, <br> 50:18, 58:5, 96:21 <br> clarified [1] - 80:12 <br> clarify [2]-51:16, <br> 130:17 <br> clarity [1]-27:20 <br> CLARKE [26] - 9:7, <br> 48:7, 64:17, 89:4, <br> 89:11, 90:1, 90:6, <br> 90:16, 90:21, $91: 2$, <br> 91:11, $91: 21,92: 4$, <br> 92:8, 92:13, 92:20, <br> 93:1, 93:6, 102:16, <br> 105:19, 106:2, <br> 106:11, 106:18, <br> 106:23, 107:4, <br> 211:23 <br> Clarke [8]-9:8, 61:10, 64:11, 64:16, 88:17, 102:15, 105:18, 229:6 <br> clean [3]-201:21, | ```202:2, 202:16 cleaned [3]-46:21, 56:6, 64:5 cleaning [2] - 56:12, 183:21 cleanup [1] - 201:20 clear [3]-33:1, 55:3, 156:10 cleared [1]-32:8 clearing [2] - 36:17, 69:17 Clerk [6]-17:1, 20:2, 81:22, 82:15, 105:3, 114:15 CLERK [8] - 1:3, 4:22, 80:15, 80:20, 82:1, 82:11, 190:3, \(190: 9\) clerk [1]-4:24 client [3]-156:11, 247:14, \(248: 14\) clients [2]-80:8, 248:19 close [18]-10:13, 23:6, 24:4, 70:15, 100:5, 102:6, 105:15, 113:3, \(151: 23,180: 22\), 193:20, \(193: 22\), 193:24, 195:4, 216:16, 219:15, 219:22, \(230: 21\) closer [4]-53:17, 138:9, 149:9, 172:6 closest [1]-62:23 closure [1]-194:15 clothes [1]-97:1 clothing [8] - 38:8, 70:10, 70:11, 70:24, 71:12, \(123: 20\), 161:16, \(161: 24\) cloud [1]-69:17 Club [2] - 179:17, 179:21 clue [4]-37:9, 44:15, 100:22, \(161: 6\) clues [3]-37:6, 41:23, 70:18 Co [1] - 146:17 co-search [1]-146:17 Coast [2] - 14:20, 15:12 coast [1] - 236 :20 cobbling [1]-235:1 code [1] - 242:3 collaborated [1]-84:9 collaborative [1] - 84:9 colleague [1]-6:19 colleagues [1] -``` | ```228:20 collective [1]-101:13 Collins [1] - 48:20 Colonel [2]-114:20, 156:12 COLONEL [2] - 114:21, 115:1 colour [2]-242:3, 242:4 Columbia [2]-244:11, 245:10 coma [1]-125:7 combined [1]-15:7 comfort [1] - 92:3 comfortable [1] - 153:22 coming [22]-1:23, 5:13, 5:16, 5:22, 6:17, 34:3, 65:4, 67:21, 75:6, 89:7, 96:3, 117:11, 149:17, 178:14, 184:11, 195:5, 196:2, 217:5, \(220: 24,221: 22\), 222:17, \(237: 23\) command [8]-19:15, 63:15, 87:4, 98:19, 146:11, 147:13, 172:4, \(177: 5\) Command [54] - 20:14, 35:4, 42:4, 42:11, 42:16, 42:18, 42:19, 43:1, 45:23, 51:18, 62:13, 63:10, 63:20, 65:13, 65:22, 66:3, 68:17, 69:1, 69:8, 73:17, 90:10, 104:6, 105:22, 138:1, 139:1, 143:16, 143:21, 144:5, 144:8, 144:12, 145:12, 145:16, \(145: 22\), 146:5, 146:13, 147:4, 147:11, 160:20, 172:7, 174:6, 176:8, 176:13, \(176: 23\), 177:2, 177:12, \(181: 2,181: 4\), 181:14, 182:5, 188:7, 191:1, 194:20, 196:10 commander [6] - 85:12, 85:17, 86:12, 86:20, 86:23, \(156: 4\) commanders [4] - 85:13, 85:17, 86:13, 172:5``` |
| :---: | :---: | :---: | :---: | :---: |

comment [12]-55:21,
67:16, 95:13,
102:21, $166: 21$,
201:4, $201: 16$,
210:17, 225:6,
228:22, $230: 5$,
247:15
comments [4]-4:8, 6:18, 162:12, 163:4 commercially [1] -
35:10
Commission [8]-1:4,
1:16, 1:19, 1:21, 3:11, 12:19, 80:21,
190:10
Commissioner [23] 1:5, 1:6, 1:15, 2:13, 2:17, 7:12, 7:18, 8:9, 12:13, 13:7, 16:5, 17:7, 80:2, 107:24, 114:2, 175:24, 190:13, 228:17, 228:21, $240: 9$, 243:18, 248:11, 248:12
COMMISSIONER [19]

- 1:7, 4:11, 7:21, 8:10, 80:5, 80:23, 105:9, 112:13, 112:17, 112:23, 118:19, 176:5, 181:16, 183:4, 184:18, $186: 14$, 187:23, $190: 19$, 248:1
commitment [6]-3:9,
5:8, 17:17, 200:7,
202:13, 216:10
commitments [4]47:6, 60:9, 95:21, 188:6
committed [2] -
200:22, 205:17
committee [8] 139:20, $176: 24$, 177:17, 180:1, 214:19, 217:2, 233:17, $239: 16$
committees [1] 184:4
common [1] - 72:8
communicate [7] 144:16, 144:17, 144:20, 145:5, 146:12, 216:5, 217:18
communicating [1] 239:8
communication [11] 42:23, 43:9, 47:17,

74:11, 74:14, 144 :2,
144:4, 145:1,
145:10, 145:13,
238:4
communications [7]-
33:10, 42:16, 72:1,
72:3, 72:9, 72:13,
157:16
communities [2] 10:21, $233: 7$
community [16] -
3:14, 9:13, 10:4, 11:1, 75:8, 75:9, 178:14, 184:19, 185:1, 185:4, $191: 3$, 192:6, 195:6, 196:1, 199:24, 206:12
company [1] - 16:1
compare [1] - 115:18
compared [1]-70:24
comparing [2] -
115:11, 115:21
compass [1]-235:11
competing [1] -
206:10
complain [1] - 226:20
complete [3]-120:7, 215:22, 216 :1
completed [3]-36:12, 43:24, 51:24
completeness [1] -
175:10
complicated [1] 206:22
comprehensive [3] 19:23, 99:17, 240:11
computer [4]-186:22,
187:2, 187:4, 187:16
concentrated [1] 109:12
concept [1]-27:9
concern [1]-219:13
concerned [1] -
104:18
concerns [4]-3:12, 125:7, $217: 2$
conclude [1] - 248:15
conclusion [1] 191:11
concur [1]-243:19
condition [4]-88:19, 88:23, 170 :22, 176:18
conditions [9]-32:15, 36:16, 54:23, 91:9, 121:6, 123:21, 131:4, 168:2, 170:11
conducted [3]-152:3, 154:4, 192:20
confirm [1] - 128:24
confused [1]-150:19
conjunction [4] -
18:18, 172:13,
174:5, 179:24
conjunctions [1] -
84:4
conscious [1]-90:19
consider [2]-132:17, 150:20
consistency [1] -
235:2
Constable [4]-85:20,
127:7, 151:7, 152:20
consult [2]-159:9,
159:12
consultant [2]-7:19, 8:3
consultation [4] -
152:6, 152:16,
154:7, 161:1
consultations [1] 179:16
consulted [1] - 156:11
contact [19]-13:17,
24:10, 27:21, 28:13,
32:22, 33:2, 33:3,
33:7, 81:5, 144:7,
144:8, $144: 9$,
144:11, $154: 20$,
154:22, 157:11,
200:19, $222: 21$,
245:2
contacted [6]-29:3,
29:8, 34:13, $127: 24$,
151:6, $151: 8$
contacts [1] - 41:3
container [1] - 101:3
contemporaneous [1]

- 81:20
continue [4]-50:16,
95:4, 133:2, 223:19
continued [11]-31:3,
34:12, 34:21, $36: 6$,
49:9, 54:8, 132:11,
159:2, 167:5, 169:1,
169:21
continues [3] -
158:22, $169: 24$,
171:10
continuing [2] - 171:8, 173:19
continuous [1] - 184:7
contract [1]-16:2
contractor [1]-194:5 contractors [1] -
221:18
contribution [1]-5:11
conversation [2] -
 68:17
conveyed [3]-127:18,
128:11, 130:19
cooled [2]-32:16,
32:17
cooperative [1]-6:14
coordinate [2]-43:7, 147:21
coordinated [1] -
95:14
coordinates [1]-66:5
coordination [2] -
69:4, $246: 7$
Coordination [1] 14:21
Coordinator [1] - 9:17
coordinator [9] -
10:17, 29:24, 58:9,
79:5, 84:2, 84:18,
189:19, $221: 12$,
221:22
copies [2]-88:8, 88:9
copy [2] - 115:19,
158:4
core [4]-188:10,
188:14, $189: 16$,
189:24
Cormorant [19]-15:8, 24:23, 32:11, 33:2, 33:8, 33:22, 33:24, 34:7, 36:3, 36:9, 36:15, 67:21, 68:5, 115:3, 120:14, 120:16, 121:19, 122:7, 156:22
Corner [8]-1:24, 2:3,
16:21, 62:22, 63:7,
63:14, 65:17, $136: 15$
Corporal [13]-62:15,
63:1, 86:3, 86:9,
121:20, 123:13,
139:5, 157:17,
159:19, 159:22,
160:2, 160:13,
160:23
corporate [1]-181:12
Correct [16]-40:4,
84:12, $106: 22$,
112:22, 124:13,
129:8, $130: 22$,
133:23, $139: 24$,
143:19, $143: 24$,
146:22, 159:7,
203:2, 205:2, 205:7
correct [38] - 28:2,
28:19, 31:22, 41:11,
45:13, 45:15, 50:5,
56:9, 56:13, 56:15,

| ```234:9, 234:18 couple -hour [1]- 141:16 course [11] - 13:5, 44:22, 81:15, 119:9, 121:14, 166:23, 217:1, 217:4, 218:20, 219:20, 242:19 courses [2]-243:13, 243:14 cover [12] - 34:22, 49:11, 49:18, 52:15, 52:20, 53:8, 64:22, 69:17, 77:15, 94:12, 192:22, 244:1 coverage [3]-72:16, 72:21, 144:4 covered [6] - 54:1, 59:13, 70:19, 101:10, 197:15, 229:2 covering [3] - 49:19, 149:17, 245:24 COVID [3] - 1:10, 81:5, 223:2 Craft [1]-197:23 crazy [1] - 179:2 created [3] - 157:14, 178:18, 234:21 credit [1] - 231:10 crew [6] - 15:23, 33:23, 34:10, 76:9, 121:12, 155:20 crews [2]-61:5, 73:23 Crisis [1] - 222:22 crisscross [1] - 113:13 crisscrossed [1] - 110:23 critical [4]-62:8, 178:6, 220:2, 244:2 cross [3]-52:20, 70:4, 103:23 crow [2] - 112:6, 112:8 crowds [1] - 196:4 curious [3] - 114:2, 150:12, 240:15 current [1] - 145:15 cut [1] - 142:3 cuts [1]-241:13 cutting [1] - 207:10 \\ D \\ D'Espoir [1] - 238:10 \\ dad [1] - 9:20 \\ Dan [1] - 31:1 \\ dangerous [1] -``` | $\begin{aligned} & \text { 201:23 } \\ & \text { Danny }[4]-6: 21, \\ & 24: 12,154: 18, \\ & \text { 227:10 } \\ & \text { dark [6] - 39:9, } 87: 23, \\ & 141: 19,202: 16, \\ & \text { 202:20, 222:6 } \\ & \text { darkest }[1]-220: 19 \\ & \text { darkness }[6]-21: 10, \\ & 32: 6,142: 2,142: 5, \\ & 153: 15,153: 20 \\ & \text { dart }[1]-207: 2 \\ & \text { data }[1]-216: 15 \\ & \text { date }[1]-160: 22 \\ & \text { Dave }[5]-210: 17, \\ & 223: 15,223: 16, \\ & 233: 10 \\ & \text { David }[3]-10: 8, \\ & 48: 19,210: 14 \\ & \text { daylight }[4]-23: 19, \\ & 23: 21,25: 5,26: 8 \\ & \text { days }[31]-1: 22,1: 23, \\ & 40: 2,48: 1,55: 4, \\ & 78: 5,99: 23,103: 10, \\ & 109: 11,115: 7, \\ & 116: 6,120: 6, \\ & 130: 20,133: 10, \\ & 133: 15,133: 17, \\ & 133: 21,134: 13, \\ & 137: 3,137: 5,137: 6, \\ & 137: 9,137: 16, \\ & 138: 17,138: 19, \\ & 158: 12,167: 6, \\ & 168: 6,171: 13, \\ & 184: 13,229: 24 \\ & \text { days' }[1]-46: 12 \\ & \text { deal }[5]-224: 6,225: 8, \\ & 225: 20,238: 10, \\ & 240: 19 \\ & \text { dealership [1] - } \\ & 195: 19 \\ & \text { dealing }[9]-21: 15, \\ & 21: 19,22: 9,22: 14, \\ & 54: 24,121: 9,143: 3, \\ & 162: 6,243: 10 \\ & \text { deals }[1]-195: 20 \\ & \text { death }[2]-189: 6, \\ & 189: 7 \\ & \text { debrief }[1]-163: 11 \\ & \text { debriefing }[3]-182: 1, \\ & 182: 2,220: 2 \\ & \text { deceased }[4]-89: 20, \\ & 132: 8,132: 18,133: 5 \\ & \text { decided }[6]-56: 21, \\ & 59: 23,103: 22, \\ & 170: 13,176: 21, \\ & 223: 22 \\ & \text { decides }[1]-152: 3 \\ & \text { decision }[2]-77: 4, \\ & \hline \end{aligned}$ | 159:4 <br> decisions [5] - 84:6, 86:24, 98:22, 146:9, 174:7 <br> decreased [1] 168:24 <br> dedicated [7] 162:23, $188: 14$, 189:11, $189: 17$, 189:24, 208:6, 222:24 <br> dedication [5] - 76:9, 79:3, 79:7, 79:15, 183:2 <br> deem [1]-171:10 <br> deemed [2]-45:22, <br> 94:5 <br> deepest [1]-220:19 <br> Deer [8] - 2:5, 15:23, <br> 34:14, 34:16, 36:4, <br> 43:20, $168: 16$, <br> 236:18 <br> Defence [1]-118:10 <br> deferred [1] - 154:3 <br> definitely [3]-167:10, 167:13, $216: 18$ <br> degree [1]-81:17 <br> degrees [1] - 20:8 <br> delighted [1]-13:3 <br> delivered [3]-35:9, <br> 35:10, 35:12 <br> delivery [1] - 245:7 <br> dementia [1]-224:6 <br> denominator [1] - <br> 72:9 <br> department [5]-11:5, 185:10, 189:20, 207:11, $211: 9$ <br> Department [7]-6:10, 14:19, 59:3, 98:11, 118:10, $226: 22$, 237:7 <br> departments [2]206:10, $211: 7$ <br> deployed [4] - 15:23, 23:12, 23:18, $120: 16$ <br> deployment [2] - $16: 10,17: 11$ <br> describes [1]-210:19 <br> description [1] - $210: 22$ <br> designated [4]-83:9, 83:10, 146:19, 147:13 <br> despite [1] - 13:4 detachment [14] 57:9, 63:24, 134:7, 134:17, 157:15, 163:12, $231: 18$, | ```232:12, 237:17, 238:5, 238:13, 238:14, 239:6, 239:8 detachments [4] - 238:6, 238:16, 238:18, 239:9 detail [8] - 17:14, 18:8, 18:15, 35:8, 49:13, 75:15, 93:14, 176:7 details [2]-12:24, 49:21 determination [1] - 58:22 determinations [1] - 130:3 determine [7] - 25:15, 30:1, 33:18, 49:11, 52:24, 94:13, 148:21 determined [1] - 62:7 develop [4] - 148:7, 149:4, 154:9, 179:4 developed [3] - 176:23, 177:24, 181:19 development [1] - 246:6 device [1] - 74:13 diabetes [2]-150:11, 150:18 diabetic [10]-122:15, 122:24, 123:9, 124:24, 125:5, 125:7, 131:4, 157:4, 158:7, 170:15 Diabetic [1] - 158:9 dictating [1] - 232:21 died [1] - 219:20 difference [4]-57:20, 120:13, 120:23, 188:17 different [20] - 15:6, 28:10, 37:3, 38:21, 40:23, 41:3, 41:23, 57:22, 73:12, 116:6, 131:22, 133:12, 139:21, 148:11, 175:13, 175:14, 182:12, 186:21, 187:10, 204:7 difficult [3] - 43:6, 71:14, 238:22 difficulties [1]-5:19 difficulty [2] - 70:12, 236:24 digest [1]-220:9 digging [1] - 181:5 dinner [1] - 188:18 dinners [1]-79:9 direct [5]-93:9,``` |  |
| :---: | :---: | :---: | :---: | :---: |


| 159:20, 160:13, | 111:22, 116:5, | dynamics [1] - 173:4 | enables [1] - 74:9 | $55: 24,56: 2,56: 5,$ |
| :---: | :---: | :---: | :---: | :---: |
| dogs [4]-38:6, 38:9, | $129: 6,129: 20,$ | E | ounter [1]-71:6 | $9: 16,128: 18,$ |
| 1, 38:15 | 129:23, $130: 3$, |  | end [17]-30:20, | 202:14, $222: 4$ |
| doin dolla |  | E-Mental [1] - 242:15 | 20, 113:3, | $\begin{aligned} & \text { event [2]-64:1 } \\ & 126: 19 \end{aligned}$ |
| 206:11, 226:15 | $136: 20,142: 2$ | EAP [1] - $226: 23$ | $\text { 146:5, } 171: 19,$ | events [2] - 11: |
| dollars [4]-74:23, | 2:5, $144: 22$ | early [5] - 3:3, 31:2 | 182:14, $191: 12$, | 178:17 |
| 195:12, 198:7, | 5:8, 149:11 | 0, 68:13, 187:19 | 193:12, 194:12, | eventually [1]-112:19 |
| 198:12 | 153:10, 155:14 | earmark [1]-195:2 | 203:18, 212:1, | everyday [1] - 209:3 |
| Dollimount [7] - | $156: 21,159: 2,$ | earthquakes [1] - $245: 17$ | $236: 20,248: 20$ | everywhere [1] - |
| $127: 11,139: 4,$ | 170:2, 170:21, | easier [3]-142:4, | $178: 1,230: 21$ | evidence |
| 151:7, 152:20 | 170:23, 172:11 | 213:11, 235 :6 | ends [2] - 174:2, 200:5 | $3: 2,3: 7,4: 9,20: 24,$ |
| donated [1] - 179:9 | 173:1, 173:3, | easiest [1]-33:1 | enduring [1] - 14:2 | 53:1, 87:15, 98:15, |
| donations [1] - 181:12 | 174:12, 177:14, | east [1] - $236: 20$ | energy [2]-69:12, | 98:16, $100: 4$, |
| done [60]-3:6, 4:12, | 179:7, 186:4, 186:7, | eaten [1]-91:4 | 212:19 | 100:11, $131: 22$, |
| 7:6, 9:4, 17:7, 18:10, | 3:20, $193: 24$, | echo [1]-6:18 | engage [1] - 58:22 | 161:9, 162:18, |
| 32:5, 37:4, 39:16, | 194:6, $194: 8,208: 2$, | edge [3]-109:15, | engaged [2] - 14:20, | 170:8, 174:7, |
| 46:7, 47:23, 49:10, | $\begin{aligned} & 208: 20,229: 8, \\ & 232: 18 \end{aligned}$ | 115:15, 225 :24 <br> educate [1] - 239:1 | 15:18 | 174:22, 176:1, |
| 49:13, 52:5, 69:4, | 232:18 <br> Downey [4]-12:3, | educate [1]-239:1 education [1] - 244 :5 | engagement [1] - | $\begin{aligned} & 248: 12,248: 14, \\ & 248: 20 \end{aligned}$ |
| 94:10, 94:24, 95:1, | $48: 19,83: 6,117: 6$ | effect [1] - 45:13 | $\begin{aligned} & \text { 17:19 } \\ & \text { enjoy }[1]-11: \end{aligned}$ | evolve [3]-99:7, |
| 101:11, $102: 18$, | DOWNEY [1]-117:E | effective [4]-24:6 | enjoyed [1]-11:15 | 99:17, 100:10 |
| 110:22, 111:11, | dozen [1] - $230: 2$ <br> draw [3] - 10:21, | $\text { 26:7, 47:12, } 217: 22$ | enlarged [1] - 99:20 | evolved [3]-111:8, |
| $\begin{aligned} & 113: 5,117: 1,129: 4, \\ & 129: 5,130: 13, \end{aligned}$ | $\begin{array}{r} \text { draw }[3]-10: 21 \\ 204: 4,214: 23 \end{array}$ | effects [1] - 89:14 | enormous [1]-177:10 | 123:4, 145:3 |
| 135:2, 147:4, 147:5, | drawing [1]-171:6 | efficiently [1] - 94:13 | entered [3] - 81:19, | ex-Hydro [1]-195:10 |
| 147:11, 158:21, | drew [1] - 171:17 | effort [5] - 14:14, 84:4, | 120:17, 120:18 | exact [2]-54:9, |
| 161:8, 162:4, 162:7, | drink [1] - 37:8 | 137:2, 183:12, | ENTERED [1] - 82:7 | 245:10 |
| $169: 14,170: 7$, $172 \cdot 1,172 \cdot 8$ | drinking [1] - 91:17 | $183: 21$ efforts | entities [1]-6:11 | Exactly [2] - 137:18, |
| $\begin{aligned} & \text { 172:1, 172:8, } \\ & \text { 172:13, } 172: 22, \end{aligned}$ | $\begin{gathered} \text { drive }[11]-19: 4,31: 9, \\ 31: 13,42: 24,63: 23, \end{gathered}$ | $\begin{gathered} \text { efforts [8]-16:7, } \\ 95: 15,177: 3, \end{gathered}$ | envision [1]-177:2 | 218:20 |
| $\begin{aligned} & \text { 172:13, 172:22, } \\ & \text { 172:23, 173:7, } \end{aligned}$ | 31:13, 42:24, 63:23, $\text { 87:23, } 153: 10,$ | 95:15, 177:3, <br> 178:16, 179:12, | equals [1] - 96:7 | exactly [10]-109:22, |
| $175: 4,175: 21$ | $\text { 178:17, } 214: 23$ | $186: 9,203: 21,212: 1$ | equipment [25] - 3:12, | $\text { 126:15, } 172$ |
| 179:18, 194:18, | 218:5, 222:7 | eight [7]-10:11, |  | $172: 24,173: 16,$ |
| 194:20, 196:7, | driving [1]-22:23 | 50:10, 81:12, 88:11, | $46: 16,64: 4,75: 1,$ | 174:1, $181: 5,244: 3$ |
| 223:21, 224:3, | drop [2] - 79:8, 79:11 | 128:16, 180:23, | $83: 21,184: 10,$ | example [2]-125:5, |
| 224:5, 237:14, | dropped [1]-42:6 | 210:23 | $90: 24,191: 6,$ | 244:17 |
| 247:19, $247: 24$ | drove [3]-31:18, | either [9]-50:19, | $\text { 191:11, } 192: 5$ | examples [1] - 197:3 |
| door [5] - 200:18, 200:23, 203:24 | 140:14, 153:23 | 60:10, 99:19, $100: 4$, | $192: 11,195: 3$ | excellent [4]-9:14, |
| $200: 23,203: 24,$ 226:16 | drowning [1] - 146:3 <br> drug [1] - 223:24 | 107:24, 132:3, | 197:15, 199:1 | 19:22, 86:14, $243: 20$ |
| Doorways [1] - 222:22 | $\begin{aligned} & \text { drug [1] - } 223: 24 \\ & \text { dry [1] - 196:3 } \end{aligned}$ | $\begin{aligned} & 164: 18, \\ & 220: 17 \end{aligned}$ | $\begin{aligned} & 199: 11,201: 11, \\ & 203: 20,204: 15 \end{aligned}$ | excuse [1] - 136:23 <br> exercise [1]-216:1 |
| doubt [1] - 203:16 <br> doubts [1]-212:5 | $\begin{gathered} \text { DSD [3] - 14:23, } \\ 15: 16,15: 17 \end{gathered}$ | $\begin{aligned} & \text { Either }[1]-132: 4 \\ & \text { elaborate }[1]-219: 1 \end{aligned}$ | equipment -wise [1] $19 \cdot 12$ | exhausted [1] - 45:20 <br> Exhibit [6] - 17:1, |
| $\begin{aligned} & \text { down [80] - 23:4, } \\ & 23: 18,24: 8,32: 16, \end{aligned}$ | $\text { due }[4]-47: 5,63: 3 \text {, }$ | elaboration [1] - 108:1 | equipped [1]-177:8 | $81: 19,114: 2 \text {, }$ |
| $\begin{aligned} & 23: 18,24: 8,32: 16, \\ & 32: 17,37: 20,37: 21, \end{aligned}$ | $170: 21,245: 1$ <br> duration | element [1]-81:8 | especially [5] - 96:12, | 136:19, 155:3, |
| 37:22, 43:8, 56:21, | during [12] - 7:15, | email [1] - 74:10 | $235: 2,243: 11$ | exhibit [5]-81:12, |
| $\begin{aligned} & 57: 4,58: 18,61: 5, \\ & 61: 6,65: 6,65: 24, \end{aligned}$ | 13:4, 24:8, 44:21, <br> 78:16, $81: 15$ | $\begin{aligned} & \text { emergency [3]- } \\ & 245: 5,246: 5,246: 8 \end{aligned}$ | Essentially [1]-166:4 | $\begin{aligned} & 81: 22,116: 2, \\ & 121: 18,136: 23 \end{aligned}$ |
| $66: 19,68: 16,69: 15$ | $\text { 112:24, } 117: 8$ | Emergency [4]-6:3, | $\begin{aligned} & \text { essentially [2] - } \\ & 155: 19,158: 12 \end{aligned}$ | EXHIBIT [1] - 82:7 |
| 79:20, 89:10, 89:12, | 123:11, 163:5, | $\text { 6:22, 14:18, } 244: 18$ | estimate [1]-41:19 | expand [1] - 149:15 |
| $\begin{aligned} & 93: 19,99: 10,106: 3, \\ & 106: 12,106: 19, \end{aligned}$ | $164: 23,215: 2$ <br> duty [1]-246:13 | $\begin{aligned} & \text { emotions [2] - 14:1, } \\ & \text { 14:8 } \end{aligned}$ | etcetera [2] - 125:8, | expanded [4]-122:3, |
| $\text { 108:17, } 109: 14,$ | Dwayne [5]-86:3, | employ [1] - 182:17 | $\begin{aligned} & \text { 218:14 } \\ & \text { evening [16] - 15:16, } \end{aligned}$ | 122:8, $122: 9,175: 17$ expanding [1] - |
| $109: 15,109: 17,$ $110: 7,110: 23,$ | $\text { 123:13, } 124: 6,$ | employed [1]-18:9 | 18:22, 23:17, 39:17, | 149:16 |
| $\begin{aligned} & \text { 110:7, } 110: 23, \\ & 111: 3,111: 8, \end{aligned}$ | 129:18, 134:19 | en [2]-63:13, 87:22 |  | expands [3]-175:22 |


| ```expansion [1] - 121:12 expect [3]-107:16, 191:18, 237:11 expected [3]-99:4, 107:15, 237:11 expecting [1]-89:20 expense [1] - 198:15 expenses [5]-197:17, 201 :8, 201 :9, 201:13, 232:23 expensive [3]- 199:13, 199:17, 224:17 experience [14]-5:7, 26:2, 29:4, 76:2, 77:3, \(101: 2,131: 16\), 132:16, 133:7, 152:21, \(152: 24\), 182:21, 182 :24, 212:21 experienced [2] - 5:19, 161:4 experiences [1] - 79:18 experiencing [1] - 242:5 expert [2] - 3:20, 98:6 expertise [8]-3:14, 17:23, 18:9, 77:3, 128:6, 152:9, 152:13, 204:15 explain [9]-4:20, 58:16, 98:5, 114:24, 148:14, \(165: 15\), 165:18, 165 :23, 191:7 explained [4]-71:23, 87:17, 118:7, \(191: 2\) explanation [1]-58:6 Exploits [30]-2:22, 9:9, 9:18, 9:24, 11:22, 17:11, 18:18, 22:18, 27:22, 35:19, 47:2, 48:4, 48:17, 50:23, 60:2, 72:6, 83:5, 83:14, 83:17, 95:14, 100:18, 134:22, 167:4, 168:23, 178:3, 183:16, 205:10, 214:21, 233:6, 233:11 exposed [2] - \(220: 6\), 224:12 exposing [1]-221:20 express [1]-13:19 expressed [2] - 196:15, 203:6``` | $\begin{aligned} & \text { extensively }[1]- \\ & \begin{array}{l} \text { 236:16 } \\ \text { extinguishes }[1]- \\ 22: 6 \\ \text { extra }[1]-120: 5 \\ \text { eye }[1]-70: 19 \\ \text { eyes }[2]-52: 23,196: 3 \\ \hline \\ \hline \text { F } \\ \hline \\ \text { face }[6]-89: 12,89: 16, \\ 91: 4,117: 12, \\ 177: 18,232: 24 \\ \text { Facebook }[2]-41: 1, \\ 215: 4 \\ \text { faced }[1]-72: 4 \\ \text { facilities }[1]-177: 9 \\ \text { facility }[1]-62: 24 \\ \text { fact }[5]-27: 12,40: 8, \\ 73: 22,75: 21,135: 17 \\ \text { factor }[7]-76: 15, \\ 121: 6,122: 13, \\ 125: 4,136: 6, \\ \text { 170:12, } 183: 1 \\ \text { factors }[4]-27: 4, \\ 121: 6,123: 4,123: 23 \\ \text { factory }[1]-15: 13 \\ \text { fade }[1]-113: 12 \\ \text { fair }[7]-22: 15,84: 8, \\ 196: 14,198: 6, \\ 202: 9,219: 19, \\ 237: 16 \\ \text { fairly }[4]-139: 11, \\ 199: 16,210: 23, \\ 236: 23 \\ \text { Falls }[19]-1: 17,19: 3, \\ 31: 10,31: 12,35: 2, \\ 46: 1,46: 4,56: 1, \\ 56: 5,64: 1,85: 24, \\ 86: 1,117: 7,127: 15, \\ 153: 12,154: 1, \\ 179: 17,201: 19, \\ 211: 8 \\ \text { Falls -Windsor }[17]- \\ 1: 17,19: 3,31: 10, \\ 31: 12,35: 2,46: 1, \\ 46: 4,56: 1,56: 5, \\ 64: 1,85: 24,86: 1, \\ 127: 15,153: 12, \\ 154: 1,201: 19,211: 8 \\ \text { familiar }[7]-27: 9, \\ 37: 16,153: 16, \\ 153: 19,238: 19, \\ 238: 21,247: 21 \\ \text { families }[5]-5: 18, \\ 7: 14,13: 20,14: 3, \\ 118: 12 \\ \text { family }[15]-7: 13, \\ 13: 9,14: 2,14: 8, \\ \hline \end{array}, \end{aligned}$ |  | $245: 7$ fifteen $[1]-87: 21$ fifth $[2]-103: 11$, $171: 3$ fighting $[1]-226: 21$ figure $[1]-172: 17$ figured $[3]-107: 17$, $140: 13,142: 1$ figures $[1]-77: 4$ file $[5]-157: 14,158: 3$, $166: 4,166: 5,166: 10$ fill $[2]-35: 8,215: 8$ filled $[1]-123: 15$ final $[5]-87: 12$, $103: 11,181: 7$, $228: 22,242: 10$ finally $[3]-216: 23$, $226: 22,233: 22$ financing $[1]-210: 12$ Fine $[1]-4: 18$ fine $[1]-137: 21$ finish $[3]-80: 13$, $93: 21,182: 7$ finished $[3]-56: 12$, $182: 5,182: 14$ Fire $[1]-211: 7$ fire $[10]-11: 5,185: 10$, $189: 19,189: 20$, $206: 10,207: 11$, $211: 8,211: 11$, $245: 18$ firefighters $[1]-$ $246: 12$ first $[57]-1: 16,10: 10$, $12: 16,21: 9,25: 6$, $25: 12,25: 19,32: 13$, $32: 14,32: 17,48: 11$, $54: 20,58: 10,62: 12$, $78: 15,85: 19,92: 2$, $92: 5,94: 11,108: 4$, $109: 10,116: 12$, $119: 2,122: 19$, $124: 10,126: 24$, $137: 5,138: 17$, $138: 19,139: 4$, $140: 3,147: 9$, $147: 16,149: 19$, $152: 24,155: 7$, $164: 20,167: 2$, $167: 5,177: 19$, $179: 1,180: 5,193: 1$, $207: 5,211: 16$, $211: 17,212: 12$, $220: 9,223: 16$, $225: 3,234: 15$, $234: 16,237: 1$, $240: 20,241: 24$, $243: 12$ First $[8]-198: 9$, | ```198:13, 198:14, 224:15, \(241: 6\), 241:7, 242:1, 242:21 firsthand [1]-179:18 fishermen [2]-13:22, 16:20 fishing [2] - 15:13, 192:19 five [34]-18:13, 28:10, 28:11, 40:2, 49:3, 49:6, 60:7, 60:9, 60:12, 78:18, 137:6, 171:11, 171:13, 173:13, 173:14, 176:15, 177:14, 180:3, 184:12, 189:10, 192:17, 202:3, 202:14, 202:21, 212:16, \(214: 9\), \(224: 23,230: 16\), \(230: 18,230: 22\), 231:4, \(233: 21\) Five [1]-49:8 five-kilometre [1]- 230:22 five-minute [2] - 18:13, \(230: 18\) five-year [1] - 177:14 fixed [1] - 15:1 flare [3]-21:23, 22:2, 22:3 flares [2] - 21:12, 21:17 flashing [1] - 185:11 flat [1]-72:12 flew [8] - 64:23, 65:13, 66:2, \(113: 23,116: 6\), 149:19, 149:22, 150:5 flexible [1]-99:1 flies [3]-91:4, 112:6, 112:8 flight \([7]\) - \(34: 10\), 115:24, 116:11, 116:13, 116:15, 150:5, \(155: 20\) flood [1] - 14:8 floods [1] - 245:18 floor [4]-18:4, 42:7, 103:6, 174:23 floored [1] - 195:8 Florence [1]-7:8 florescent [1] - 70:11 flow [3]-122:19, 187:13, 248:22 flowed [1] - 181:7 flown [5]-115:22, 116:7, 116:10,``` |
| :---: | :---: | :---: | :---: | :---: |



|  |  | ```186:16, 191:4, 201:21, 242:12, 245:1 grow [1] - 109:16 growing [1]-26:15 grown [1]-19:17 GSAR [4]-139:21, 244:20, 245:7, 245:19 guaranteed [2] - 103:14, 210:7 Guard [2]-14:21, 15:13 guess [57]-5:6, 16:14, 25:15, 25:19, 26:2, 27:20, 32:13, 33:19, 58:20, 67:5, 88:3, \(108: 9,109: 6\), 115:7, \(116: 6\), 118:24, 129:18, 130:11, 132:4, 134:13, \(139: 19\), 142:23, \(143: 14\), 145:15, \(146: 16\), 146:17, 148:2, 148:6, \(150: 8\), \(150: 22,150: 24\), 159:15, \(164: 18\), 173:20, \(176: 14\), 182:21, \(185: 16\), 185:22, \(185: 24\), 186:21, \(192: 21\), 194:18, 196:11, 196:15, 196:18, 201:7, \(201: 13\), 203:5, 203:6, 204:5, 210:11, 212:12, 219:11, \(223: 10\), 229:12, \(243: 11\), 243:12 guessing [1]-107:13 guidance [1]-3:21 guilty [1] - 185:22 gum [2]-37:7, 101:2 gung [1] - 179:20 gung -ho [1] - 179:20 guy [2]-135:23, \(220: 20\) Guys [1]-188:17 guys [40]-10:5, 26:7, 29:5, 54:23, 58:11, 62:19, 71:21, 75:11, 75:16, 77:9, 95:20, 96:1, 122:15, 125:15, 131 :20, 146:19, 174:16, 177:18, \(177: 24\), 179:2, 179:18, 186:8, 187:2, 188:3, 188:5, \(189: 24\),``` | $\begin{aligned} & 194: 23,196: 9, \\ & 208: 5,209: 19, \\ & 212: 16,212: 22, \\ & 212: 23,213: 4, \\ & 213: 11,215: 17, \\ & 221: 18,238: 18, \\ & 247: 18 \end{aligned}$H <br>  <br> had..[1]-156:20 <br> half $[19]-31: 12$, <br> $66: 24,78: 20,89: 19$, <br> $97: 10,142: 10$, <br> $142: 12,142: 23$, <br> $143: 7,153: 16$, <br> $176: 15,183: 15$, <br> $183: 18,204: 20$, <br> $204: 22,205: 24$, <br> $216: 2,217: 8,230: 2$ <br> Half $[1]-189: 19$ <br> Halifax $[1]-24: 23$ <br> hand $[5]-66: 20,70: 3$, <br> $86: 24,208: 14$ <br> handheld $[1]-11: 10$ <br> handle $[1]-188: 20$ <br> handled $[1]-89: 2$ <br> handler $[7]-37: 24$, <br> $43: 23,44: 2,49: 16$, <br> $51: 7,51: 12,162: 16$ <br> hands $[4]-47: 13$, <br> $148: 12,152: 5$, <br> $202: 16$ <br> hands -on $[1]-148: 12$ <br> handwritten $[1]-$ <br> $81: 13$ <br> happy $[1]-213: 9$ <br> Harbour $[6]-13: 21$, <br> $19: 5,51: 3,104: 7$, <br> $127: 21,238: 10$ <br> hard $[5]-70: 1$, <br> $191: 13,221: 3$, <br> $221: 13,222: 5$ <br> harder $[1]-213: 12$ <br> Harry $[9]-3: 17,8: 6$, <br> $8: 13,169: 13,205: 5$, <br> $223: 15,223: 16$, <br> $223: 17,225: 5$ <br> Harry s $[1]-168: 16$ <br> hash $[1]-87: 6$ <br> hasty $[17]-20: 21$, <br> $20: 22,22: 16,25: 12$, <br> $27: 6,32: 4,33: 23$, <br> $37: 4,38: 19,55: 11$, <br> $87: 16,94: 3,99: 16$, <br> $109: 3,109: 7$, <br> $147: 10,169: 20$ <br> hat $[1]-79: 9$ <br> head $[19]-34: 14$, | ```34:16, 43:20, 46:24, 58:11, 60:3, 85:23, 88:2, 89:13, 103:23, 113:11, 139:10, 169:19, 174:18, 175:11, 175:12, 204:13, 217:10, 221:23 headed [3]-50:23, 56:11, 104:5 heading [6] - 19:16, 45:24, 55:24, 56:7, 63:15, 107:12 Headquarters [1] - 6:23 health [17]-4:1, 8:2, 131:4, 131:11, 216:18, 216:20, 219:4, 219:9, 224:2, 225:7, 225:8, 225:9, 225:13, 226:13, 239:24, 242:15, 246:8 Health [7] - 222:22, 224:1, 224:15, 241:6, 242:1, 242:16, 245:4 hear [11] - 17:23, 34:1, 34:2, 102:23, 113:10, 150:8, 182:20, 186:5, 218:2, 228:8 heard [14]-2:2, 2:3, 2:13, 3:8, 30:22, 52:7, 54:19, 58:16, 117:21, 169:8, 192:4, 204:18, 205:9, 228:17 hearing [6] - 2:14, 2:21, 4:24, 201:7, 205:11, 219:5 hearings [5]-4:12, 5:6, 12:22, 81:9, 95:9 heart [2] - 122:24, 247:23 heat [4]-75:1, 199:20, 206:6, 206:7 heavy [4] - 53:16, 54:6, 145:9, 174:14 held [2] - 1:21, 163:16 Helicopter [1] - 149:22 helicopter [26] - 24:23, 42:24, 43:17, 44:14, 49:19, 60:18, 61:9, 62:1, 62:10, 62:13, 62:21, 63:3, 63:8, 70:14, 88:18, 100:20, 101:5,``` |
| :---: | :---: | :---: | :---: | :---: |

101:10, 101:13, 104:1, 136:15,
156:22, 174:16,
193:3, 193:16
Helicopters [16] 36:19, 36:21, 36:22, 43:12, 43:14, 43:19, 44:6, 60:24, 63:8, 63:19, 64:19, 69:19, 76:12, 113:8, 116:16, 116:17
helicopters [1]-113:7
Hello [1] - $151: 5$
help [26]-11:7, 20:1, 22:11, 38:2, 38:18, 41:24, 61:1, 65:12, 90:8, 95:24, 96:4, 128:5, $167: 22$, 168:7, 170:8, 189:24, 190:1, 191:3, $211: 4,221: 4$, 223:11, $227: 3$, 233:3, $240: 20$, 241:11
helped [3]-76:9, 179:19, $194: 22$
helpful [7]-6:14, 11:16, 31:24, 100:15, 102:9, 115:19, 117:24
helping [2]-11:4, 236:21
helps [2]-96:4, 96:5
Hercules [1]-15:9
herself [1]-7:23
hesitate [2]-30:17, 168:12
hesitation [1]-173:18
Hi [5] - 4:23, 9:17, 18:17, 117:6, 214:21
high [13]-23:13, 25:13, 25:16, 25:19, 26:13, 26:21, 55:3, 141:22, 142:18, 142:21, 143:3, 143:6, 212:18
highest [2]-149:18, 180:11
highlights [1] - 16:8
highway [6]-201:22, 202:7, 202:17, 216:13, 230:19, 231:6
highways [1]-201:17
hiker [1] - 27:14
himself [2]-17:9, 222:7
hit [2] - 173:2, 195:16
hits [1]-208:21
ho [1]-179:20
hockey [1]-222:10
hold [6]-81:9,
$208: 13,210: 20$,
$211: 2,211: 19,215: 3$
holding [3]-209:2,
holding [3]-209:2, 210:19, $210: 21$
hole [2]-53:18, 145:8
home [12]-30:1, 46:8, 46:24, 56:7, 78:21,
186:3, $192: 20$,
200:15, 200 :24,
202:21, $208: 12$, 222:9
honest [1] - 224:18
hood [5] - 65:2, 89:13, 89:17, 172:1, 174:18
hook [1] - 29:14
hope [2] - 6:15, 242:9
hopefully [3]-11:16,
171:23, $243: 1$
hoping [1] - 170:9
horsepower [1] 197:24
hospital [3]-62:23, 62:24, 63:14
hot [1]-91:12
hour [8] - 31:12, 35:5, 70:16, 141:16, 169:19, 175:12, 198:2, 215:22 hours [67]-23:9, 23:21, 26:6, 39:14, 39:20, 40:9, 40:10, 42:3, 44:14, 45:22, 46:23, 55:11, 63:18, 63:22, 64:3, 64:4, 65:20, 71:20, 71:21, 78:21, 93:5, 94:11, 101:18, $101: 19$, 119:19, $119: 20$, $120: 3,120: 6,121: 1$, 121:4, 121:10, 122:1, $122: 3,129: 5$, $132: 23,135: 18$,
$135: 24,136: 2$,
$137: 5,137: 7,140: 6$,
140:24, 143:1,
149:19, $163: 24$,
168:1, 183:17,
189:12, $198: 5$,
199:15, 200:11,
200:12, $202: 9$,
202:12, $204: 19$,
204:22, $204: 23$,
205:16, 209:4,
209:8, 209:11,
209:15, $211: 24$,
232:14
hours ' [2] - 23:19,
$23: 23$
hours ." [1] - 160:20
housekeeping [2] -
81:2, 81:11
hovercraft [2]-194:7, 194:9
hull [1] - 197:23
humid [2]-20:8,
32:17
hump [1] - 53:18
hundred [1] - 108:23
hungry [1] - 34:24
hunter [4]-27:2,
27:14, 94:7, $216: 19$
hurt [1]-59:12
husband [3]-172:6, 195:8, 196 :6
Hydro [4] - 16:2, 195:10, 206:19, 206:20
hypothermic [2] 91:8, 91:15

| I |
| :---: |

Ian [4]-85:21, 127:7,
127:9, $139: 3$
ice [9]-192:23,
193:13, $193: 14$,
193:20, $193: 24$,
194:1, $194: 9$,
194:14, $229: 22$
idea [4]-29:6, 68:6,
148:21, 183:11
ideal [1] - 241:18
identical [1]-172:20
identification [1] 219:7
identify [2]-103:3,
241:9
Igloliorte [3]-1:5, 2:13, 228:17
IGLOLIORTE [19] 1:7, 4:11, 7:21, 8:10, 80:5, 80:23, 105:9, 112:13, $112: 17$, 112:23, $118: 19$, 176:5, 181:16, 183:4, 184:18, 186:14, 187:23, 190:19, $248: 1$
illuminate [1]-21:13
illumination [2]-22:8, 22:9
illustration [1] - 66:16
imagine [7] - 17:2,
23:24, 27:15,
176:18, 177:5,
204:18, 215:15
immediate [1] 119:19
immediately [3] -
13:5, 89:22, 97:5
impact [3] - 150:11, 150:18, 243:16
impacted [1] - 40:11
imperative [1]-81:4
impetus [1] - 245 :20
implement [1] - 236:8
important [8]-3:11,
5:16, 5:23, 16:5, 71:23, 94:11,
187:18, $232: 7$
imposes [1]-196:18
impossible [4] -
20:14, $138: 8,174: 9$,
226:24
impressive [1] -
191:18
improve [1] - 204:14
improvements [1] 6:16
in.. [1] - 106:13
inaudible [4]-119:2, 178:5, 226 :23,
248:11
Inaudible ) [1] - 190:20
inch [4] - 49:12, 52:15, 53:2, 53:9
inches [1] - $231: 15$
incident [7]-85:11, 85:13, 85:17, 86:12, 86:19, 86:22, $172: 5$
incidents [2] - 229:18, 245:11
inclined [2]-220:19, 221:24
include [1] - 18:7
included [3] - 15:7, 19:23, $243: 2$
includes [1] - 183:20
including [2] - 7:15, 14:10
increased [3] -
109:13, $124: 23$,
135:14
incredibly [1] - 234:23
incur [1]-197:3
indeed [1] - 145:19
independent [1] 221:18
Indian [42]-2:22, 10:17, 17:11, 18:19, 18:23, 19:5, 19:6, 22:19, 28:22, 29:3, 34:6, 37:14, 37:15, 37:17, 43:16, 47:3, 48:5, 48:22, 51:2,

60:5, 61:24, 83:18,
92:12, 95:14, $107: 6$,
$127: 22,127: 23$,
$127: 24,134: 24$,
146:18, $154: 8$,
167:11, 167:16,
168:15, $168: 23$,
171:17, $172: 23$,
196:22, $201: 4$,
211:1, $233: 6,236: 19$
indicate [6] - 30:17,
100:21, 103:4,
119:23, 129:3,
151:12
indicated [8] - 35:8,
44:19, $121: 21$,
121:23, 128:10,
128:12, $129: 6$,
154:13
indicates [1]-119:11
indication [7] - 23:3,
37:11, 41:6, 70:2,
70:9, 70:23, $150: 23$
individual [7]-13:2,
$126: 23,131: 2$,
131:14, 132:1,
219:12
individuals [3]-3:8, 103:3, 186 :24
inequity [1] - 16:10
inflatable [1] - 197:24
inform [1]-52:8
information [45] -
3:20, 17:16, 39:6,
40:18, 41:11, 41:24,
42:20, 44:24, 45:12,
55:20, 57:19, 57:23,
71:18, 73:3, 73:6,
100:12, 105:12,
119:13, 122:18,
123:5, 123:24,
124:7, 127:17,
128:14, 128:17,
130:11, $130: 19$,
134:12, $136: 7$,
$141: 2,148: 8,149: 1$,
$156: 2,157: 3,157: 9$,
159:13, 160:8,
160:17, $164: 2$,
166:6, 169:15,
171:7, $172: 3,178: 6$,
216:8
informative [1]-67:13
informed [2]-4:2,
151:12
inhouse [1]-208:2
Initial [1] - 39:6
initial [28]-23:10,
28:7, 36:12, 47:2,
48:3, 48:5, 48:11,

69:23, 74:3, 78:15,
$100: 9,100: 19$,
109:9, 110:14,
110:20, $128: 9$,
128:16, 130:12,
136:7, $141: 22$,
147:8, 147:10,
152:8, 159:15,
163:24, 177:12,
230:17, $231: 20$
injured [1] - 59:12
injuries [2] - 90:24,
246:13
injury [2] - $244: 2$, 244:12
inlay [1]-73:18
inlet [3] - 193:10,
193:12
inner [1] - 7:6
input [3] - 60:19, 158:20, $244: 8$
inquire [1] - 2:9
INQUIRY [1]-82:7
Inquiry [5]-1:4, 5:1, $6: 15,80: 21,190: 10$
inquiry [10]-2:9, 5:17, 5:24, 7:15, 13:16, 166:14, 183:5, 215:13, 219:3, 228:13
inReach [4]-74:6, 74:8, 74:13, 146:13
inside [7] - 4:13, 69:23, $125: 20$, 147:13, 174:13, 177:9, 220:18
instance [5] - 38:12, 70:12, 102:3, 197:22, 230:11
Instead [1] - 49:12
instead [2] - 110:19, 164:7
instruction [1] 129:10
instructional [2] 236:7, 236 :9
instructions [1] - 57:5 instructor [1] - 11:24 insulin [1] - 126 :8 insurance [3]-59:9, 59:13, $221: 16$
insurance -wise [1] 59:13
insured [1]-207:21 intake [1] - $218: 6$ intending [1]-165:22 intense [1] - 70:17 intensely [1] - 51:13 intensity [1]-71:12
intensive [1]-193:4
intention [1]-124:16
interest [4]-11:23, 217:20, 217:21, 219:2
interested [5] - 9:20, 205:11, 215:18, 219:5, $239: 17$
interesting [1] - 52:6
interests [1]-13:8
interface [1] - 245:18
intermittent [1] -
144:21
internally [1]-215:8
International [2] -
180:2, 191:4
interpreted [2] -
128:17, 164:19
interrupt [4] - 19:20, 44:18, 45:10, 58:4
interrupted [1] - 55:7
interruption [1] -
59:17
intersection [2] 68:19, 68:21
intervene [1] - 49:24
interview [1]-216:7
introduce [5]-4:15,
7:5, 7:23, 8:18, 9:6
introduced [1]-236:1
introduction [1]-2:17
introductory [2] -
2:21, 4:7
Investigation [1] 134:21
investigation [12] -
39:15, 40:19, 56:22,
56:23, 98:10, 98:13,
98:20, $130: 14$,
133:9, 151:22,
171:8, 173:20
invitation [2]-191:10, 191:23
invite [1] - 118:20
involved [19]-3:9,
8:20, 8:22, 8:23, $9: 12,10: 6,10: 12$, 10:24, 14:23, 15:7, 15:14, 47:24, 94:2, 152:12, $159: 20$, 162:16, $181: 24$, 232:23, $245: 14$
involved .. [1] - 137:1 involvement [1]-3:8 involves [1] - 219:21 ironically [1] - 16:7
Islands [1] - 2:4
issue [12]-1:13,
41:10, 75:4, 75:11,
$131: 11,210: 11$,
$210: 13,220: 15$,
$227: 20,229: 10$,
$242: 20,244: 18$
issues [10] - $3: 10$,
$17: 15,17: 24$,
$118: 16,221: 2$,
$226: 13,228: 7$,
$240: 20,241: 20$,
$243: 11$
items [1] - 207:7
itself $[7]-42: 8,42: 22$,
$108: 12,113: 17$,
$153: 6,199: 2,199: 12$

|  |
| :---: |

Jack [1] - 16:8
jacket [2] - 65:1, 65:5
James [1]-1:5
Jenkins [1]-13:21
Jeremy [14] - 10:16,
46:6, 48:20, 51:16,
52:4, 52:10, 60:3,
61:10, 83:23, 99:7,
$111: 9,111: 12$,
210:18, 212:13
job [7] - 21:10, 78:22,
186:8, 213:11,
218:14, $233: 23$, 247:24
jobs [2] - 78:3, 78:19
Jody [10] - 84:2, 84:5,
84:18, 85:2, 106:12,
$111: 9,128: 4$,
134:23, 165 :6
Joey [1] - 13:21
John [1] - 198:11
John 's [3] - 104:10,
168:17, $223: 3$
join [1] - 217:10
joined [3] - 10:9, 11:15, 11:20
joining [2] - 24:24, 156:22
joins [1] - 199:8
joint [2]-14:11, 172:4
Joint [1] - 14:21
jointly [1]-87:2
jot [1] - 43:8
JRCC [4] - 24:23,
147:17, 154 :22,
156:21
July [14] - 3:3, 18:21, 27:23, 39:10, 47:5, 48:18, 50:22, 57:1, 57:3, 67:24, 82:19, 82:21, 82:24, 83:4
July/August [1] - 82:5
jump [2] - 28:22, 188:17
jumping [1] - 213:7
junction [2] - 19:7,
20:15
Junction [5] - 10:22,
19:7, 29:5, $205: 22$,
247:21
Junior [5] - 12:3, 12:4,
48:19, 83:6, 117:6
junior [1] - 96:7
jurisdictions [3]-7:2, 240:17, 243:10
just.. [1] - 114:4
Justice [7]-6:10, 14:19, 59:3, 98:10, 226:22, $237: 8$

| $\mathbf{K}$ |
| :---: |

keep [13]-1:11, 43:2, 149:16, 171:8, 197:1, 204:13,
204:14, 208:6,
213:8, 213:16,
220:18, 222:1, $228: 1$
keeping [1] - 42:20
Keith [10]-24:9,
24:11, 24:15, 24:21,
36:17, $154: 17$,
154:19, $170: 20$,
186:24, 187 :6
Kelly [1]-202:2
kept [3]-88:2, 149:9, 166:8
Kevin [6] - 61:12,
61:14, 61:16, 61:22, 61:24, 90:2
key [4]-81:8, 186:23, 187:21, 197:11
kick [2] - 59:9, 125:8
kilometre [7] - 54:3,
54:10, 141 :20,
142:10, 142:12,
142:24, 230:22
kilometres [19] -
41:18, 42:14, 54:2,
54:13, 66:22, 67:1,
68:23, 69:5, 70:16,
72:23, 112:2,
138:14, 143:7,
146:6, 173:13,
173:14, 185:18,
202:3
kind [24] - 28:23, 53:24, 54:23, 66:9, 66:20, 86:16, 96:8, 102:21, $105: 14$, 143:2, 168:1,

177:15, 179:3,
184:19, 184 :21,
186:18, $190: 23$,
201:12, $205: 17$,
224:22, $235: 12$,
236:8, $245: 20$
Kirby [1] - 172:22
kit [2] - 126:8, $199: 3$
know .. [1] - 208:16
knowing [1] - 124:23
knowledge [16] -
17:22, 37:18, 43:17,
73:20, $122: 14$,
122:20, $131: 5$,
140:21, 148:19,
153:6, $161: 22$,
163:17, $182: 24$,
187:10, $212: 21$,
244:5
known [10] - 119:10,
120:17, 121:9,
122:1, $122: 9,140: 8$,
149:9, 175:10,
175:19
knows [5] - 14:2,
177:6, $200: 18$,
210:5, $248: 9$

## L

Labrador [12]-1:22,
2:11, 3:18, 8:14,
8:16, 13:22, 15:21,
16:2, 59:2, 72:11,
73:9, 197:1
lack [3] - 45:20, $246: 5$, 246:7
lacking [1] - 238:4
lady [2] - 194:21, 229:24
laid [3]-31:14, 89:14, 108:17
Lake [42]-2:5, 2:23,
10:17, 15:24, 17:11,
18:23, 19:6, 22:19,
28:23, 29:4, 34:6,
$34: 14,34: 16,36: 4$,
37:14, 37:15, 37:17,
43:16, 43:20, 48:5,
51:2, 60:5, 83:18,
92:12, 95:14, $107: 7$,
127:22, $127: 23$,
127:24, $146: 18$,
168:15, $168: 16$,
171:17, $172: 23$,
196:22, $201: 5$,
211:1, $229: 23$,
233:6, $236: 18$,
236:19


| $\begin{aligned} & \text { MARKED }[1]-82: 7 \\ & \text { marking }[1]-88: 13 \\ & \text { Marshall }[3]-114: 20, \\ & 121: 20,156: 12 \\ & \text { MARSHALL }[2]- \\ & 114: 21,115: 1 \\ & \text { marshy }[1]-89: 15 \\ & \text { Mary's }[1]-13: 21 \\ & \text { mask }[2]-1: 11,229: 8 \\ & \text { match }[1]-38: 14 \\ & \text { materials }[1]-67: 11 \\ & \text { math }[4]-56: 9,56: 13, \\ & \text { 198:4, 204:21 } \\ & \text { matter }[1]-171: 12 \\ & \text { matters }[3]-12: 14, \\ & 12: 15,81: 3 \\ & \text { mausey }[1]-68: 9 \\ & \text { meals }[5]-35: 1, \\ & 35: 17,69: 11, \\ & 197: 14,198: 21 \\ & \text { mean }[16]-49: 19, \\ & 86: 14,86: 15,89: 9, \\ & 99: 7,131: 8,131: 16, \\ & 141: 12,174: 24, \\ & 206: 17,206: 24, \\ & 207: 24,208: 12, \\ & 213: 14,220: 15, \\ & 225: 3 \\ & \text { meaning }[1]-126: 4 \\ & \text { means }[1]-68: 10 \\ & \text { mechanics }[3]- \\ & 187: 15,188: 21, \\ & 206: 21 \\ & \text { medevac }[1]-77: 6 \\ & \text { media }[1]-185: 24 \\ & \text { medical }[4]-62: 6, \\ & 121: 5,123: 20,157: 3 \\ & \text { medication }[7]- \\ & 123: 1,123: 3,125: 2, \\ & 125: 7,125: 18, \\ & 125: 19,126: 16 \\ & \text { medications }[2]- \\ & 125: 23,131: 5 \\ & \text { meds }[1]-42: 6 \\ & \text { meet }[7]-51: 1,57: 8, \\ & 107: 7,134: 17, \\ & 200: 5,217: 1,220: 3 \\ & \text { meeting }[14]-18: 6, \\ & 39: 23,45: 1,58: 8, \\ & 59: 22,134: 4,134: 6, \\ & 134: 9,152: 24, \\ & 163: 11,163: 16, \\ & 164: 15,164: 23, \\ & 182: 3 \\ & \text { member }[31]-9: 9, \\ & 9: 19,10: 8,10: 19, \\ & 11: 21,18: 2,50: 19, \\ & 52: 14,61: 24,62: 14, \\ & 62: 16,62: 21,79: 15, \end{aligned}$ |  | ```230:7, 230:16, 231:4, 231:11, 232:2, 233:5, 244:14, 245:6 membership [13]- 10:3, 10:21, 79:8, 198:21, 200:7, 214:18, 214:23, 217:2, 221:1, 225:7, 231:21, 232:15, 232:21 memory [5] - 124:5, 153:2, 164:8, 195:7, 196:5 men [3]-210:9, 213:19, 218:10 Mental [5]-222:22, 224:14, 241:5, 242:1, 242:15 mental [14]-4:1, 8:2, 216:17, 216:20, 219:3, 219:9, 224:1, 225:7, 225:8, 225:9, 225:13, 226:13, 239:24, 242:15 mentally [1] - 219:23 mentioned [3] - 77:18, 241:5, 244:4 mentor [2]-217:15, 217:23 mesh [1]-236:23 message [2] - 74:9, 74:13 messages [1]-73:3 met [6] - 19:6, 107:5, 192:9, 195:19, 196:14, 231:17 Met [1] - 235:24 method [1] - 87:7 meticulous [1] - 101:11 MHA [1] - 211:12 mic [5] - 11:10, 45:10, 61:11, 93:20, 103:1 microphone [4] - 7:22, 9:4, 161:20 mid [1] - 58:4 mid -sentence [1] - 58:4 midday [1] - 37:1 middle [6] - 105:24, 132:14, 173:5, 185:8, 185:11, 187:5 midnight [4] - 20:7, 31:3, 39:13, 119:18 might [17]-26:20, 39:3, 40:10, 41:5, 47:22, 53:11, 58:15, 70:1, 78:17, 169:6,``` | ```175:6, 175:17, 184:5, \(184: 6,228: 7\), 233:19, 240:18 Mike [3]-62:15, 63:1, 86:9 military [1]-15:8 Miller [2] - 48:19, 187:1 Millertown [5] - 10:22, 19:7, 29:5, \(205: 22\), 247:22 mind [5] - 94:9, 102:5, 102:11, 126:15, 141:12 Mind [1]-241:23 mindset [1]-71:9 minute [4]-18:13, 97:9, 212:5, \(230: 18\) minutes [9]-12:5, 17:4, 27:24, 28:17, 31:18, 87:21, 184:12, 202:21, 205:19 minutes ' [1] - 46:11 miracle [1] - 160:14 miraculous [1] - 171:16 miss [2]-173:2, 191:13 missed [7]-8:5, 49:14, 49:21, 52:24, 74:1, 74:2, 180:5 missing [33] - 13:23, 16:20, 18:22, 20:10, 34:15, 39:2, 39:7, 39:17, 40:9, 41:4, 44:20, 57:21, 71:19, 127:21, \(128: 11\), 128:18, \(128: 22\), 132:1, 151:13, 151:20, \(156: 3\), 161:6, 162:17, 162:19, 162:21, 163:18, 164:7, 164:14, \(186: 2\), 192:18, 216:9, 219:13, 235:15 Missing [3]-123:15, 157:14, 158:2 mission [1] - 14:10 missions [1] - 76:10 mist [1]-32:14 Mitch [1] - 6:2 mobile [1] - 30:6 model [1] - 182:6 moment [10]-1:18, 16:19, 17:10, 24:13, 40:7, \(102: 13,145: 5\), 218:10, 218:18,``` |  |
| :---: | :---: | :---: | :---: | :---: |

123:11, 123:12, 124:6, 124:9, 124:10, 139:5, 139:7, 155:1, 156:14, 157:17, 157:20, $157: 22$, 158:6, 188:16, 231:6, $231: 15$, 248:13
MORROW [11] - 10:7, 96:20, 210:16, 223:18, $225: 12$, 225:17, $233: 12$, 233:16, $233: 20$, 234:4, 234:14
Morrow [3]-10:8, 96:19, $210: 17$
Most [1] - 205:23 most [27]-20:22, 21:7, 29:12, 47:12, 72:8, 72:9, 78:13, 86:18, 94:11, 97:23, 149:7, 170:3, 173:9, 185:16, 187:4, 191:18, 200 :21,
201:23, 210 :22, 215:14, $217: 22$, 231:8, $232: 22$, 232:24, 233:2, 234:23, 247:21
Mostly [1] - 147:8 mostly [2] - 148:18, 211:17
mother [1]-222:11 mother -in-law 's [1] 222:11
motors [1]-197:24
move [9]-8:7, 17:15, 58:3, 65:5, 150:19, 169:10, $170: 23$, 176:3, 210:12
moved [4]-147:12, 194:7, 218:14, 248:16
moving [4]-70:18, 150:13, 150:17, 216:4

| Mulrooney $[2]-4: 18$, <br> $4: 23$ <br> Multiple $[1]-15: 4$ <br> mussel $[1]-193: 11$ <br> must $[2]-107: 9$, <br> $212: 5$ |
| :--- |
| $\mathbf{N}$ |
|  |
| nail $[1]-227: 9$ |
| Naloxone $[1]-224: 5$ |
| name $[13]-4: 23,5: 3$, |

6:2, 9:8, 9:17, 10:8, 10:16, 11:13, 11:19, 104:8, $160: 8$, 187:17, 199:3
names [1] - 8:19
Natalie [1] - 16:8
nation [1] - 178:7
national [5] - 11:23,
227:5, 227:11,
227:22, $236: 5$
National [1] - 118:10 nationalized [1] 236:12
nationwide [1]-236:2
natural [3]-25:21, 70:20, 174:23
nature [2] - 131:23, 219:5
navigation [1] -
235:12
near [1]-19:5
nearest [1]-62:23
nearly [1] - 112:6
necessarily [2] 216:9, 220:17
necessary [3]-4:5,
171:10, 232:18
neck [1] - 141 :24
need [25]-24:5,
29:20, 73:6, 79:23,
99:21, 100:1, 128:5,
168:12, $186: 9$,
186:13, 191:13,
197:21, 198:9,
211:3, 219:8, $221: 5$,
223:3, 225:18,
230:2, $232: 6$,
232:14, 233:2,
236:7, $244: 22$,
246:23
needed [4]-15:2, 130:15, $168: 20$, 181:6
needles [1]-175:2
needs [4]-26:6,
176:22, $232: 5,239: 5$
negative $[7]-34: 9$, 44:4, 51:13, $160: 24$, 162:5, 162:6, 193:1
neglected [1]-165:12 neighbouring [2] -
168:5, 168:11
never [12]-77:10, 101:5, 113:17, 116:12, $126: 16$, 126:18, 132:12, 149:22, $150: 23$, 152:23, $174: 14$, 224:9
Never [1] - 126:21
New [2] - 146:4, 181:7

New [2] - 146:4, $181: 7$ new [23] - 52:3, 52:6, 73:15, 74:5, 99:2, 145:16, 176:13, 177:5, $177: 6$, 178:17, 195:20, 211:11, 212:8, 215:21, 217:7, 217:14, 217:15, 218:6, 235:5, 236:1, 236:11, $237: 23$, 239:16
Newfoundland [12] -
2:11, 3:18, 8:13,
15:21, 16:2, 59:2,
72:11, 73:11,
156:14, 181:15,
196:24, $227: 21$
Newfoundland) [1]-
162:15
next [35] - 8:6, 17:3, 24:5, 29:18, 32:1, 52:14, 53:20, 56:22, 57:16, 58:3, 69:15, 86:3, 86:6, 94:21,
95:1, 109:11,
$110: 22,123: 12$, 124:6, $141: 3$, 153:18, 154 :24, 157:17, 179:12, 180:10, 182:17,
186:4, 194:14,
196:12, $226: 23$,
228:6, 231 :6,
231:15, $232: 5,248: 3$
nice [3]-55:2, 107:9, 162:11
night [48]-13:18, 16:13, 19:4, 20:6, 20:8, 20:20, 21:9, 21:12, 22:17, 23:10, 23:15, 24:2, 25:8, 31:4, 31:13, 44:21, 46:8, 46:20, 46:24, 78:20, 85:20, 86:5, 109:11, 119:17, 119:21, $126: 10$, 128:13, 139:4, 142:18, 153:1, 153:8, 153:21, 153:24, 154:11, 154:23, 186:2, 195:7, 220:9, 222:9, 230:19, $231: 3$,
$231: 4,231: 5,231: 9$, 231:11, $240: 3$
night /Sunday [1]119:18
nine [3]-22:18, 28:24,

51:24
nine -person $[1]-$
$51: 24$
NL [1] - 162:15
NLSARA $[1]-168: 24$
nobody $[4]-203: 24$,
210:5, 212:5, $248: 8$
noise [1] - 113:6
non [1] - 123:22
non-smoker [1] 123:22
none [4]-90:17, 144:13, 212:7, 218:18
None [1]-91:3
nonexistent [1] 72:17
normal [1] - 174:21
Normally [1] - 78:13
normally [4] - 116:15,
131:19, 151:19, 161:15
Norris [1] - 195:3
North [1]-64:8
note [4]-16:5, 16:18, 55:21, 114:7
noted [3] - 14:13, 14:14, 71:16
Notes [1] - 82:5
notes [18]-43:8, 47:7, 50:17, 57:10, 60:15, 67:5, 67:11, 81:13,
88:10, 119:7,
119:23, 129:3,
135:1, 138:21,
160:2, 160:14, 166:7
nothing [16] - 100:21,
103:8, 112:12,
116:23, $161: 2$,
161:7, 161:10,
162:20, 169:13,
170:1, 171:16,
172:14, 174:8,
176:14, 193:7,
247:11
notice [1] - 29:14
noticed [1]-51:10
notified [1]-63:12
noting [2]-100:18, 110:3
Nova [1] - 162:14
number [28] - 19:21, 20:2, 26:11, 67:6, 71:17, 73:8, 76:3,
77:22, 81:22, 82:10,
99:11, 99:12,
141:12, 160:2,
168:9, 174:18,
198:6, 210:9,

219:19, $222: 21$, 223:5, 223:8,
229:20, $242: 19$,
243:22, 245:11,
245:13
numbers [5]-156:6,
167:12, 167:20,
167:22, 204:18
numerous [2] -
162:17, 225 :21
$\mathbf{O}$
o'clock [11] - 24:22,
51:16, 51:17, 56:1,
60:1, 78:18, 139:6,
188:16, 202:14,
202:15
obligations [1] -
196:17
observations [1] 93:21
obstacles [1] - 71:6
obtain [1] - 133:3
obvious [1] - 75:20
obviously [15]-13:1, 13:3, 17:22, 37:16,
87:21, $101: 23$,
102:10, 125:8, 140:13, $167: 24$, 209:18, $217: 23$, 218:16, 219:6,
222:16
Obviously [2] - 13:12, 14:7
occasions [4]-76:19, 203:7, 225:21, 226:4
Occupational [1] -
245:4
occurring [1]-161:13
October [1]-217:4
offer [3]-17:17,
76:13, 237:17
offered [1] - 14:23
officer [6] - 33:11,
65:14, 85:12, 90:10,
138:24, 233:11
officers [5]-234:18,
237:18, 237:19,
237:23, 239:7
official [1] - 166:10
officials [1]-14:21
often [1] - 242:23
oilskins [1] - 199:2
old [8]-68:17, $138: 2$,
141:23, 206:4,
212:18, 213:15,
215:12, 236:10
older [1]-11:21
ON [1] - 82:7
on-duty [1] - 246:13
on-scene [1]-156:4
on-scene [1]-156:4
on-site [2]-32:12, 51:6
onboard [2]-33:11, 179:20
once [17]-7:5, 19:10, 20:5, 21:17, 22:14, 46:5, $108: 22,117: 1$, 172:3, 173:3, 173:7, 175:20, 207:9, 217:20, 220:2, 222:16, $242: 22$
Once [4]-59:8, 88:7, 216:1, $235: 5$
one's [2]-208:13, 208:14
OneNote [1]-160:3
ones [4]-5:20, 87:1, 98:21, $158: 13$
ongoing [4]-133:8, 184:4, 224:7, 239:12
open [3]-1:4, 53:15, 191:23
opening [1]-12:11
operate [2]-144:23, 187:4
operational [2] 197:2, 201 :9
operations [3]-19:15, 187:21, 194:7
opinions [2]-152:14, 159:1
opportunity [4] 12:18, 12:20, 24:17, 166:20
opposed [1] - 18:10
opposite [1] - 141:7
option [1] - $222: 9$
options [1]-222:21
orange [4]-65:2, 70:6, 89:13, 172:1 order [5]-59:7, 78:7, 79:17, 181:2, 241:10
organization [1] 189:18
organizations [3]201:14, 208:7, 224:2 organized [2]-97:2, 147:10
original [1]-180:17
originally [2] - 10:9, 135:18
otherwise [1]-4:4
ourselves [6]-102:2, 154:8, 182:7, 196:4, 222:19, 224:11
Ourselves [1] - 94:17
outcome [6]-13:4,
132:5, 132:7, 132:17, 133:4, 186:3
outcomes [2]-132:4, 183:2
outdoor [1] - 216:1
outlined [1] - 120:3
outlying [5] - 75:10, 238:6, 238:16, 238:18, $239: 9$
outset [2]-122:16, 122:18
outside [7]-43:7, 97:6, 115:23, 145:22, 177:19, 239:24, $240: 1$
Overall [1] - 185:4
overall [5] - 69:18, 83:21, 169:13, 173:24, $183: 6$
overhead [1] - 19:17
overheated [1] - 91:8
overlay [1]-109:22
overlaying [1] -
115:13
overlooked [3]-36:4, 93:15, $233: 9$
overpass [2]-202:1, 202:2
oversees [1]-6:24
overview [9]-21:19,
61:2, 64:13, 67:19,
68:2, 69:22, 71:5, 234:6, $234: 9$
own [31]-34:9, 37:15, 40:19, 58:21, 59:6, 59:11, 75:3, 115:11,
130:3, 149:4, 150:6, 153:22, $184: 22$, 198:22, 199:5,
209:3, 210:19,
210:20, 210:21, 211:2, 211:19, 217:21, 220:1, 220:23, 221:1, 225:7, 225:13,
227:6, $227: 22$,
228:2, $228: 3$
owners [1]-139:15

| P |
| :---: |
| P-182 [3]-82:2, 82:7, | 82:12

p.m [4]-27:22, 39:10, 56:11, $156: 23$
pack [4]-97:1, 97:7, 124:2, 199:3
packaged [2]-62:20,

136:14
packing [1]-45:23
Page [3]-105:17, 114:4, 114:5 page [19]-20:1, 66:12, 67:18, 68:16, 69:15, 69:22, 71:16, 105:6, 105:8, 106:1, 114:3, 114:15, 136:19, 155:4, 160:2, $160: 7,160: 9$, 160:11, 160:12
pages [4] - 50:8,
50:11, 67:5, 81:12
paid [5] - 78:10,
178:10, 181:10,
198:10, $199: 22$
paint [1]-71:5
pair [2]-126:13, 236:13
pairing [1]-217:14
pandemic [1]-215:2
paper [2]-88:7, 158:4
parachute [5]-21:12, 21:22, 21:23, 22:2, 22:5
parade [2]-196:1, 204:10
paragraph [3] -
136:21, $162: 9$, 162:10
paragraphs [2] 160:12, 160:19
paramedics [4] -
187:15, $188: 22$, 211:16, $231: 12$
parked [3]-29:13, 54:7, 101 :22 parking [4]-191:12, 195:22, 200:3, 203:19
part [16]-5:16, 5:23, 7:6, 10:1, 11:16, 12:23, 35:19, 35:22, 56:23, 58:3, 68:4, 109:6, 179:13, 200:9, 217:13, 243:2
Part [1]-220:1
participate [1]-16:3
particles [1]-194:1
particular [18] - 30:16,
34:7, 42:10, 50:8,
50:10, 72:4, 75:20,
83:9, $130: 9,152: 19$, 155:10, 168:17, 176:2, 210:11, 210:13, $228: 9,246: 7$
particularly [9] -
129:15, 191:1,

234:13, 237:15,
238:5, $239: 6,239: 7$,
239:24, 243:11
particulars [1]-13:1
parties [2]-3:22,
136:24
partners [1] - 96:8
parts [1]-213:15
pass [8] - 47:7, 47:8,
47:18, 52:10, 64:11,
121:11, 123:24,
159:1
passed [8] - 41:11,
123:6, 130:12,
148:8, 158:3,
159:14, 208:19,
230:13
passes [1] - 32:21
passing [1]-185:12
past [16] - 3:6, 20:7,
26:3, 26:4, 54:8,
59:17, 76:10, 167:5,
179:19, 179:20,
183:15, 204:5,
218:13, $229: 12$,
229:15, 246:11
pat [2] - 182:7, 189:2
path [1] - 231:1
pattern [9]-33:15,
36:6, 101:12, 116:8,
121:20, 122:2,
148:21, 148:22,
170:17
patterns [2]-33:18,
34:4
Paul [9]-86:3,
123:13, 124:6,
129:18, 134:19,
139:5, 157:17,
160:24
paused [1] - 215:2
paved [1]-223:11
pay [13] - 74:19, 78:4,
78:6, 199:4, $201: 20$,
206:5, 206:6,
206:13, 207:16,
221:15, 225:2,
228:3, 230 :6
pay-per-use [1] -
74:19
paying [1] - 215:13
peer [1] - 244 :24
people [67]-4:14,
4:20, 5:9, 10:23,
11:2, 11:4, 19:13,
26:3, 26:4, 28:16,
40:21, 43:3, 70:13,
78:5, 78:17, 78:18,
79:14, 81:4, 96:12,

97:18, $101: 7$,
101:21, 103:13,
144:5, 146:19,
166:7, 167:24,
178:1, 179:19,
185:1, 186:13,
187:9, 187:21,
188:5, 188:6, 190:1,
190:2, 191:19,
196:4, 203:9,
203:23, 205:23,
207:3, 211:4,
215:14, 216:3,
217:7, 217:22,
219:19, $220: 7$,
220:18, $221: 24$,
223:23, $224: 6$,
225:10, $225: 22$,
227:6, 227:7,
227:23, 228:3,
229:20, $231: 23$,
232:2, $232: 8,233: 2$, 247:22
per [6] - 74:19, $198: 2$,
199:16, 200:12,
204:22, $204: 23$
percent [4]-216:16,
219:15, 226:14, 226:15
Perfect [1] - 66:14
perfectly [1]-224:18
Perhaps [5]-7:4,
52:3, 52:4, 72:2,
150:17
perhaps [34]-7:5,
8:19, 8:22, 9:3,
11:10, 12:7, 18:4,
25:10, 25:17, 28:21,
32:1, 48:1, 50:15,
52:8, 54:13, 54:16,
59:18, 67:10, 67:12,
80:13, 85:13, 93:18,
103:2, 116:5,
116:24, $136: 18$,
149:10, $150: 15$,
150:19, $163: 17$,
165:14, 165:18,
196:20
perimeter [1]-121:22
perimeters [3]-22:22,
122:9, 148:18
period [9]-105:15,
112:24, 132:2,
137:7, 163:6,
163:19, $216: 24$,
217:1, $248: 23$
person [42]-5:18, 8:6,
18:23, 27:10, 27:12,
27:14, 27:15, 34:15,
38:8, 40:14, 51:24,

70:10, 71:11, 89:20, 94:14, $121: 7$, 121:13, $121: 15$, $122: 21,122: 24$, 123:2, 123:20, 148:16, 149:2, 151:13, $151: 20$, 156:3, 157:8, 162:17, 162:19, 170:2, 170:8, 170:9, 170:23, 173:3, 173:5, 183:17, 186:2, 192:18, 202:12, $241: 17$
Person [2]-140:22, 158:3
person's [1] - 194:13
personal [7]-3:7, 19:13, 89:14, 116:18, 184:19, 199:1, 219:22
personally [6] - 75:6, 76:1, 166:8, 168:14, 200:11, 237:18
personnel [3]-244:9, 244:20, $246: 1$
personnels [1] 244:24
persons [2]-48:15, 235:15
Persons [2] - 123:15, 157:14
perspective [9]-5:17, 131:1, $135: 20$,
183:10, $201: 5$,
205:16, 222:3,
225:14, $233: 2$
pertaining [2] - 12:15, 13:1
Peter [1]-5:3
phenomenal [1] 178:14
phone [22]-16:14, 24:9, 24:15, 28:9, 28:11, 72:14, 72:16, 72:20, 72:22, 72:24, 79:10, 126:11, 144:4, 144:7, 156:6, 179:8, 184:11, 188:15, $189: 9$, 199:21, 208:13, 223:2
phones [1]-75:2 pick [16] - 20:24, 23:1, 26:22, 38:5, 38:20, 55:8, 63:9, 65:19, 70:18, 90:10, 110:18, $141: 2$, 142:3, 190:13, 202:5, $223: 8$
picked [10]-62:14, 63:18, 65:13, 66:1, 86:4, $93: 5,100: 20$, 103:19, 104:16, 212:16
picker [7]-18:23, 27:3, 94:6, 127:21, 140:4, 147:24, 216:20
pickers [1] - 216:9
Picking [1]-201:17
picking [13]-26:12,
27:14, 33:14, 71:20, 91:22, 119:8, 124:17, 141:9, 141:18, 200:1, 202:20, 216:12, 232:1
pickup [9]-20:18, 44:3, 192:12, 195:10, 195:21, 196:3, 196:10, 207:21
pickups [3] - 19:13, 20:16, 198:18 picture [10]-19:11, 21:14, 67:20, 68:20, 69:15, 69:19, 70:2, 70:22, 112:18, 222:15
pictures [5]-19:21, 19:23, 67:6, 67:15, 71:3
piece [8]-38:8, 41:5, 81:11, 161:16, 191:6, 192:10, 195:2, 216:20
pilot [4]-77:1, 148:15, 148:18, 193:16
pilot's [1] - 117:12
pilots [1] - 76:16
pinpoint [1]-162:21
pinpointed [1] 174:20
place [6] - 3:3, 47:22, 57:14, 96:2, 166:13, 239:20
placed [1]-181:1
places [3] - 178:6, 192:23, $248: 3$
plan [28]-12:9, 17:6, 20:21, 27:5, 41:12, 42:1, 57:14, 88:3, 99:4, 115:24, 116:11, $116: 13$, 116:15, $120: 24$, 135:10, 136:8, 148:7, $149: 5,150: 5$, 152:8, 152:15,

154:9, 176:3, 177:1, 178:1, 197:16, 239:18
plane [2]-92:19, 173:6
planning [2]-180:11, 239:18
plans [3]-27:16, 177:24, 197:22
play [7]-3:13, 121:6, 122:13, 123:5, 170:12, 187:21, 222:11
played [4]-76:15, 136:6, 147:22, 245:19
players [1]-216:5
playing [1]-246:14
plays [4]-75:24, 125:4, 170:16, 183:1
pleasant [1]-215:16
pleased [2]-14:9, 14:13
pleases [1]-8:8
plenty [2]-141:5, 168:11
plow [2]-19:18, 194:5
plowed [1] - 146:6
plus [9]-22:10, 72:23,
73:20, 73:22, 99:8,
120:6, $137: 5$, 221:20, $239: 22$
pocket [3]-73:24, 198:23, 199:5 point [44]-34:23, 44:19, 44:21, 49:10, 49:13, 52:23, 56:19, 64:7, 66:16, 77:18, 80:3, 81:7, 88:9, 105:20, 106:9, 108:9, 109:3, 114:11, 115:6, 116:20, 119:20, 120:6, 121:15, 121:16, 125:8, 128:8, 128:10, 135:8, $136: 7$, 139:11, 140:5, 140:8, 140:15, 140:18, 143:3, 149:14, 150:6, 154:13, 169:6, 177:13, 182:6, 207:3, 234:24, 242:14
pointed [1]-67:8 points [6]-50:18, 58:5, 95:9, 96:21, 165:12, 197:11
poker [2]-206:13,

207:8
police [15]-6:5, 59:4,
59:15, 98:9, 98:13,
101:9, $122: 22$,
169:15, 171:7,
172:4, 172:10,
173:21, 174:5,
245:8, $246: 15$
policies [1]-59:9
Policing [1] - 211:15
policing [2]-6:24, 98:11
policy [4]-166:11,
227:5, 227:11,
227:22
Pond [1]-248:9
pond [13]-37:21,
37:22, 51:12,
103:16, 106:4,
106:14, 106:17,
109:14, 111:11,
111:17, $111: 22$,
115:14, $171: 5$
poor [1] - 136:23
poorly [1] - 95:13
popped [1]-102:11
popular [1]-231:9
population [4]-10:23,
205:23, 213:14,
214:23
portion [3] - 66:20,
216:7, $216: 8$
posed [2] - 73:4, 229:12
position [4]-114:8, 140:9, 149:10, 175:19
positive [5]-132:16,
132:17, 132:19, 133:3, 163:4
possibility [4] -
104:23, $150: 20$,
150:22, 151:1
possible [8] - 6:15,
149:21, 149 :24,
150:4, 162:21,
167:20, 202:19, 228:24
possibly [8]-49:19,
104:3, 108:16,
115:14, 121:15,
136:3, 149:2, 208:1
Post [37] - 42:4, 42:11, 45:23, 62:13, 63:10,
63:20, 65:13, 66:3,
68:17, 69:1, 69:8,
69:9, 138:1, 139:1,
143:17, 143:21,
144:5, $144: 8$,
144:12, 145:13,

145:16, 145:23,
146:5, 146:13,
147:5, 147:11,
160:20, 172:7,
174:6, 176:8,
176:13, 176:23,
177:2, $181: 2,181: 4$,
182:5, 194:20
Power [1] - 206:4
prayers [1] - 13:20
prepared [1]-96:24
prepped [1]-29:12
presence [3]-168:23, 169:1
present [5] - 10:14,
48:3, 48:5, 83:10,
229:11
presentation [1] -
240:11
presentations [1] -
224:3
presided [1]-2:12
President [1]-8:13
presiding [1]-1:5
press [1]-14:17
pressing [1]-232:17
presumably [1] -
131:10
pretty [17]-10:13,
45:7, 45:20, 47:15,
66:6, 69:18, 72:8,
72:16, 78:8, 97:11,
103:14, 174:2,
191:12, 191:18,
195:20, 197:9,
199:13
preventive [1] -
243:13
previous [5] - 4:12,
32:6, 32:24, 58:16, 130:20
price [5] - 177:9,
177:12, $181: 8$,
198:4, 199:12
primarily [1]-237:7
primary [3] - $3: 1,10: 5$,
215:5
private [1]-16:1
privately [1]-203:7
proactive [1]-176:22
probabilities [1] -
23:13
probability [15] -
23:20, 25:13, 25:16,
25:19, 26:13, 26:21,
34:22, 39:8, 40:15,
141:22, 142:18,
142:21, 143:4,
143:6, 149:18

136:18, 158:24
recorder [5] - 42:19, 43:2, 60:16, 83:7, 138:20
recording [1] - 69:2
records [2]-165:15, 166:15
recover [2] - 194:12, 229:24
recovered [1] - 194:15 recovery [2]-229:22, 230:12
recreation [1]-178:9
recruitment [5] - 10:3, 18:1, $212: 7,212: 11$, 214:16
Red [42] - 2:22, 10:17, 17:11, 18:19, 18:23, 19:5, 19:6, 22:19, 28:22, 29:3, 34:6, 37:14, 37:15, 37:17, 43:16, 47:3, 48:4, 48:22, $51: 2,60: 5$, 61:24, 83:18, 92:12, 95:14, 107:6,
127:22, $127: 23$,
127:24, $134: 24$,
146:18, $154: 8$,
167:11, $167: 16$,
168:15, $168: 23$,
171:16, 172 :23,
196:22, $201: 4$,
211:1, $233: 6,236: 18$
red [3]-178:22,
179:4, 185:11
refer [2]-19:24,
103:22
reference [2]-64:7, 219:4
referenced [1] - 16:9
referencing [1]-112:2 referring [4]-17:3,
50:2, 140:18, 182:19
reflective [1] - 70:7
refroze [1] - 194:3
refuel [2]-34:15, 43:20
refueled [2]-63:8, 64:5
regarding [1]-16:9
regardless [5] -
175:20, $188: 13$, 189:15, $189: 21$, 210:5
regards [5] - 96:22, 98:8, 98:24, 159:1, 197:11
Regina [1] - 237:24
regroup [1] - 172:17
regular [3]-78:3, 183:23, 240:1
reimburse [1]-198:20
reimbursed [1] -
197:13
reimbursement [1] 197:16
rejoined [1]-10:11
related [3]-216:17, 219:16, $246: 13$
relation [2]-66:8, 114:12
relationship [5] -
58:17, 76:7, 77:8, 86:11, 87:9
relative [1]-192:5
relatively [2]-102:6, 214:4
relay [2] - 73:2, 74:9
relayed [3]-129:1, 129:19, 157:8
release [1] - 14:17
relied [1]-130:18
relocation [1]-218:14
rely [3]-77:2, 152:13, 168:10
remarkable [1] - 5:7
remarks [2]-4:7, 16:9
remember [4]-127:4, 134 :23, $165: 2$, 182:21
remind [2]-81:3, 228:12
reminder [1] - 19:21
remote [3]-9:4, 93:20, 103:1
remove [2]-226:5
rendered [1]-62:7
rendering [1] - 62:12
rental [1]-197:14
repeat [1]-144:15
repeater [1] - 145:4
repeaters [1]-73:13
replacement [1] 176:22
replacing [1]-195:12
replan [2]-172:17, 173:8
replenished [1]-56:6
report [11] - 19:22,
27:21, 55:17, 55:22,
66:12, 81:19, 89:1, 123:15, $230: 18$, 242:10, 243 :2
reported [4]-42:5, 55:13, $128: 22,131: 2$
represent [2]-6:10, 7:13
representative [2] -

2:7, 86:22
representatives [1] 113:21
representing [3]4:21, 8:15, 83:4
request [3]-76:22, 167:6, 167:9
requested [4] - 76:20,
166:15, 167:20, 230:16
require [2]-1:11, 6:5
required [1] - 50:18
rescue [33]-2:10, 6:6,
6:16, 7:1, 7:20, 8:8,
8:18, 8:22, 10:10,
11:5, 24:10, 99:2,
152:12, 152:20,
178:9, 183:7,
185:15, 186:15,
189:20, 197:7,
200:16, $208: 7$,
222:24, $227: 6$,
228:14, $228: 24$,
236:4, 238:1,
240:21, $243: 22$,
244:9, 245:14, 246:1
Rescue [50]-2:3, 2:4,
2:5, 2:6, 2:22, 2:23,
3:18, 5:1, 5:10, 8:14,
9:10, 9:18, 10:1,
10:18, 11:14, 11:22,
12:8, 14:21, 14:22,
15:20, 18:18, 18:19,
22:18, 27:22, 32:10,
32:20, 34:13, 36:11,
48:4, 48:18, 50:23,
60:3, 62:1, 72:7,
73:11, 76:3, 83:5,
83:14, 92:12, 93:13,
100:17, 101:11,
113:7, 117:6,
$134: 22,146: 18$,
$178: 3,214: 21$,
243:24
rescued [1]-189:5
rescuer [1]-241:19
researched [1] - 161:5
resign [1] - 233:21
resource [1]-14:9
resources [11]-
14:11, 16:10, 40:23,
96:11, $120: 16$,
168:3, $168: 20$,
171:14, 191:2,
208:9, 219:7
respect [10]-4:2, 5:9,
13:9, 13:17, $154: 4$,
154:15, 155:10,
$155: 21,166: 6,176: 1$
respond [3] - 56:7,

96:23, 97:4
responded [2] - 47:3, 97:13
responder [1] - 211:18
responders [4] -
211:16, 240 :20,
241:24, 243:12
responding [1] -
245:14
response [1]-135:16
responsible [1] -
223:10
responsive [1] - 90:15
rest [15] - 10:5, 23:19,
23:24, 24:5, 25:4,
26:7, 28:13, 31:14,
38:14, 46:24, 67:10,
78:21, $193: 14$,
195:17, $210: 24$
restaurant [1]-189:9
restrictions [1]-63:4
result [2]-6:16, 195:21
results [4]-44:4,
51:13, 162:7, 193:2
resume [7]-50:24,
51:3, 57:15, 59:18,
59:24, 60:23, 69:13
resumed [2]-51:21, 84:14
resuming [2] - 44:8,
57:2
retained [1]-3:19
retired [3]-11:15,
11:20, 176:16
retirees [1]-77:24
retrained [1]-198:14
retrieved [1] - 160:15
return [8] - 12:8,
29:17, 30:2, 30:8,
43:21, 63:16, 82:15,
192:20
returned [3]-49:1,
65:14, 160:19
returning [2] - 36:13,
44:15
reveal [1]-17:9
revealed [1]-162:20
reviewed [1]-81:16
rewards [1] - 203:20
Richard [5] - 3:19,
7:18, $240: 15,243: 9$, 243:18
rid [1] - 176:19
ride [1] - 208:21
riding [1] - $193: 6$
right -hand [1] - 70:3
Rigid [1] - 197:23
rigid [1] - 197:23
rise [4] - $80: 16,80: 21$,
190:4, 190:10
RNC [1] - $227: 3$
road [33] - 19:10,
20:11, 20:16, 21:4,
26:20, 26:21, 26:22,
42:13, 44:3, 54:7,
68:18, 68:19, 68:21,
69:4, 96:2, $109: 6$,
109:15, 110:4,
$110: 9,110: 14$,
110:18, 138:7,
141:7, $141: 23$,
142:4, 146:6,
153:17, 153:18,
177:15, $194: 5,231: 3$
roads [5] - 19:16,
23:11, 23:15, 25:7,
25:22
roadway [5]-26:17,
42:12, 68:23, $110: 6$,
111:1
Robert [1] - $235: 23$
rock [1] - 145:8
rocks [2] - 144:23,
231:2
Rog [2] - 48:8, 105:21
Roger [29]-9:17,
18:17, 29:3, 29:8,
30:11, 49:2, 72:6,
95:17, 95:24, 96:3,
98:9, $110: 2,169: 18$,
170:12, $170: 19$,
171:15, $172: 23$,
188:3, $188: 20$,
188:21, 206 :22,
219:11, $221: 12$,
226:14, $229: 10$,
233:21
Roger 's [5] - 94:18, 94:24, $208: 20$,
209:11, $210: 4$
role [8]-2:9, 3:13,
4:19, 24:12, $154: 18$,
154:19, $187: 21$,
245:19
roll [1] - 46:17
rolled [1] - 181:10
rolling [2]-179:14,
238:23
room [9] - 79:1, 97:11,
101:21, 117:16,
182:3, 182:13,
206:7, 220:7, 220:14
rotary [1] - 15:1
rough [4]-91:5,
120:19, 120:20,
221:19
roughly [13]-20:6,
22:3, 23:17, 31:12,


| ```190:11 second [11]-5:6, 7:22, 20:3, 50:1, 81:11, 105:17, 123:12, 162:10, 192:10, \(193: 2,220: 9\) seconds [1]-21:18 secret [1] - 220:20 section [1] - 71:16 Section [1]-6:23 security [1]-199:21 seeing [2]-116:13, 155:7 seek [1]-221:14 seeking [1]-7:14 seem [2] - 237:23, 238:7 sees [3]-185:13, 185:19, 232:14 segues [1]-196:11 self [4]-73:5, 74:12, 186:11, \(242: 2\) self-assessment [1]- 242:2 self-gratification [1] - 186:11 self-service [1] - 74:12 self-supported [1]- 73:5 sell [2]-206:12, 207:1 sells [1] - 207:16 selves [1] - 227:13 semantic [1]-83:16 senior [2] - 96:7, 239:7 seniors [1]-205:24 sense [10]-10:4, 54:3, \(107: 14,116: 7\), \(140: 2,142: 7,143: 2\), 184:22, 209:7, 221:21 Sent [1]-41:21 sent [4]-26:10, 41:14, 180:2, 180 :21 sentence [2]-8:23, 58:4 sentiments [1]-16:8 separate [1]-83:20 separated [1]-110:8 September [1]-1:1 sergeant [3]-129:19, 134:19, \(231: 18\) SERGEANT [1] - 6:20 Sergeant [6]-24:9, 24:12, 154:17, 154:18, 170:20, 246:16 series [1]-85:13``` | ```serve [2]-10:13, 187:22 served [2]-24:11, 186:12 serves [5]-124:5, 126:12, \(153: 2\), 164:9, 187:12 service [10] - 42:15, 72:14, 74:12, 74:18, 75:13, 77:23, 78:7, 178:10, \(221: 6,246: 9\) services [2]-242:15, 246:8 Services [5]-6:3, 14:18, 15:18, 76:20, 76:23 session [13]-1:9, 1:17, 4:14, 16:20, 80:22, \(181: 20\), 182:1, 182:2, 190:11, 191:11, 197:20, \(216: 8,217: 9\) sessions [1]-1:21 set [11]-42:11, 42:18, 52:19, 52:23, 69:1, \(113: 9,120: 24\), 148:17, \(182: 2\), 184:5, \(208: 22\) seven [4]-137:3, 137:9, 137:16, 210:23 seventh [1] - 171:4 several [11]-23:9, 67:4, 95:8, 95:17, 107:7, 115:7, 133:11, \(161: 5\), 186:21, \(235: 21\), 239:14 Sgt [1] - 6:21 shall [1] - 214:24 shape [1] - 91:5 shared [2]-123:17, 124:7 sharp [2] - 196:10, 197:21 sharp -looking [1]- 196:10 shed [1] - 42:7 Sheppard [1] - 35:16 shift [2]-153:9, 216:19 ships [1] - 15:13 shoe [1] - 123:21 shop [1] - 189:13 shores [1]-64:21 short [6]-21:3, 29:13, 30:12, \(119: 3,226: 4\), 248:23 shortcut [2]-110:17,``` | ```111:4 shorter [1] - 77:16 shortly [1] - 181:7 show [8] - 28:17, 104:24, 105:11, 106:9, \(211: 3\), 216:11, \(238: 22\), 246 :21 showed [4]-32:11, 48:14, 112:19, 196:2 showing [2] - 217:16, 248:2 shown [1] - 18:9 shows [1] - 112:18 shut [1] - 159:2 shuts [1]-159:16 shutting [1]-172:11 side [12]-20:11, 42:13, 52:19, 54:11, 70:3, 89:14, 91:16, 141:7, 188:2, 200:9 sight [4]-84:2, 136:23, 144 :24, 145:7 sign [8]-22:10, 23:1, 34:15, 44:14, 81:4, 101:9, 193:5, 193:6 signals [1] - 32:11 signed [1]-81:6 significant [3] - 160:13, 216:21, 245:19 significantly [1] - 163:19 signing [2]-81:7, 178:1 signs [1] - 244:23 silence [1] - 16:19 similar [5] - 32:5, 81:16, 81:18, 116:10, 242:11 SIMMONS [2] - 11:12, 103:7 Simmons [3]-11:13, 103:8, \(138: 20\) simple [2]-37:7, 72:24 Simplex [1]-145:6 sing [1]-170:3 site [14]-32:12, \(42: 22,44: 7,51: 6\), \(60: 3,60: 22,63: 5\), \(63: 9,84: 19,138: 9\), \(157: 16,198: 19\), \(230: 8,232: 14\) sits [1] - 116:5 sitting [1]-215:14 situated [1]-144:12 situation [8]-20:13,``` | ```24:16, 145:16, 145:21, 146:2, 205:10, 222:15, 236:9 situations [1] - 225:20 six [13] - 15:7, 40:2, 48:13, 49:6, 49:8, 171:11, 180:3, 180:23, 189:10, 202:15, 214:9, 216:24, 224:24 six-month [1]-216:24 size [7] - 22:15, 123:21, 188:13, 192:6, 192:7, 210:5, 213:24 skidooing [1] - 107:8 skies [1]- 69:16 Skills [1] - 243:24 skills [1]- 3:14 skip [1] - 7:4 sky [2]-68:9, 68:12 sleep [1] - 45:21 slept [1]-31:19 slowly [2] - 22:5, 113:12 small [9] - 10:24, 11:2, 70:23, 103:16, 189:16, 195:5, 209:19, 211:1, 230:13 smaller [7] - 75:9, 75:10, 77:16, 95:18, 95:19, 205:12, 205:13 smell [4] - 38:14, 107:14, 107:16, 107:17 smells [1]-38:13 SMITH [2]-7:17, 243:17 Smith [6]-3:19, 7:18, 98:5, 240:16, 243:9, 243:18 smoker [3] - 123:22, 124:1 smoothly [2] - 187:13, 248:17 sniffs [1] - 38:9 SNOW [13]-9:23, 66:11, 66:15, 100:16, 101:20, 110:1, 178:2, 214:20, 218:4, 218:11, 218:19, 219:10, 221:10 snow [1] - 192:22 Snow [9]-9:24, 67:7, 100:15, 100:17,``` |  |
| :---: | :---: | :---: | :---: | :---: |

193:12, 194:1,
196:9, 203:13,
217:23, 220:4,
222:3, 223:10,
228:22, 229:1,
240:19, 243:13,
243:14
sorts [2]-100:12, 224:7
sound [2]-113:12, 113:20
sound -wise [1] 113:12
sounds [1] - 28:16
Sounds [1]-64:16
source [2]-22:4, 23:5
South [1] - 195:4
spacing [1]-110:11
spacings [2]-98:2, 98:3
span [1] - 57:22
SPEAKER [2]-82:9, 161:19
speaking [6] - 1:12, 13:18, 53:7, $130: 24$, 143:21, 183:15
Speaking [1] - 133:7
special [1]-96:12
specific [2]-99:3, 234:5
specifically [2] 13:19, $241: 24$
specifics [1]-219:6
spectrum [1]-188:2
spectrums [1] - 189:1
speed [3]-70:15, 96:23, 97:13
speed -wise [1] - 70:15
spend [1]-183:8
spent [2] - 42:3, 194:8
spilled [1]-9:2
spite [1]-102:17
split [3]-22:19, 37:3, 37:13
sponsorship [1] 204:6
spot [3]-112:19, 171:24, 240 :22
spots [1]-215:9 spotted [6] - 44:15, 62:3, 64:24, 89:5, 149:2, 174:16
spotter [1] - 60:18
spotters [13]-34:7, 36:22, 43:13, 44:7, 61:9, 63:2, 63:10, 63:16, 63:18, 64:12, 64:18, 69:20, 70:17
spouses [1] - 200:17

| spring $[1]-192: 21$ | $224: 8,230: 20$, |
| :--- | :--- |
| Springdale $[1]-$ | $234: 16,234: 18$, |
| $238: 13$ | $234: 20,238: 24$ |

squadron [1] - 32:24
Squadron [1] - 113:21
square [9]-49:12,
52:15, 52:21, 53:2, 54:2, 54:13, 171:21, 205:4
St [5]-13:22, 104:10, 168:17, 198:11, 223:3
staff [4]-4:24, 129:19, 134:19, 231:18
stage [1] - 97:19
stages [1]-100:8
stand [7]-56:21,
129:6, 129:23, 130:3, 130:4, 130:6, 130:9
standard [6]-235:5, 235:8, 235:11, 236:5, 236:17, 236:23
standardized [3]234:21, $239: 12$, 239:21
standards [1]-172:22
standing [3]-76:13,
129:20, 245 :24
standpoint [1] -
129:22
start [33]-4:18, 12:14,
32:1, 45:23, 58:11,
80:9, 93:18, 94:3,
94:16, 99:16,
104:18, 119:2,
122:23, 160:6,
169:14, $169: 16$,
169:19, $169: 20$,
170:4, $171: 21$,
173:10, 175:11,
175:12, 175:19,
177:3, 178:10,
190:17, $190: 22$,
202:1, 217:17,
217:24, $238: 23$, 248:13
started [31]-9:12,
10:10, 22:15, 25:4, 32:13, 32:15, 33:14,
37:12, 61:5, 89:22,
90:7, 109:16,
122:18, 136:8,
136:10, 142:2,
149:13, 149:14,
173:19, 177:1,
179:4, 179:14,
179:16, 180:19,

Starting [1] - 155:23
starting [6] - 34:24,
99:20, 149:14,
155:21, 172:11,
183:24
starts [6]-78:18,
160:8, 171:19,
173:7, 174:2, 232:1
state [6] - 2:10, 46:16,
162:1, 181:14,
228:13, $228: 23$
state -of-the-art [1] 181:14
statement [3]-2:18, 2:21, 12:11
states [2]-136:24,
137:2
stating [1] - 18:22
stay [5]-26:20,
150:16, 197:21,
222:9, 222:12
stayed [5] - 31:13,
65:18, 103:18,
104:15, 124:17
stays [2] -98:2,
159:16
Steele [3]-81:3,
103:1, 103:4
step [7]-12:5, 94:20,
94:21, 99:11, 99:12,
215:20
stepped [1]-10:6
stocked [1] - 56:6
stone [1] - 162:24
stood [4]-57:4,
58:18, 133:10,
133:21
stop [1]-241:13
stories [1] - 14:7
story [1]-192:10
strangely [1]-241:1
stranger [1] - 220:20
strategizing [1] -
175:14
strategy [9]-39:4,
40:11, 87:16, 87:20,
87:24, 88:4, 88:6,
136:8, $148: 8$
straws [1]-171:6
stream [1] - 103:16
streams [1] - 25:22
street [2] - 186:4, 186:7
streets [1]-195:16
stress [5] - 244:2,
244:12, $244: 13$,

244:14, 244:18
stretch [2]-52:18,
202:6
stretcher [6]-65:16,
90:11, 90:12, 92:17,
92:18, 104:2
strike [1] - $227: 4$
stripes [1]-87:5
stroke [1]-91:9
strong [1]-218:7
structure [1] - 86:19
struggled [1]-101:14
struggling [1] -
221:23
sub [1] - 28:10
Sub [1]-14:22
Sub-Centre [1]-14:22
sub-teams [1]-28:10
subject [4]-80:9,
87:13, 122:21,
196:16
subscription [1] -
178:5
subsequent [1] -
48:13
success [1]-76:6
successful [2]-13:3,
242:11
sudden [1] - 149:1
suffering [1] - $91: 8$
suggest [1]-85:11
suicidal [1]-226:17
suicide [1] - 219:20
sum [1] - 55:14
summary [1]-165:24
sums [1]-178:7
sun [1]-91:8
Sunday [13]-15:16,
37:1, 44:22, 46:4,
67:21, $101: 8$,
119:24, $121: 21$,
124:9, 129:4, 139:5,
157:22, 217:6
supplement [1] 17:21
supplies [2]-46:21, 73:3
support [21] - 6:6,
7:20, 24:19, 36:20,
44:12, 75:7, 75:19,
75:24, 76:2, 76:14,
77:11, 77:14, 95:23,
154:15, 162:4,
169:21, 178:16,
193:2, $200: 23$,
211:4, 219:9
supported [1]-73:5
supporting [1] -
203:10
supportive [2]-
200:17, 206:1
supposed [1]-141:17
surface [3]-193:21,
193:24, 194:13
surfaces [1]-72:12
surprise [1] - 215:17
surprised [1]-186:5
surrounding [4] -
38:22, 44:1, 70:24,
113:14
surroundings [1] -
38:15
survive [2] - 75:12,
226:1
survived [1] - 174:11
survivor [1]-102:23
suspect [1]-66:6
suspended [1]-163:1
suture [1] - $241: 14$
sweep [2]-26:17,
54:11
sweeps [1]-38:4
Sweetapple [74] -
2:18, 3:4, 7:8, 12:16,
12:17, 17:12, 20:10,
26:11, 39:2, 39:7,
39:16, 40:9, 44:20,
48:6, 51:1, 55:14,
57:15, 57:21, 58:10,
60:1, 62:3, 62:8,
62:12, 62:19, 62:20,
62:22, 63:2, 63:7,
63:13, 64:8, 65:1,
65:7, 65:10, 65:16,
66:8, 66:17, 67:1,
71:19, 72:15, 75:21,
86:8, 88:18, 88:20,
89:6, 89:15, 89:19,
90:12, 91:13,
100:20, $100: 22$,
102:18, 103:13,
103:15, 104:10,
107:5, 115:12,
115:22, 117:10,
117:17, 118:12,
119:8, $121: 22$,
122:14, 126:8,
136:14, $140: 23$,
146:16, 150:2,
150:8, 158:7,
163:18, 174:11,
174:17, 212:3
SWEETAPPLE [4] -
7:7, 7:9, 247:16, 248:7
Sweetapple 's [22] -
20:17, 21:4, 33:12,
41:15, 41:22, 54:7,
55:13, 57:10, 63:23,


47:24, 48:3, 69:3, 75:16, 77:1, 102:19, 107:9, $138: 22$, 192:11, 199:4,
203:8, 217:24,
218:3, 228:18,
248:13, 248:17
today 's [4]-1:9, 3:1, 12:14, $191: 11$
together [22]-11:6,
30:12, 40:22, 77:9,
84:4, 84:5, 84:6,
87:6, 94:19, 95:11,
95:15, 96:13,
139:21, $168: 22$,
172:8, 172:24,
174:6, 203:4, 235:1,
236:13, $236: 23$,
237:6
Tom [1]-7:12
tomorrow [3] - 78:9,
230:3, 248:15
tomorrow 's [1]-3:1
tonight [1]-95:3
took [14]-3:2, 28:24,
37:3, 38:4, 107:19,
110:17, $111: 4$,
119:1, $138: 21$,
153:23, $160: 13$,
166:13, $221: 11$,
231:13
tool [3]-75:24, 76:1, 242:2
tooth [1]-227:9
top [5]-68:4, 104:1,
107:6, 139:10,
178:22
topic [2]-27:8, 228:9
topics [3]-169:11, 205:15, 210:13
tornados [1]-245:17
Toronto [3]-180:20, 235:22, 235:24
torturous [1]-14:1
total [2] - 111:24, 213:24
touch [1] - 166:22
touching [3]-53:6, 196:5, 197:11
toward [1]-160:11
towards [5] - 51:12, 70:3, 192:21, 195:14, $230: 1$
Town [2]-201:19, 206:1
town [12] - 10:24, 185:11, 200:4, 201:20, 201 :21, 201:24, $202: 17$,

203:9, 204:5, 204:7, 207:21, $217: 5$
towns [1]-211:9
tracing [1]-81:5
track [6] - 38:21,
51:10, 51:14, 73:17, 73:19, 115:2
tracking [2]-38:7, 73:15
tracks [2]-20:24, 193:7
trail [4]-21:5, $101: 23$, 141:4, 230 :24
trailer [5] - 29:14, 29:21, 30:4, $188: 8$, 206:20
trails [1]-41:3
train [12]-97:16,
97:21, 225:18,
234:11, $234: 12$, 235:19, $236: 16$, 237:5, $237: 6$, 241:17, $241: 19$
Train [1]-241:15
trained [9]-98:15,
172:20, 232:1,
235:10, $235: 14$,
236:17, $236: 22$,
237:18, $237: 24$
trainer [1] - 10:13
Trainer [1] - 241:16
trainer's [1] - 225:14
trainers [2]-235:22
training [56]-17:18,
75:2, $140: 21$,
150:10, 174:4,
183:20, 197:12,
197:19, $197: 20$,
198:1, $198: 9$, 198:11, $198: 17$, 198:20, $198: 22$, 199:16, $200: 10$, 201:10, 208:1, 217:4, 217:9, 223:20, $223: 22$, 224:5, $224: 8$, 224:15, $225: 8$, 225:19, $231: 23$, 233:10, 233:11, 233:17, $234: 3$, 234:16, 234:17, 234:21, 235:5, 235:8, $236: 5$, 237:17, $237: 20$, 239:11, $239: 13$, 239:16, $239: 18$, 239:19, $239: 22$, 239:24, 240:1, 240:3, $240: 5$, 243:22, 244:21,

244:22, 245:23
Training $[1]-234: 15$
Trans $[1]-200: 2$
transcribe $[1]-116$
transcript $[1]-60: 15$
transmissions $[1]$
$74: 20$
transported $[3]-$
$62: 18,62: 22,63:$
8, 62:22, 63:19
trauma [4]-4:2,
220:6, 243:12,
243:16
trauma -informed [1]4:2
travel [2] - 40:14,
136:4
travelled [2]-63:1,
141:1
treat [1] - 98:15
treatment [1]-243:14
treatments [1] -
246:14
tree [3]-69:24, 70:3, 111:1
trees [1]-231:2
trench [1]-194:2
Trevor [3]-187:1, 188:23
tried [4]-43:14, 90:8, 110:17, 233:21
tries [2] - 10:24, 11:1
trouble [3]-188:23, 221:20, 229:19 truck [39]-21:4,
29:21, 30:3, 33:13,
54:7, 63:24, 67:1,
68:22, 97:6, $101: 22$,
101:24, 102:6,
105:21, 105:24,
109:10, 110:4,
110:19, $111: 24$,
112:20, $113: 10$,
126:9, 126:11,
138:4, 138:12,
139:10, $139: 11$,
139:14, $139: 15$,
139:16, 140:9,
140:12, $147: 21$,
149:15, $175: 20$,
177:8, $180: 23$,
188:9, 206:16, 213:3
trucks [1]-211:11
true [1]-154:5
truest [1]-221:21
trust [3]-119:17, 124:22, 125:4
trying [33]-19:18,
22:24, 23:23, 34:22, 38:4, 38:20, 40:17,

41:4, 42:1, 43:7, 43:8, 49:11, 49:18,
49:20, 70:13, 71:12,
73:2, 87:8, 100:5,
120:20, $140: 2$,
140:6, $142: 5,147: 9$,
177:15, 194:9,
197:8, 200:4,
204:14, $229: 19$,
229:24, $236: 11$,
236:12
tub [1]-91:16
Tuesday [3]-57:1,
129:6, 134:2
tumble [1]-221:19
Tupperware [1] -
101:3
turn [11]-28:13,
50:19, 59:3, 127:23,
161:20, 169:6,
193:18, 194:14,
201:3, $228: 20$,
241:17
turned [5]-64:24,
66:1, 89:21, 161:10,
162:5
Turned [1]-90:7
turns [3]-153:16,
231:13, $240: 24$
TV [1] - 38:7
Twenty [1]-214:2
Twenty -four [1]-
214:2
Twillingate [1] -
238:11
two [60]-1:18, 8:23,
13:22, 15:9, 21:12,
25:10, 42:3, 42:13,
55:4, 61:9, 62:10,
63:2, 63:9, 63:16,
63:18, 65:19, 71:7,
74:14, 81:2, 83:17,
90:2, 99:12, 99:23,
116:6, 120:5, 120:6,
$130: 20,133: 10$,
133:14, $133: 21$,
137:5, 137:6,
138:14, 139:20,
143:7, 152:17,
153:3, 160:18,
163:10, 167:5,
168:6, 169:19,
170:19, 175:11,
183:22, $188: 16$,
197:24, $201: 12$,
206:21, 207:7,
207:13, 212:9,
215:22, 217:8,
231:10, 231:12,
236:13

Two [2]-133:17, 165:12
two -and-a-half-day
[1] - $217: 8$
two-hour [2]-169:19,
215:22
two-way [1] - 74:14
type [7]-21:14, 52:24,
98:4, $101: 3,123: 20$,
178:8, 200:11
types [4]-161:12, 177:9, 186:21, 197:3
typical [1]-131:16
typically [2]-131:6, 131:13
Typically [1]-132:16
Tyson [2]-187:1, 187:7

| $\mathbf{U}$ |
| :--- |
|  |
| U.S [2] - 180:13, |
| 180:15 |
| ultimate [2]-98:22, |
| 172:10 |
| ultimately [2] - 98:18, |

159:4
unconscious [3] -
90:20, 90:22, 91:13
under [6]-59:3,
71:16, 71:17,
150:18, 197:15,
232:9
under -utilized [1] -
232:9
underneath [1] 194:13
understood [1] -
148:3
Understood [2] 213:19, 225:16
undertaken [1] 245:12
unfolded [1] - 16:23
Unfortunately [3] -
60:8, 109:19, 219:18
unfortunately [4] -
60:9, 60:11, 132:7,
219:20
UNIDENTIFIED [2] 82:9, 161:19
Unit [1] - 134:21
unit [1] - 177:6
units [1] - 74:17
Universal [26]-36:18,
36:20, 36:22, 43:12,
43:14, 43:19, 44:6,
60:24, 63:8, 63:19,
64:19, 69:19, 76:12,



