

List of Exhibits

- P-001 Terms of Reference dated January 14, 2021
- P-002 Terms of Reference dated June 10, 2021
- P-003 Rules of Procedure and Practice
- P-004 Draft Discussion Paper – Richard Smith
- P-005 Tom Williams’ Submission on Draft Discussion Paper
- P-006 Federal Government Submissions on Draft Discussion Paper
- P-007 Gov’t of NL’s Submission on Draft Discussion Paper
- P-008 Concerned Citizens for SAR in NL’s Submission on Draft Discussion Paper
- P-009 Concerned Citizens for SAR in NL’s additional comments on Draft Discussion Paper
- P-010 Submission from Maurice Murphy on Draft Discussion Paper
- P-011 B Divisional Operational Manual – Amended 2019 06 12
- P-012 “B” Division Operational Manual – Amended 2011 04 20
- P-013 OM – ch. 37.2. Lost/Overdue Persons 2005 11 29
- P-014 OM – ch. 37.2 Lost/Overdue Persons Amended 2019 08 22
- P-015 Operational Manual RCMP Amended 2008 07 09
- P-016 OM ch. 37.1 Search and Rescue Amended 2017 11 24
- P-017 Occurrence details Makkovik
- P-018 Briefing note to Commissioner – Burton Winters – Deceased Missing Person
- P-019 Agreement between Gov. of Canada and Gov. of NL – Aug. 15, 1983

- P-020 Email re SAR Support Requests from RCMP to FES-NL – Jan. 23/2021
- P-021 Email re Search – Makkovik – Jan. 30, 2012
- P-022 Email re 20120130 Media Release – Makkovik RCMP Search for Missing 14 year old – January 30, 2012
- P-023 Email re: Update on missing snowmobiler in Makkovik – Jan. 30, 2012
- P-024 Email re Search in Makkovik – Jan. 31, 2012
- P-025 Reservation Printout – Air Services Division
- P-026 Email re Search in Makkovik – Feb. 1, 2012
- P-027 Email re CF Ops in NL last 24 hours – Feb. 1, 2012
- P-028 Email re Missing Person – Makkovik – Feb. 1, 2012
- P-029 Email re Media Request and DRAFT Response – Feb. 2, 2012
- P-030 Email re Bullett for APPROVAL – Feb. 3, 2012
- P-031 Email re Revised-For approval- Air Services Engagement – Feb. 6, 2012
- P-032 Universal Helicopters NL Limited Invoice, Feb. 9, 2012
- P-033 Email re Makkovik Incident – February 29, 2012
- P-034 Bell Aliant Phone Bill – February 18, 2012
- P-035 Email re LD from Jan 31 to Feb. 1, 2012 dated Feb. 23, 2012
- P-036 Email re Meeting – Fire and Emergency Services-NL – Mar. 5, 2012
- P-037 Email dated Mar. 26, 2012 re Operational Log – January 30, 2012
- P-038 JRCC Halifax Incident Description – Jan. 30, 2012
- P-039 Email re DND Newser – Transcription – Feb. 22, 2012

- P-040 Email dated February 8, 2012 from Mike Samson to Cheryl Gullage re Search and Rescue for Burton Winters Feb. 8, 2012
- P-041 Email dated Mar. 27, 2012 re Updated Timelines – Makkovik Search
- P-042 Email dated March 27, 2012 re Emailing Makkovik SAR Analysis and Weather analysis
- P-043 Email dated Mar. 27, 2012 re Media reply – For Approval
- P-044 Email dated Mar. 27, 2012 re Makkovik SAR Weather and Asset Analysis – Signed Information Note
- P-045 Memorandum dated April 4, 2012 from Mike Samson to Kevin O'Brien, Minister re Review of Fire and Emergency Services – NL (FES-NL) involvement of the Ground Search and Rescue Incident at Makkovik (January 29 – February 1, 2012)
- P-046 Email dated May 4, 2012 re response to questions by CBC re search of Burton Winters
- P-047 Email dated May 5, 2012 re WINTERS SAR Mission
- P-048 SAR Recordings Redacted for Release, Makkovik – Jan. 30, 2012
- P-049 SAR Recordings Redacted for Release, Makkovik – Jan. 31, 2012
- P-050 SAR Recordings Redacted for Release, Makkovik – Feb. 1, 2012
- P-051 SAR Recordings Redacted for Release, Makkovik – Feb. 2, 2012
- P-052 Email dated May 7, 2012 re RCMP “B” Division Response to CBC News story May 7, 2012
- P-053 Email dated May 7, 2012 re Makkovik May 7 Briefing Note
- P-054 Email dated May 7, 2012 re Makkovik – Weather
- P-055 Timelines for Provincial Gov. Response in Burton Winters Case Accurate and Verified by RCMP
- P-056 Email dated May 7, 2012 re VOCM – RCMP Denies New Report on Winters Case

- P-057 Email dated May 8, 2012 re Review of FES-NL Involvement of Ground Search and Rescue Incident at Makkovik (January 29 – February 1, 2012)
- P-058 Email dated May 17, 2012 re Timeline – Significant Event Timeline May 17
- P-059 Email dated May 23, 2012 re RCMP places initial call to FES-NL
- P-060 Email dated May 30, 2012 re Significant Event Timeline May 23 Revised
- P-061 Email dated May 5, 2012 re WINTERS SAR Mission
- P-062 Email dated Feb. 2, 2012 re CF Ops in NL LAST 24 Hours
- P-063 Email dated Feb. 1, 2012 re CF Ops in NL last 24 hours
- P-064 Meeting note Rear Admiral David Gardam, Mar. 16, 2012 – Premier’s Office
- P-065 Information Note re Makkovik SAR Weather and Asset Analysis
- P-066 Makkovik Incident: GSAR Operations FES-NL – Feb. 8, 2012
- P-067 Email dated May 7, 2012 re Media Interview
- P-068 Email dated May 30, 2012 – Significant Event Timeline May 23 Revised
- P-069 Weather from Goose Bay
- P-070 Email dated May 6, 2012 re WINTERS SAR Mission
- P-071 Media Advisory: Premier Tables Correspondence with DND Minister – May 24, 2012
- P-072 Exploits Search and Rescue November 5, 2020
- P-073 Deer Lake Search and Rescue Report on Jackson’s Arm search of February 1 to 4, 2019
- P-074 Incident Summary Report on missing person
- P-075 May 1st 2018 GSAR Mission – Makkovik

- P-076 Bay of Islands Volunteer Search and Rescue Submission to the GSAR Inquiry
- P-077 RNC Policy and Procedure Manual – Missing Persons
- P-078 RNC Policy and Procedure Manual – Ground Search and Rescue
- P-079 NL Search and Rescue Association – Searcher Manual July 2017
- P-080 NL Search and Rescue Association – Team Leader Manual July 2017
- P-081 Search and Rescue Management – Section VI. Forms
- P-082 Search and Rescue Management – Initial Response through Extended Operations (Best Practices by Experienced Practitioners) March 2018
- P-083 Final Discussion Paper – Richard Smith – August 2021
- P-084 NL Search and Rescue Assoc. – Train the Trainer Manual
- P-085 NL Search and Rescue Assoc. – Searcher I – Lesson Plans
- P-086 NL Search and Rescue Assoc. – Searcher II – Lesson Plans
- P-087 NL Search and Rescue Assoc. – Searcher III – Lesson Plans
- P-088 GSAR Protocols Implementation – National Defence – March 30, 2012
- P-089 CDS Directive for Search and Rescue – National Defence – Aug. 20, 2019
- P-090 Search and Rescue Directive – October 23, 2013 – National Defence
- P-091 JRCC Halifax – Standard Operating Procedures – February 2021
- P-092 CAMSAR Manual – Combined Edition of Volumes I, II and III – Supplement to the IAMSAR Manual
- P-093 CAMSAR 1 Manual – Volume 1 – Organization and Management
- P-094 CAMSAR II Manual – Volume II – Mission Coordination

- P-095 CAMSAR III Manual – Volume III – Mobile Facilities
- P-096 Incident Log – January 30, 2012 – Burton Winters
- P-097 Incident Log – February 1, 2019 – Missing Snowmobiler
- P-098 Investigation into the CF Response to Incident in Makkovik – February 7, 2012 – National Defence
- P-099 SAR Briefing/Tasking Form for Aircraft-Secondary Search and Rescue Units – Makkovik
- P-100 Operational Manual – Missing Persons – Investigative Procedures 2007 10 03
- P-101 RCMP Update dated 2012 02 03 – Burton Winters
- P-102 National Search and Rescue Manual
- P-103 Audio Recording – Burton Winters – Makkovik – January 30, 2012
- P-104 Audio Recording – Burton Winters – Makkovik – January 31, 2012
- P-105 Audio Recording – Burton Winters – Makkovik – February 1, 2012
- P-106 Audio Recording – Burton Winters – Makkovik – February 2, 2012
- P-107 Email from Cory Spracklin to ESD Distribution Group – July 28, 2013 04:00
- P-108 Email from Cory Spracklin to ESD Distribution Group – July 28, 2013 04:47
- P-109 Email from Cory Spracklin to ESD Distribution Group – July 28, 2013 09:51
- P-110 Email from Cory Spracklin to ESD Distribution Group – July 28, 2013 11:34
- P-111 Email from McCormack to ESD Dist. Group – July 28, 2013 11:42
- P-112 Email from Spracklin to ESD Dist. Group – July 28, 2013 15:35

- P-113 Email from Bradley Power to ESD Dist. Group – July 28, 2013 16:36
- P-114 Email from Spracklin to ESD Dist. Group – July 28, 2013 19:03
- P-115 Email from McCormack to ESD Dist. Group – Aug. 1, 2013 15:19
- P-116 Email from McCormack to ESD Dist. Group – August 2, 2013 11:17
- P-117 Email thread between Spracklin and Frampton, RCMP
- P-118 Email thread between Spracklin and Frampton, RCMP
- P-119 Email thread between Spracklin and Frampton, RCMP
- P-120 Email thread between Spracklin and McCormack
- P-121 ESD On Call Report Form
- P-122 Air Reservation Card
- P-123 Air Reservation Printout
- P-124 Invoice for Helicopter
- P-125 Email from Hogan to ESD Dist. Group Feb. 1, 2019 17:49
- P-126 Email from Peddle to Hogan and ESD – Feb. 1, 2019 17:50
- P-127 Email from Hogan to ESD Feb. 1, 2019 17:59
- P-128 Email from Peddle to Hogan and ESD Feb. 1, 2019 19:23
- P-129 Email from Hogan to Peddle and ESD Feb. 1, 2019 21:24
- P-130 Email from Hogan to Peddle and ESD Feb. 2, 2019 07:35
- P-131 Email from Hogan to Peddle and ESD Feb. 2, 2019 09:12
- P-132 Email from Peddle to Hogan and ESD Feb. 2, 2019 09:14
- P-133 Email from Hogan to Peddle and ESD Feb. 2, 2019 12:31
- P-134 Email from Hogan to Peddle and ESD Feb. 3, 2019 06:50
- P-135 Email from Hogan to Peddle and ESD Feb. 3, 2019 09:56

- P-136 Email from Hogan to Peddle and ESD Feb. 3, 2019 15:14
- P-137 Email from Peddle to Hogan and ESD Feb. 3, 2019 15:21
- P-138 Email from Hogan to Peddle and ESD Feb. 3, 2019 18:33
- P-139 Email from Hogan to Peddle and ESD Feb. 3, 2019 21:45
- P-140 Email from Hogan to Peddle and ESD Feb. 4, 2019 07:11
- P-141 Email from Hogan to Peddle and ESD Feb. 4, 2019 07:22
- P-142 Email from Hogan to Peddle and ESD Feb. 4, 2019 11:32
- P-143 Email from Peddle to Hogan and ESD Feb. 4, 2019 11:51
- P-144 Email from Hogan to Peddle and ESD Feb. 4, 2019 16:36
- P-145 Air Reservation Card – 19-02-01
- P-146 Air Reservation Printout – Tuesday, August 24, 2021
- P-147 Invoice for Helicopter – 2/4/2019
- P-148 Email from Judy Bond to ESD November 7, 2020 12:03
- P-149 Email from Judy Bond to ESD November 7, 2020 15:06
- P-150 Email from Judy Bond to ESD November 8, 2020 07:39
- P-151 Email from Judy Bond to ESD November 8, 2020 13:02
- P-152 Email from Judy Bond to ESD November 8, 2020 15:26
- P-153 Email from Judy Bond to Tina English November 9, 2020 09:17
- P-154 Notes made by Judy Bond
- P-155 Reservation Card – November 7, 2020
- P-156 Air Reservation Printout – August 24, 2021
- P-157 Invoice for Helicopter – 2020/11/30
- P-158 Aircraft Flight Authorization
- P-159 Government Renewal Submission

- P-160 Agreement between Her Majesty in Right of NL and Civil Air Search and Rescue Assoc. of NL
- P-161 Position Description Form
- P-162 Emergency Services Division On-Call Report Form
- P-163 Police Personnel Authorized to Request Air Support – April 8, 2021 – GNL
- P-164 Email from McCormack to others re JRCC GSAR Support Protocol – April 2, 2012
- P-165 Email from Fred Hollett to Cheryl Brown-McLEAn re Air Charters March 1, 2010
- P-166 Email from McCormack to Stephen Ring re Cougar Helicopters October 24, 2016
- P-167 Weekly Calendar – Paul Peddle – January 30 – February 5, 2012
- P-168 Divisional Moves/Name Changes from ESD Director M. Rumbolt 2021-08-25
- P-169 Map of Makkovik (To be put on website)
- P-170 OM – Lost/Overdue Persons Amended 2019-08-22
- P-171 Occurrence details - 2019/02/01 re Lovell and Rice
- P-172 Written notes
- P-173 SAR Briefing Report CORM912 103 SQN
- P-174 Email from Keith Frampton to Danny Williams – Sept. 14/21 Re: Sweetapple – Frampton’s OneNote
- P-175 Incident Log Re Sweetapple
- P-176 Written notes re Sweetapple search 2013-07-29
- P-177 Written notes of Cpl. Dollimount
- P-178 Search Summary – Cody Peddle
- P-179 Bonne Bay Search and Rescue Explore sample message

- P-180 Map from Bonne Bay SAR
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- P-182 Written notes from Deer Lake Search July 27-28
- P-183 Written notes from Ingraham RCMP
- P-184 Exhibit Number skipped for the time being
- P-185 RNC General Occurrence 2020-57578 – John Doe
- P-186 RNC General Occurrence 2020-59532 – John Doe
- P-187 Rovers SAR
- P-188 Maps for search of John Doe
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- P-190 NLSARA Submission for Ground Search and Rescue
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- P-193 Presentation from PAL
- P-194 Presentation from Cougar SAR
- P-195 Search and Rescue Management Field Operating Guide
- P-196 Stress Management for Emergency Personnel Guide
- P-197 Advice to the C-NLOPD: Recommendation 4
- P-198 Legal Opinion from Michael Collins and Adrienne Ding – October 4, 2021
- P-199 CASARA NL Leaflet
- P-200 CASARA 2016 Handbook
- P-201 Spotters Guide
- P-202 CASARA Power Point Presentation
- P-203 CASARA Video

- P-204 Submission from Nunatukavut Community Council
- P-205 Testimonials from Nunatukavut Community Council
- P-206 Speaking Notes for Johannes Lampe, President Nunatsiavut Government
- P-207 Submission from Leonardo Helicopters
- P-208 Submission from Tom Williams, Q.C. on behalf of the family of Burton Winters
- P-209 Submissions from the Attorney General of Canada